











# NAVAL POSTGRADUATE SCHOOL

## Monterey, California



# THESIS

ATTRITION IN THE UNITED STATES ARMY:  
AN EXPLORATORY DATA ANALYSIS APPROACH

by

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June 1984

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**Attrition in the United States Army:  
An Exploratory Data Analysis Approach**

by

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Captain, United States Army  
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Submitted in partial fulfillment of the  
requirements for the degree of

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## ABSTRACT

Exploratory data analysis techniques were utilized to demonstrate the effectiveness of such techniques in identifying factors associated with attrition from the United States Army. Multivariate graphical data analysis was performed utilizing the "Draftsman" program recently added to the NFS GRAFSTAT package, as well as other exploratory techniques. Empirical survivor curves which take into account and explicitly display the discrete probabilities of departure of enlistees at 36 or 48 months are provided. Tables are provided depicting probabilities of attrition and reenlistment for selected personal characteristics of enlistees.



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## I. INTRODUCTION

### A. BACKGROUND

The inception of the All Volunteer force in 1973 provided Army manpower planners with the challenge of attracting, recruiting and retaining high quality personnel. The ever-increasing technology on the battlefield coupled with budget constraints have forced manpower planners to search for an efficient alternative to sheer numbers. The soldier of today must be able to operate and maintain highly sophisticated equipment. In addition, the Army manpower planner must also cope with a decreasing supply of 18-21 year olds. In fact, this cohort is predicted to shrink by about 15 percent by 1988 when compared to the 1979 cohort, and by about 25 per cent by 1994 [Ref. 1: p. 2].

Of course, manpower shortages in the army are nothing new. Past shortages have been both quantitative and qualitative; the shortages historically have fluctuated over the years depending on the intricate balance among military requirements, civilian employment and wage alternatives. [Ref. 1: p.1]

Currently Army recruiters have eliminated shortages. Through an extensive advertising campaign, army planners have taken maximum advantage of current economic conditions: since the inception of the All Volunteer Force, the army has met its objectives in numbers of enlistees in all but two years (FY77, FY79) and has met 100 percent of objective in the last four years [Ref. 2: pp.6-7].

The trends alluded to above, however, indicate that such ease in manning the force may be short-lived. Army manpower



planners may be forced to recruit "less-qualified" soldiers just to meet manning requirements. More screening will be necessary to meet these requirements in an adequate fashion. One particular screen that has seen widespread use is education level [Ref. 3: p.342]. Future recruiting may not result in the high percentage of High School Diploma Graduates that is currently enjoyed: from FY79 through FY83 an average of sixty percent of all non-prior-service enlistees have been High-School Diploma Graduates [Ref. 2: pp.6-7].

The FY85 Army Budget calls for holding active end strength to FY 84 levels [Ref. 4: p.16]. This in turn leads to maintaining an 80.6 per cent level of High School Diploma Graduate content [Ref. 4: p.16]. In order to maintain this level and maintain FY 84 end strength, a maximum of 12 per cent of total enlistees may be non-high-school diploma graduates (NESDG).

In light of increased (due to inflation) or at best constant recruiting costs, army manpower planners must necessarily be concerned with determining exactly what level of education produces the best recruiting risk. In other words, if Non-High-School Diploma Graduates and Graduate Equivalent Degree enlistees are a necessary part of the force structure, what, if any, are the associations between education level and "performance"? This research effort will provide some insight to this question.

Some commonly accepted measures of performance currently in use by army manpower planners are

1. Attrition (various definitions and levels),
2. Skill Qualification Tests scores,
3. Military judicial and non-judicial actions or lack thereof.

[Ref. 5]



The term attrition itself has taken on many different meanings in recent research. In many studies, attrition has been defined as "failure to complete the first term of service." [Ref. 6: p.24] In this study total length of service obtained will be used as a measure of performance in the initial analysis and the above definition will be used in later more detailed analysis.

Manpower policy makers have been investigating attrition since the early 60's [Ref. 7: p.1]. Such research has attempted to predict attrition through various sorts of models. Across the Army, Navy, and Air Force, level of education, mental ability and age have been determined as the best "pre-service" predictor variables of attrition [Ref. 7: p.1].

The cost of "assessing, dressing and training" a typical soldier has been estimated at approximately \$15000 [Ref. 8 p.16]. This initial cost resulted in a total cost of \$1,743,200,000 in reaching FY 83 enlistment goals, based on 116,215 accessions [Ref. 9: p. i]. Obviously one means of meeting requirements at minimum cost is to reduce unnecessary losses of money through premature attrition.

Attrition studies have been, for the most part, based on different forms of regression models, particularly linear and logistic models using both individual occupations and occupational groups. [Ref. 10: pp. 1-10]

## **B. PURPOSE OF RESEARCH EFFORT**

The purpose of this thesis will be twofold:

1. To demonstrate the usefulness of Exploratory Data Analysis (EDA) techniques in "preprocessing" large volumes of data generally associated with any manpower analysis. This thesis will use a study of attrition of U.S. Army enlistees as the vehicle for





this demonstration. The dependent variable under investigation is specified as "total active federal service" . This phase of the research will provide examples as to how EDA techniques can assist manpower analysts and decision makers in determining problems in the data under analysis and in variable selection. (a discussion of exploratory data analysis techniques is found at Appendix A)

2. Upon selection of suitable predictor variables of attrition, an analysis of survival functions will be utilized to provide more detailed information.



## II. DATA AND METHODOLOGY

### A. THE DATA

#### 1. DMDC Cohort File Description

As stated, the data used to fulfil the purposes of this thesis was the FY79 COHCRT file, maintained by the Defense Manpower Data Center (DMDC) at Monterey, California. This COHORT file is a longitudinal register of all accessions for a given year, updated at various predetermined times so as to allow for tracking of performance of that cohort in subsequent years. The FY79 cohort under investigation was last updated in September 1983. The file depicts each individual through 69 variables [Ref. 11]. FY79 was arbitrarily selected as a representative sample; it should be noted that the data from any given year may be confounded by political, social, and economic factors which are highly subjective and difficult to measure.

#### 2. Preliminary Investigation and Data Reduction

The data set was reduced based on a request for an investigation into non-high-school-graduate performance from the United States Army Recruiting Command (USAREC), Fort Sheridan, Illinois. This request and subsequent telephonic requests for information suggested investigation into three military occupational skills (MOS): specifically at least one MCS from each of the major subdivisions of the Army, namely Combat Arms, Combat Support, and Combat Service Support. A histogram of the FY79 accessions (with non high school diploma graduate status) by MOS was developed (Appendix B) and subsequently the MOS's rank ordered by numbers accessed. Based on this ranking, Table I depicts the MCS's chosen for analysis.



**TABLE I**  
**Military Occupational Skills To Be Analyzed**

<u>Major Subgroup of Army</u>	<u>MOS</u>
Ccmkat Arms	11B Infantryman 11X Infantryman 13B Artilleryman
Ccmkat Support	64C Motor Transport Operator 31M Multichannel Communica- tions Operator
Ccmkat Service Support	76Y Supply Specialist 94B Food Service Specialist

In addition, the data set was further reduced to only non-prior-service male accessions, based again on conversations with USAREC. Of course, all education levels were included so as to be able to ultimately compare the effects of education level. A data request was provided to DMDC for the data described above; the final form of the data was in character form, stored in 5 files on the Mass Storage System of the Naval Postgraduate School computer system.

### 3. Preparation for Exploratory Data Analysis

Based on the above reduction of the data, the 69 available variables of interest were reduced to 14 variables to limit the scope of the investigation and to demonstrate the use of the Exploratory Data Analysis techniques. It should be noted that these procedures will be useful on any size data set for any number of variables subject only to the limitations of the storage capacity of the computer system in use. Table II provides a listing of this first selection of variables.



**TABLE II**  
**Initial Variables of Interest**

<u>Explanatory Variables</u>	<u>Levels</u>
High School Level Obtained	13
Current Pay Grade	31
Marital Status (current)	2
Number of Dependents (current)	9
Character of Service	4
Reenlistment Code	4
Age at Entry	15
High School Level at Entry	13
Sex	2
Race	3
Ethnic Code	20
Marital Status/No. of Dependents at Entry	20
AFQT Group (Mental Category)	8
 <u>Dependent Variable</u>	 <u>Levels</u>
Total Active Federal Service	Number of months

Total active Federal service was chosen as the dependent variable at this stage of the analysis to allow for investigation of possible associations with the above candidate predictor variables over time as opposed to a "go-no-go" binary representation of attrition. This dependent variable allows the decision maker to initially see the effects of the candidate predictor variables on different levels of attrition, whether the assessments contracted for three or four years of initial service.

These variables having been selected, simple FORTRAN and AFL programs (Appendix C and D) were written to retrieve the data from mass storage into an interactive environment for graphical analysis.





## B. METHCDOLOGY

Exploratory data analysis techniques are to be utilized to analyze the data described above. A draftsman's display [Ref. 12: pp. 136,145] is prepared to initially process the data. Association between variables of interest are determined as well as any possible errors in the data. Upon necessary refinement, further Draftsman's displays are utilized to select possible explanatory variables. Bcxplot analysis is performed to analyze the distribution of the levels of the candidate explanatory variables and their contribution in determining length of service. A comparison of the statistics of each distribution is utilized to determine relationships among the various levels of each of the candidate explanatory variables. Confirmatory analysis in the form of parametric and nonparametric hypothesis testing is presented to indicate the statistical significance of sample comparisons.

Finally, a survivor function approach is utilized to analyze for probabilistic relationships. Failure times and survival times are identified that lead to calculations of the probability of attrition and reenlistment for both the three year enlistees (3Y0) and the four year enlistees (4Y0) from the FY79 COHORT data.



### III. EXPLORATORY DATA ANALYSIS

#### A. INITIAL DRAFTSMAN'S DISPLAY

As described in Appendix A, the draftsman's display [Ref. 12: pp. 136, 145] is an efficient means of taking a "first glance" at a data set. In addition, the use of APL as a programming language for this analysis allows for rapid manipulation of large arrays in a user friendly fashion. A ten percent sample of the data set consisting of the variables listed in Table II above was run through the "draftsman" program [Ref. 13]. Sampling was performed by reading every tenth record of the data set provided by EMDC. The file was prepared in Social Security Account Number order so 10 percent sampling ensured that a country-wide sample was created. Also, the file being longitudinal, any length-biased sampling problems were avoided [Ref. 14: p.13]. The output produced was a 14 by 14 matrix of two dimensional scatter plots. A segmented copy of the display is found at Appendix E. Refer to this Appendix for the following discussion. Note that the data has been "jittered" to reduce overlap of the data or data points with the same discrete values [Ref. 12: p.21]. (note: coding of the variables is defined in [Ref. 11] )

First an overall view of the entire display is very useful to an analyst in several ways:

1. Categorical data is rapidly identified by the "blocking effect" seen in most of the displayed variables, e.g., "Marital Status" vs. "MOS." This aspect of the display is critical in allowing the analyst to "see" the data and immediately determine where dummy variables, for example, may be necessary.



2. Also coding of the variables is displayed as in "HS at entry " vs. "Total Service" One observes that the scale of education ranges from 0 to 13, with the majority of the data grouped at 4 and 13, which corresponds to 2 years of high school and a Graduate Equivalency Diploma (GED), respectively. Fortunately, in this analysis, the file description containing the coding schedule was available; one can envision the usefulness of the graphical technique in "uncoding" data sets that may not have an accompanying description. The analyst could then recode as necessary with many of the commonly-used file management systems available.
3. Errors in the data may be identified in a rapid and efficient manner. Again referring to "HS at entry" vs. "Total Service". the majority of the data is shown to be 2 year high school level (4) and GED (13). Now the official request for data to DMDC was for all education levels. Because of a simple misunderstanding and a misplaced operand in the code that extracted the data from the master cohort file, only NHSG data were provided. The use of the display, then allowed for the prevention of the costly mistake the unsuspecting analyst may have made in developing a model with erroneous data. This error-preventing aspect of this procedure manifested itself in subsequent displays as will be discussed later.
4. Although further analysis was not performed, the display allows the analyst to determine multicollinearity/interaction effects of the concomitant variables. For example, "Age at entry" vs. "Number of dependents" plot may provide the impetus for further study, if either of the variables had a visual effect on, say, total service.



The use of the entire display is simple and "intuitive". It allows an analyst to bridge the gap, at least in some fashion, between the quantitative world of the analyst and the "real" world of the decision maker through the power of the brain's visual correlation abilities.

In the problem at hand, that is, the effect of various personal characteristics on performance (in the form of attrition or more generally, total service), analysis of the first column of the display is most revealing. Again, this data set has been discovered to only contain NHSG and GED; the entire spectrum of education levels will be analyzed in a subsequent draftsman's display. The first column of the display depicts scatter plots of all independent variables versus total Federal service. To aid in the discussion, seven of the plots have been reproduced in Figure 3.1 and the remaining seven in Figure 3.2 below.

Viewing both figures, no rapidly discernible or "glaring" associations are evident. This is largely a result of the sheer size of the data set.

However, much useful information is available:

1. Figure 3.1, MOS Versus Total Service:

- This figure indicates that the largest number of accessions were MOS 11B (a "1" in the DMDC coding) followed by 13B (2 on coding scale). No 11X's are discernible because this entry level "basic foot soldier" MOS was not created until 1980. MOS 64C seems to have a distinct break in length of service: this break indicated that perhaps further analysis is needed. One possible explanation may be that a portion of the accessions entered this MOS only for the training, and subsequently left the service at first opportunity through an administrative discharge. MOS 76Y (6 on DMDC scale) seems to be the most successful in terms of







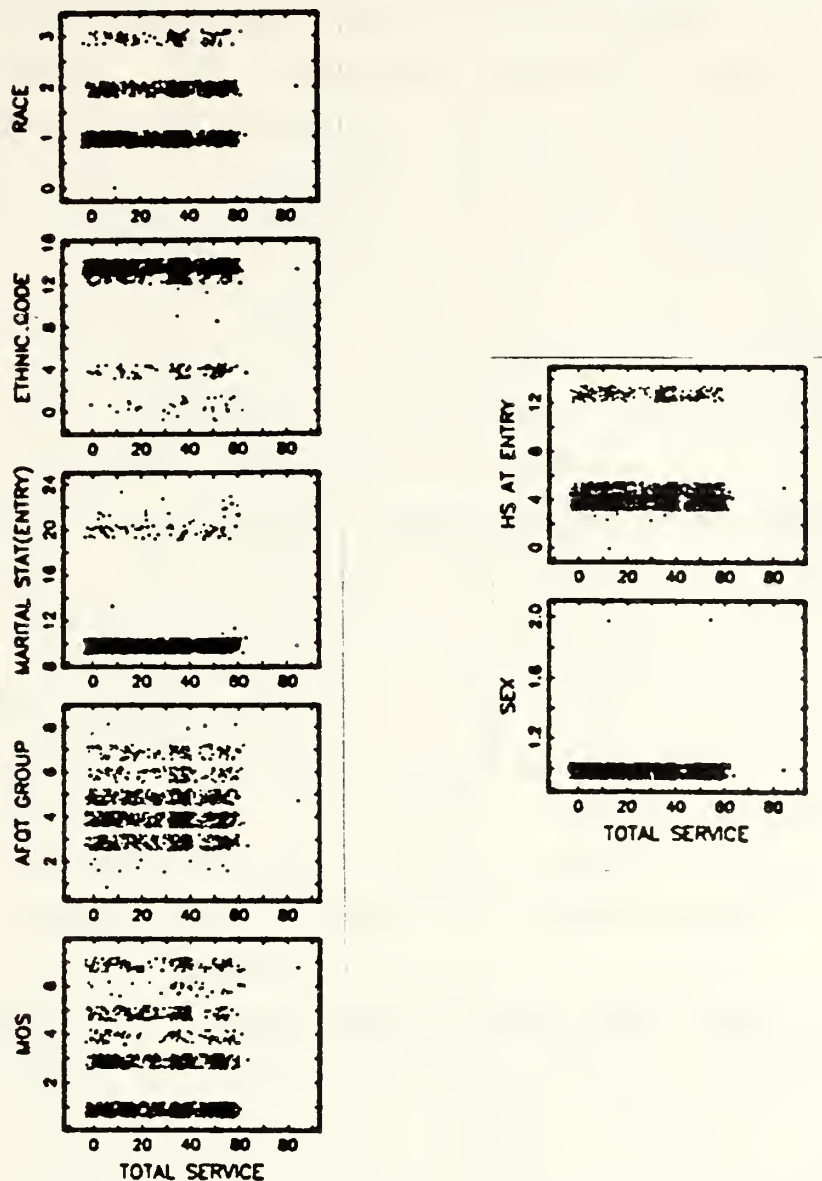


Figure 3.1 First Column of Draftsman's Display

performance (i.e., completion of at least 36 months of service).

2. Figure 3.1, AFQT Group Versus Total Service:

- This variable combination is coded from 1 through 8, with 1 being a Category V. This lowest category corresponds to an AFQT total score of 9 or less. A



slight trend is evident: as AFQT increases, more data points are found in the higher total service range. This graphical analysis agrees with the literature presented in the introduction of this thesis. This also indicates that most of the accessions considered here (NHSG and GED) are found in categories 3,4,5,6, which corresponds to mental categories IVB,IVA,IIIB, and IIIA, respectively. This leads to the conclusion, as expected, that NHSDG accession performance on the AFQT is in consonance with education level.

3. Figure 3.1, Marital Status Versus Total Service:

- This plot indicates that most NHSDG were single with no dependents (10 on the DMDC coding scheme). Again the mass of data points requires further subsequent analysis. The upper grouping depicts a slight increasing trend as accessions differ by number of dependents (20=married/no deps., 21=married/1 dep., etc.). This, along with other aspects will be analyzed in more detail in section B, this chapter.

4. Figure 3.1, Ethnic Code Versus Total Service:

- This plot indicates that a great preponderance of the accessions were "other" which corresponds to Caucasian in the DMDC coding. Puerto Ricans (ccde 4) indicate increased total service, leading to the conclusion that race is an important predictor of service and attrition.

5. Figure 3.1, Race Versus Total Service:

- This plot reinforces that of the ethnic code plot. Most accessions were white, as indicated by the mass of data at ccde 1. There is a slight increase of service indicated in the category 2 corresponding to blacks, and perhaps even a greater massing in



the 50-60 month area of category 3, which corresponds to race "other". Again race seems to be a predictor of service or attrition.

6. Figure 3.1, Sex Versus Total Service:

- Although the data requested from DMDC was for male accessions (coded 1), at least a few data points are evident in the category coded "2", corresponding to sex "female". Subsequent analysis through an AFL program written to "scan" the data and count the frequency of certain data elements (Appendix D) indicated that in excess of 200 female NHSDG persons were accessed and recorded in this file. Again the draftsman's display and more generally the exploratory data analysis approach indicated erroneous data, perhaps preventing faulty analysis.

7. Figure 3.1, High School at Entry Versus Total Service:

- Previously discussed above. This variable has seen widespread use as a screening device in recruiting [Ref. 7: p.1].

8. Figure 3.2, Age at Entry Versus Total Service:

- This variable combination indicates a wide range of values because of the more "continuous" nature of the age variable. Although most NHSDG accessions were in the 18-20 year category, this plot indicates a slight increase in total service as age increases to about 25. Then the plot may indicate that older accessions do not fare as well in the measure of performance chosen. This agrees with the literature; further investigation is deemed necessary by the display.



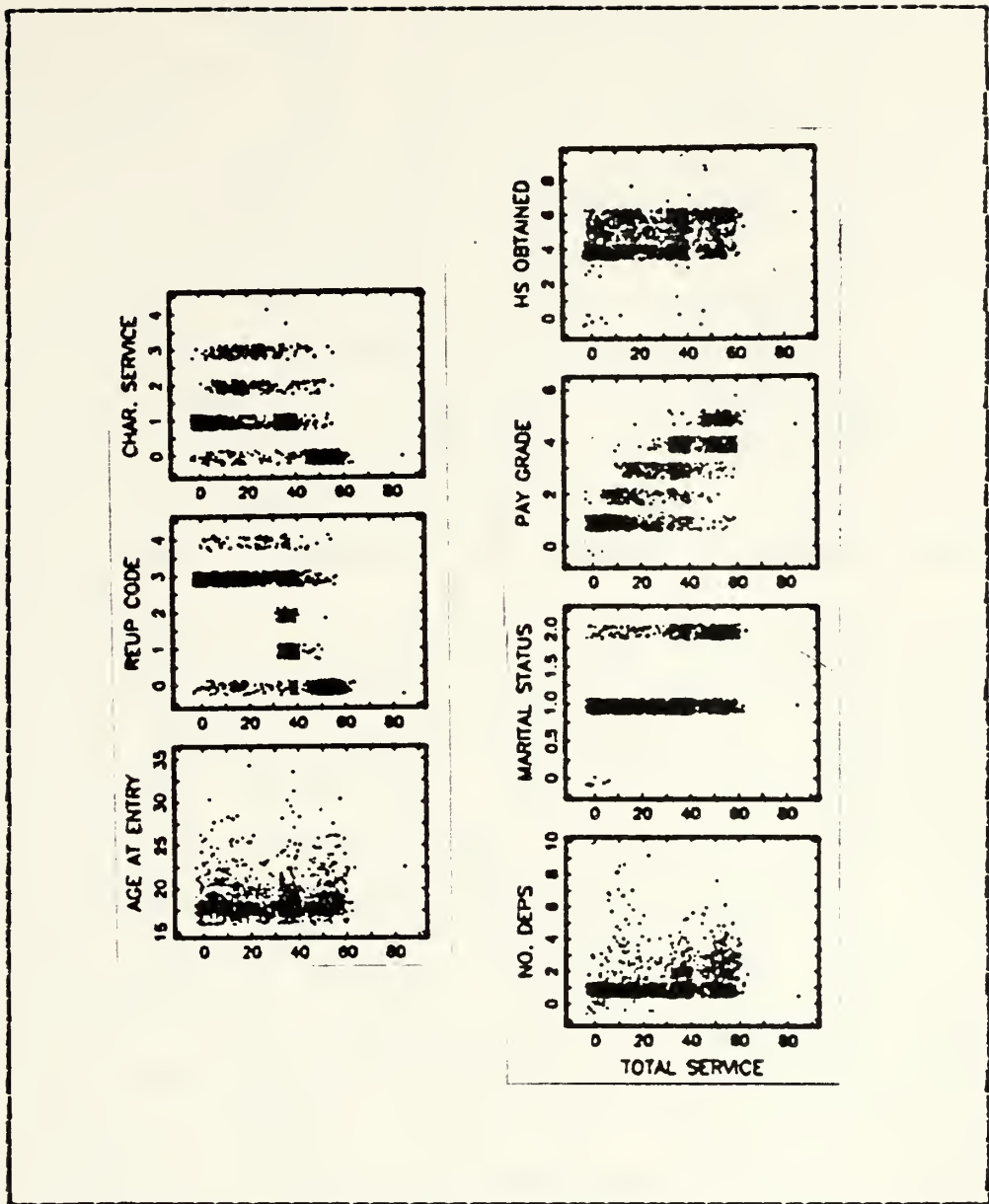


Figure 3.2 First Column Continued

9. Figure 3.2, Reenlistment Code Versus Total Service:

- This plot provides information that premature attritors and successful first- tour completers may receive the same reenlistment code. A "0" indicates unknown or no code, a "1" eligibility to reenlist, a "2" that a local bar to reenlistment





has been applied, a "3" that a DA-level EAR has been applied, and a "4" that the soldier is totally ineligible. The DMDC file description only provided 2 codes: again the display has indicated erroneous data or perhaps changed codes subsequent to latest file update. This display prompted a telephonic clarification to DMDC that may not have been made in the absence of exploratory data analysis. Since both "failures" and "successes" can receive a code of "eligible", this variable is not useful as a predictor of attrition.

10. Figure 3.2, Character of Service Versus Total Service:

- This variable combination, like reenlistment code above, is an indicator of "after the fact" performance, either premature attrition or successful first-term completion. Again, a "0" indicates unknown or uncoded data, a "1" an honorable discharge, "2" under honorable conditions, a "3" other than honorable conditions, and a "4" a dishonorable discharge. A massing of the data in the 0-20 month area of honorable discharges indicates that premature attritors were granted such a discharge through perhaps the Trainee Discharge Program or Expeditious Discharge Program. Thus this variable combination is not a good predictor of performance since discharge award in some cases is based on the local commander's decision. Quite often the honorable discharge may have been granted to speed the discharge of a substandard soldier; Under Honorable Conditions discharges, Other Than Honorable discharges and Dishonorable discharges require more "red tape" and administrative delays.



11. Figure 3.2, Number of Dependents Versus Total Service:
- This plot is an updated data entry that allows for the tracking of the addition of dependents through the serviceman's tenure. The plot indicates a majority of the service people considered through September 1983 still had zero dependents (coded "1"). As number of dependents increase, total service seems to increase, although there is a proportion of data points with more dependents that failed to complete 36 months of service. This plot indicates that with further analysis, number of dependents may be a predictor of total service and attrition.
12. Figure 3.2, Marital Status Versus Total Service:
- This variable is an updated variable indicating current marital status of the service member, a "2" for married and a "1" for other [Ref. 11]. The plot indicates a majority of the service members are still single. Married service members seem to demonstrate an increase in total service, indicating that this variable is a candidate predictor variable requiring further analysis. Again, this agrees with the literature.
13. Figure 3.2, Pay Grade Versus Total Service:
- Although pay grade is not really a relevant means of predicting performance of accessions, this plot gives a good indication of the "intuitiveness" of the graphical depiction of the data. This plot indicates an "ideal" upward trend: as months of total service increase, the mass of data moves upward and to the right. High performers are those that receive promotions earlier than the mass in that particular pay grade, for example, grade E5



indicated by a 5 on the vertical axis of the plot shows that the majority of the service members were promoted in the 48-60 month time frame, which is the norm. However, observe the points in the 38-40 month area, indicating waiver or early promotion. From this plot, one can ascertain some idea of the number of achievers in this cohort. Along the same lines, the poor performers are evident in, for example, the E1 grade in the 50 month time frame. The entire plot seems to indicate that there is the expected upward mobility of the average soldier.

14. Figure 3.2, High School Obtained Versus Total Service:

- Although massive data size obscures the plot, this plot does indicate the some of the NHSG accessions have completed their GED requirements (a "6" on the scale) during this time frame. Of these that have completed, a slightly increasing trend is evident, again reinforcing the literature that education level is a suitable independent or predictor variable on attrition.

In summary this first draftsman's display has demonstrated that the graphical (EDA) procedures are critical in identifying erroneous data, determining variables of interest, and identifying multicollinearity/interaction effects. Now a more refined version, with an even further reduced list of candidate variables and in some cases, with variables that have been recoded so as to be more intuitively appealing was produced. This display is in segmented form at Appendix F. This version of the display was developed from the more general data set of FY79 accessions, this time including all education levels.



## B. REVISED DRAFTSMAN'S DISPLAY

The initial explanatory analysis above revealed that

1. the data on hand was not suitable in that it did not contain High School Diploma Graduates (HSDG) for use in comparing any effects of education on performance;
2. the list of variables under investigation could be further reduced.

The purpose of this second iteration of draftsman's analysis was to serve as a final check on the data and to determine any other relevant information from the data prior to a more detailed investigation utilizing other methods.

TABLE III

### Reduced Variable List for Further Analysis

#### Dependent Variable

Total Service

#### Explanatory Variable

Military Occupational Skill (MOS)  
Marital Status/Number of Dependents  
Race  
Sex  
Level of Education at Entry  
Age at Entry  
Mental Category

#### General Performance Indicators

Reenlistment Code  
Character of Service

The data shortfall in education level alluded to above was solved in the submission of a request to DMDC for a more complete data set. This second data set was received and







again stored in 5 files in the Mass Storage System of the NPS Computer System. The FY79 COHORT file consisted of 30778 records of data. Files for the FY80-FY83 COHORTS were also acquired for later model validation and subsequent research. It should be noted that the target data requested was to be non-prior-service (NPS) male enlistees. The variables under investigation for this phase are listed in Table III. The last two variables in the table were, as previously stated, not to be considered as predictors but as a means of assessing general performance of the enlistees.

Again, FORTRAN and APL programs (Appendices C,D) were utilized to retrieve the data from mass storage and to manipulate it into form for interactive analysis. A ten percent sample of the data was taken for analysis (3078 records). The data was again jittered to reduce overlap.

An overall view of the draftsman's display (Appendix F) demonstrated the following:

1. The new data set is mostly categorical as expected.
2. All levels of education have been included as demonstrated by the "HS at Entry vs. Total Active Service" plot.
3. The total service scale on all plots extends to 160 months, indicating that at least some prior service enlistees have been erroneously included in the data.
4. Some female enlistees have been included as indicated by the "sex vs. Total Service" plot, again demonstrating erroneous data.

Most of the discussion below centers on the first column of the display; hence this column has been reproduced in Figure 3.3 and Figure 3.4. Viewing both figures simultaneously, the massing of the data points in heavily concentrated "blocks" demonstrates the large number of data points in the sample. The dimensionality of the problem is graphically evident. Some specific information that can be gleaned from this display follows.



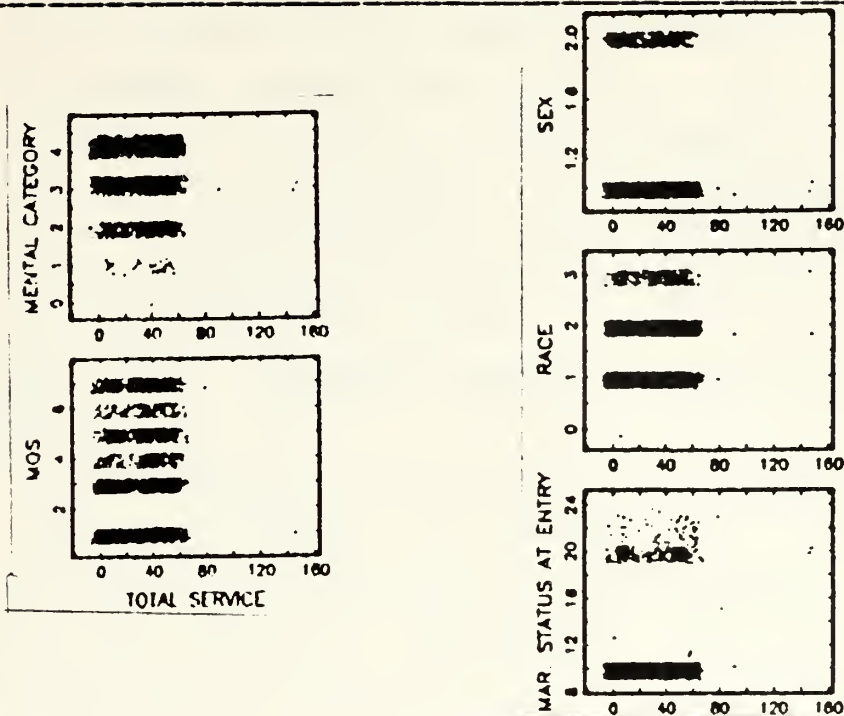


Figure 3.3 First Column of Revised Draftsman's Display

1. Figure 3.3, Military Occupational Skill vs. Total Service:

- The 11B and 13B occupational skills (1 and 3 in the DMDC coding) appear to have attracted the most enlistees. No discernible trend or association is apparent in the length of service for these two combat arms occupational skills. Skill 64C (coded 4) demonstrates the "break" in length of service just as in the non-high-school-graduate data in the previous section. Occupational skill 76Y, (6 on the DMDC scale) as before, appeared most successful with less soldiers attriting within 36 months of service, or the normal first tour length.

2. Figure 3.3, Mental Category vs. Length of Service:

- This variable corresponds to "AFQT group" in the original display, and has been renamed based on the



information seen in the first draftsman's display. This variable has also been recoded to reflect a 1 for mental categories 5 and 4c, a 2 for mental categories 4b and 4a, a 3 for categories 3b and 3a, and a 4 for categories 2 and 1. This plot demonstrates the recruiting policy of targeting the higher mental categories by the massing of the data in those respective areas.

3. Figure 3.3, Marital Status at Entry vs. Total Service:

- This variable is coded with a 10 for single with no dependents through 19 for single with 8 dependents, and then a 20 for married, no dependents, through 29, for married 8 dependents. Most enlistees in this data file were single with no dependents. The married enlistees (20 and higher on the DMDC scale) indicated a slightly increased total service, particularly as number of dependents increased (21,22 and 23 on the scale)

4. Figure 3.3, Race vs. Total Service:

- The addition of the high-school-diploma graduates has not affected the pattern that was evident in the original draftsman's display: a preponderance of whites (coded 1) followed by blacks (coded 2), and others (coded 3) is still evident. The "other" category still demonstrates increasing length of service.

5. Figure 3.3, Sex vs. Service:

- As previously stated, this plot demonstrates that the supposed all male non-prior-service file has included in it a number of female enlistees. Also note that the massing of the data indicates that a large proportion of these females attrite with less than twenty months service.



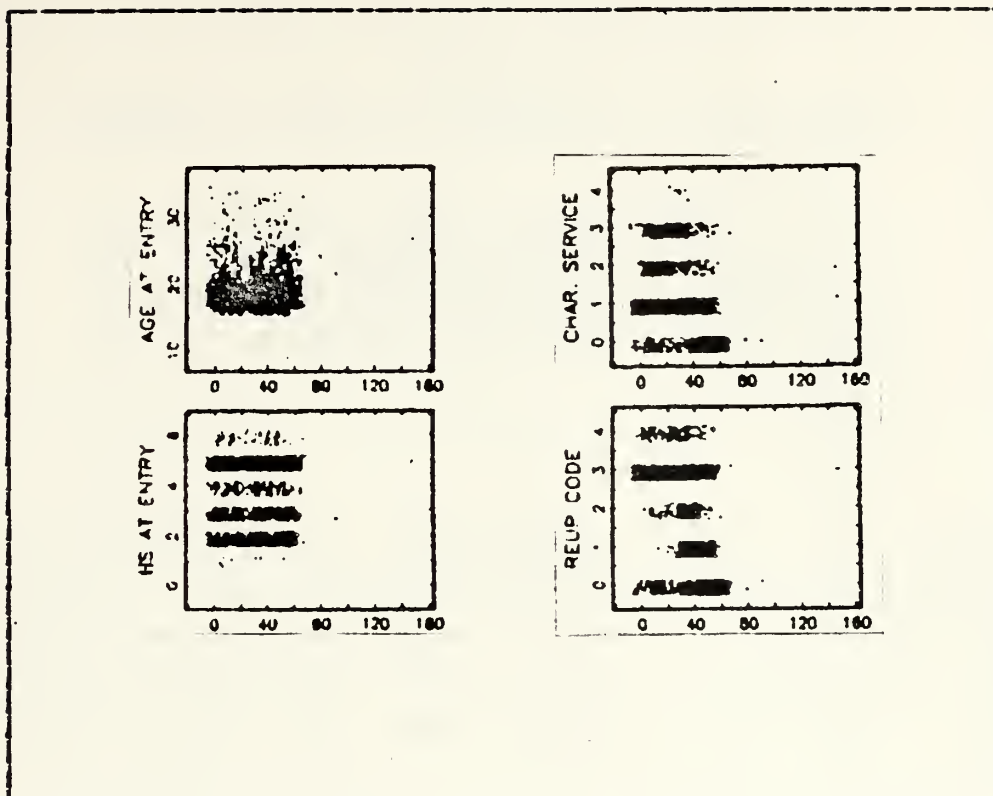


Figure 3.4 First Column, Continued

6. Figure 3.4, High School at Entry vs. Total Service:

- The inclusion of all levels of education can now be verified. The plot has been recoded utilizing an API program (See Appendix D) as shown in Table IV below: The massing of the data at position 5 indicates that most enlistees in this sample were high school diploma graduates. Also, enlistees with two to four years high school outnumber those with equivalency status. No discernible differences can be observed in the equivalency certificate holders over the other levels of education due to the massing of the data. Note the distinct break, though, in the GED length of service. A grouping is evident for zero to twenty months of service,

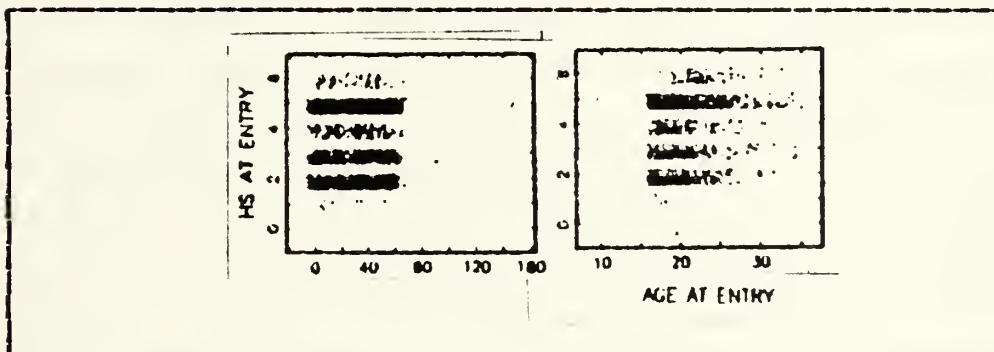




**TABLE IV**  
**Recoding of Education Levels for Draftsman's Display**

1.....	Up to 1 year of high school
2.....	2 years high school
3.....	3-4 years high school, no diploma
4.....	Graduate Equivalency Diploma
5.....	High School Diploma Graduate
6.....	At least 1 year college and higher

and another for approximately thirty to forty months. This may be partially explained by viewing age at entry versus high school at entry along the same row as high school versus total service in Figure 3.5. This same break is evident: the



**Figure 3.5 Row of Display for Cross Comparison**

majority of the enlistees with the equivalency certificate (GED) are 20 years old and below with a break below 20. Perhaps this break in age when viewed with the break in service indicate that the younger GED enlistee is not as successful in completing service, just as he was in not completing high school.



7. Figure 3.4, Age at Entry vs. Total Service:

- The massing of the data indicates that most enlistees fall in the 17-21 category. As age increases, total service again seems to be divided into distinct branches. These branches could possibly be related to marital status, number of dependents, or education level, where breaks of this nature were also evident. See the entire display to compare each of the above mentioned variable combinations versus length of service and against other possible combinations of other variables for possible insights.

8. Figure 3.4, Reenlistment Code("Reup" code) vs. Total Service:

- This plot shows that a surprising number of enlistees, both premature "leavers" and successful (i.e., with more than 36 months service) "stayers", have an uncoded 0 reenlistment code. This probably indicates that the record has not been posted with this information. Code 1, corresponding to "eligible for reenlistment", is massed after 36 months, indicating that completion of at least the first term is a requirement for reenlistment eligibility. Code 2, a local bar to reenlistment, is also massed around 36 to 40 months of service, indicating that the decision to allow reenlistment is often reserved for the end of a soldier's term of service. It should be noted that the bar to reenlistment can be issued by the local commander at any time deemed necessary, yet it appears that exercising of this powerful option is not being done. Code 3, the Department of the Army bar to reenlistment, indicates a uniform massing of the data. This agrees with Department of the Army



policy to automatically bar soldiers that have received certain recognition as substandard through judicial, non-judicial, and administrative actions. Cross comparison with the next column of the display (see Figure 3.6) reinforces this idea: This plot is reenlistment code versus character of

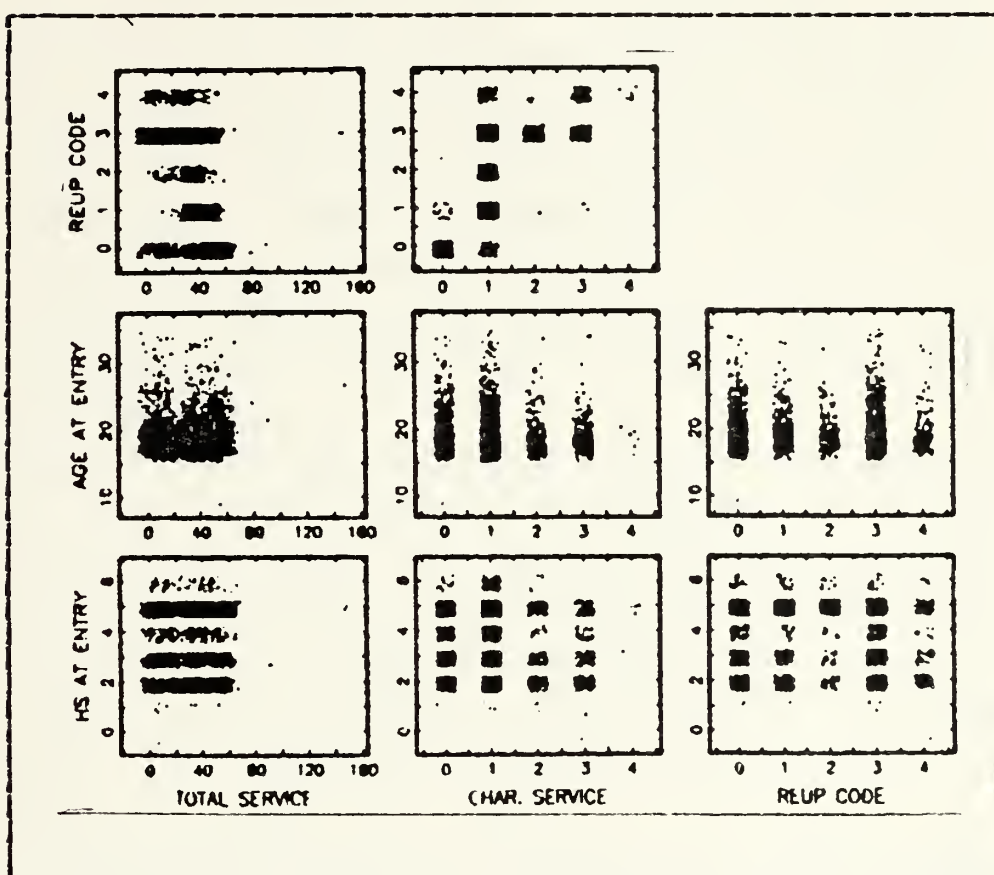


Figure 3.6 Segment for Cross-Comparison

service awarded. Reenlistment code 3 has the majority of the character of service codes 2 and 3 corresponding to "under honorable conditions" and "other than honorable" discharges respectively, both of which are considered substandard. Similarly, code 4 in reenlistment signifies



ineligibility for reenlistment, which is noticeably less of the data, contains the worst character of service code, a dishonorable discharge indicated by a 4 on the character of service axis.

9. Figure 3.4, Character of Service vs. Length of Service:

- This plot indicates that as length of service increases to 38-40 months, character of service code decreases. The DMDC coding [Ref. 11] lists the coding as 1 for an honorable discharge, so one can infer that "stayers" generally receive honorable discharges. Those unsuccessful soldiers with less than 36 months service receive the majority of the "under honorable conditions", "other than honorable" and "dishonorable" discharges, coded 2,3, and 4 respectively.

This revised draftsman's display analysis has provided some insights into those personal characteristics affecting length of service and hence attrition. All seven possible explanatory variables under consideration have demonstrated at least some effects on length of service. The effects of education level, mental category, marital status and number of dependents, and age have at least initially been seen to be most profound.

These displays have served to provide an initial graphical view of the data that is both intuitively pleasing and simple. In addition to identifying possible erroneous data entries and any peculiar coding of the variables, a major result of the analysis has been a reduction in the dimensionality of the data itself. The displays also aid in a general familiarization with the data under investigation.





## C. BCXFILOT ANALYSIS

The boxplot will be utilized to demonstrate another Exploratory Data Analysis technique that provides a powerful means of obtaining more information about a data set. (See Appendix A for a discussion of boxplots in general.)

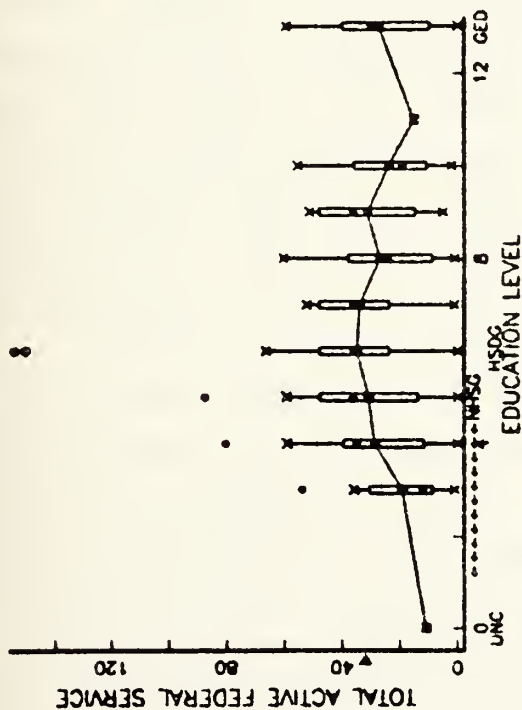
### 1. Education Level Versus Length of Service

In order to demonstrate the effectiveness and power of boxplots, one of the six candidate explanatory variables, high school education level at entry, will be investigated in detail. As stated in the introduction, the literature has pointed out that education level at time of entry has been a generally accepted predictor variable in attrition analyses during the last ten years. Therefore a boxplot analysis utilizing the category subpopulation analysis program in the IBM experimental GRAFSTAT package is presented in the following discussion. Length of service, the chosen dependent variable for this portion of the study, is plotted versus education level at entry.

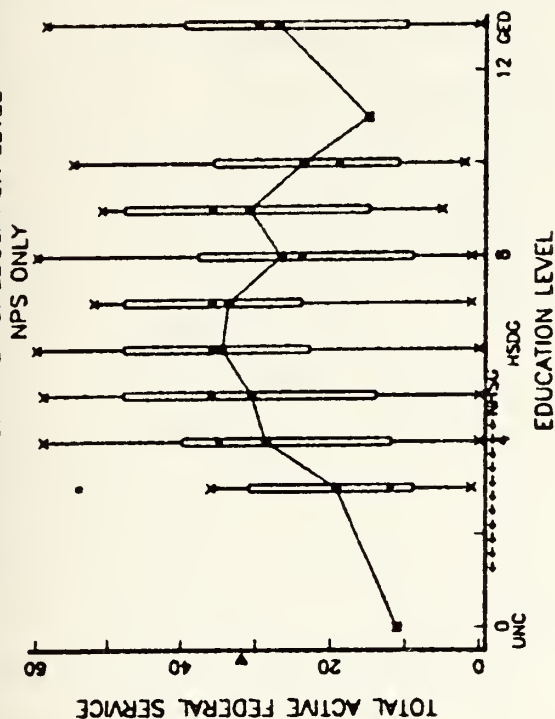
The left panel of Figure 3.7 is a depiction of a ten per cent sample of FY79 enlistees as of September 1983. As previously stated, this data set is a smaller subset consisting of seven military occupational skills from the entire FY79 COHORT file from DMDC. The GRAFSTAT input screen for this program allows the analyst to subdivide this batch of data into its seven component occupational skills through the input of a simple "category" vector. (See Appendix G for a depiction of this input screen.) The y axis is length of total active service in months, while the x axis indicates education level at time of entry into the army. The non high school diploma graduate level is indicated by "NHS DG" and indicates three to four years of high school without a diploma. Education level decreases toward



LENGTH OF SERVICE VS. EDUCATION LEVEL



LENGTH OF SERVICE VS. EDUCATION LEVEL



CATEGORY VECTOR :EDCAT  
Y :Y=A78M00[:1]  
SELECTION :ALL

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	3078	1	31.875	17.838	16	36	48
0	1	0.00032488	11	0	11	11	11
3	10	0.0032488	19.2	15.883	8	12	31
4	752	0.24431	28.754	17.72	12	35	40
5	504	0.18374	30.744	17.983	14	34	48
6	1548	0.50227	34.788	17.338	24	36	48
7	22	0.0071478	33.727	15.354	24	34	48
8	20	0.0064877	26.7	18.36	8	24	36
9	11	0.0035737	31	15.13	15	34	48
10	15	0.0048733	23.733	18.823	11	16	36
11	1	0.00032488	15	0	15	15	15
13	198	0.043878	27.173	18.158	10	30	40

CATEGORY VECTOR :EDCAT  
Y :Y=A78M00[:1]  
SELECTION :(:A78M00[:1]<80)

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	3073	1	31.852	17.528	16	36	48
0	1	0.00032541	11	0	11	11	11
3	10	0.0032541	18.2	15.883	8	12	31
4	751	0.24439	28.686	17.833	12	35	40
5	503	0.18388	30.834	17.835	14	36	48
6	1543	0.50212	34.816	16.814	23	36	48
7	22	0.0071581	33.727	15.354	24	36	48
8	20	0.0065083	26.7	18.36	8	24	36
9	11	0.0035796	31	15.13	15	36	48
10	16	0.0048812	23.733	15.823	11	19	36
11	1	0.00032541	15	0	15	15	15
13	198	0.043781	27.173	18.158	10	30	40

Figure 3.7 Education Level vs. Length of Service,I



the origin, with a 4 indicating 2 years of high school, a 3 indicating 1 year of high school, a 2 indicating 2 years of junior high school, and a 1 indicating 1 year of junior high school. To the right of the position marked "NHS DG", education level increases until the position marked "GED" which indicates a graduate equivalency "diploma" or certificate. A 6 indicates high school diploma graduate, a 7 indicates 1 year of college, 8 for 2 years of college, 9 indicates 3 to 4 years college but no degree, and a 10 indicates a college degree. Eleven and 12 indicate a masters and doctorate degree, respectively.

Viewing the entire display in the left panel, the boxplot provides a graphical statistical summary of the distribution of each of the subcategories (i.e., the levels of education) in a form for easy comparison. A table of values is also presented beneath the display. The mean of each subcategory is depicted by the dot (with lines connecting the subcategories). The median of each subcategory is depicted by the other dot in the body of the box. Adjacent values and their associated "whiskers", or the lines drawn from the body of the box to the adjacent values depict the tails of the distribution of each subcategory. Outliers are depicted by heavy dots and are defined as those values greater than 1.5 times the interquartile range of the distribution. The mean of the entire display across all subcategories is depicted by the arrowhead on the y axis.

It is immediately apparent that this subpopulation contains some enlistees with prior service, indicated by the outlier values in the left panel of figure 3.7 that have more than 60 months of service. (If an enlistee entered the Army on 30 September 1978, max length of service without prior service is 60 months through 30 September 1983.) The data requested from DMDC was to be non-prior service (NPS) only; again the important error-indication quality of this





technique is readily apparent. The non-prior service enlistees can be easily extracted from the data set in the interactive mode of this package; by the insertion of a simple truth statement (e.g., length of service  $\leq 60$  months) the data set is reduced to the desired set. (See Appendix G for the depiction of the input screen; selection is entered in the "selection" area.) This feature is also most useful in the comparison of certain other characteristics of the data as will be demonstrated.

The ability to interactively subdivide the data according to other variables of interest is an extremely powerful tool, allowing the analyst to "compose" his areas of comparison and graphically determine associations in a multivariate sense. The actual data is never altered and there is no delay due to timely resubmissions of programs. In addition the graphical displays are rapidly available and intuitively appealing, requiring little explanation to those decision makers with less background in classical data analysis techniques.

The right panel of Figure 3.7 indicates the results of removing the outlier enlistees with prior service. The scale of the boxplots is now larger so the mean, median, and spread can be readily ascertained. Note that the mean length of service has been only slightly modified by the removal of the 5 outliers (determined by the "ALL" row of the two tables below the plots, 3078-3073), as expected. Also note that the shape of the boxes before and after the removal of the outliers is the same, indicative of the resistance of the boxplot. The right panel of the figure shows that performance in the form of length of service tends to increase as education level increases from the junior high level to high school diploma graduate status. College level enlistees and higher do not demonstrate this trend. Note that enlistees with the graduate equivalency





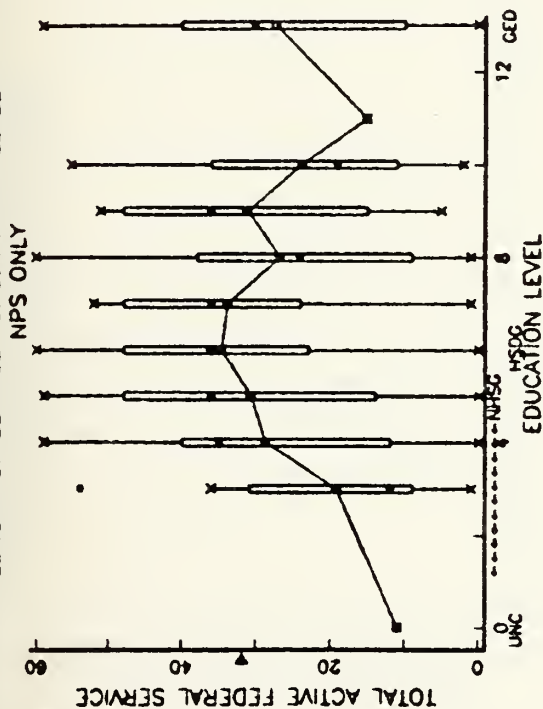
certificate demonstrate poorer performance than non-high-school-diploma graduates (NHS DG). The variance of the distribution of the enlistees with the GED is greater, perhaps due to the manner in which the GED may be awarded: Persons with any level of education can test for and gain the GED, and numerous tests are available for the certificate. Hence the large variance may be explained by the "variance" of the means of awarding the certificate.

In the next figure, (Figure 3.8), the non-prior-service enlistees are again presented in the left panel as a "comparative other." In the right panel of the figure, all those soldiers who had an uncoded education level and those with PhD degrees have been deleted, again utilizing the selection feature of the GRAFSTAT program. This results in a "smccther" line through the means, allowing a more discernible view of the association of each level of education and length of service. Note from the table that only 2 persons were in these deleted categories, hence they are referred to as "outlier" education levels in the title of the plot. These points will remain deleted throughout the remainder of this particular analysis.

In Figure 3.9, left panel, the previously discussed boxplot with "outlier" education levels deleted, non-prior-service enlistees is again presented for further comparison. In the right panel, utilizing the selection capability, all those enlistees with any years of college have been deleted. Now the increasing trend is clearly evident. As education increases, length of service increases. Again those soldiers with the graduate equivalency certificate (GED) demonstrate a lower mean performance than both the non-high-school-graduates and the high school diploma graduates. To isolate this trend even further, GED soldiers are deleted in the right panel of Figure 3.10. Now, compared to the left panel of this display, the upward trend is most evident.

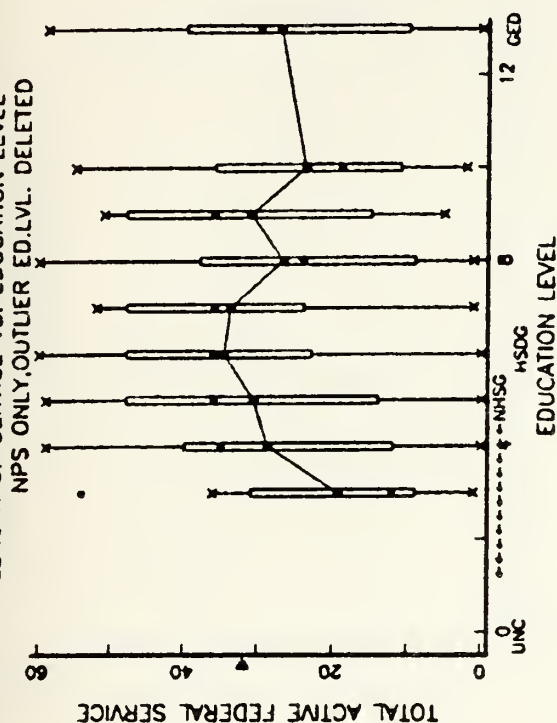


# LENGTH OF SERVICE VS. EDUCATION LEVEL



CATEGORY VECTOR :EDCAT		X LABEL		:E	
Y	SELECTION	:Y-A79MOD[:1]	:Y-A79MOD[:1]	NO. OF ELEMENTS :	
SELECTION		:(A79MOD[:1])#60		NO. OF ELEMENTS :	
CATEG. I	NO. PTS	1e/pts	Y-MEAN	Y-DVN	1.25   .50   .75
ALL	3073	1	31.852	17.528	18 36 48
0	1	0.00032541	11	0	11 11 11
3	10	0.0032541	19.2	15.683	9 12 31
4	781	0.24439	28.666	17.833	12 35 40
5	503	0.16368	30.834	17.835	14 36 48
6	1543	0.50212	34.816	18.814	23 36 48
7	22	0.0071891	33.727	15.354	24 34 48
8	20	0.0045083	28.7	19.38	9 24 36
9	11	0.0033786	31	15.13	18 36 48
10	15	0.0048812	23.733	15.923	11 19 36
11	1	0.00032541	15	0	15 15 15
13	108	0.043761	27.173	18.159	10 30 40

# LENGTH OF SERVICE VS. EDUCATION LEVEL

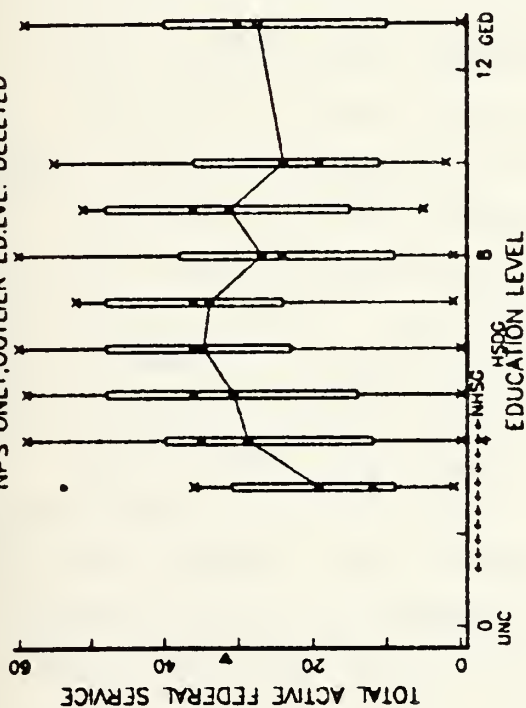


CATEGORY VECTOR :EDCAT		X LABEL		:E	
Y	SELECTION	:Y-A79MOD[:1]	:Y-A79MOD[:1]	NO. OF ELEMENTS :	
SELECTION		:(A79MOD[:1])#60		NO. OF ELEMENTS :	
CATEG. I	NO. PTS	1e/pts	Y-MEAN	Y-DVN	1.25   .50   .75
ALL	3071	1	31.844	17.527	18 36 48
3	10	0.0032543	19.2	15.683	9 12 31
4	751	0.24455	28.666	17.833	12 35 40
5	503	0.16376	30.834	17.835	14 36 48
6	1543	0.50244	34.816	18.814	23 36 48
7	22	0.0071838	33.727	15.354	24 34 48
8	20	0.0045125	28.7	19.38	9 24 36
9	11	0.0035819	31	15.13	18 36 48
10	15	0.0048844	23.733	15.923	11 19 36
13	108	0.043823	27.173	18.159	10 30 40

Figure 3.8 Education Level vs. Length of Service, II



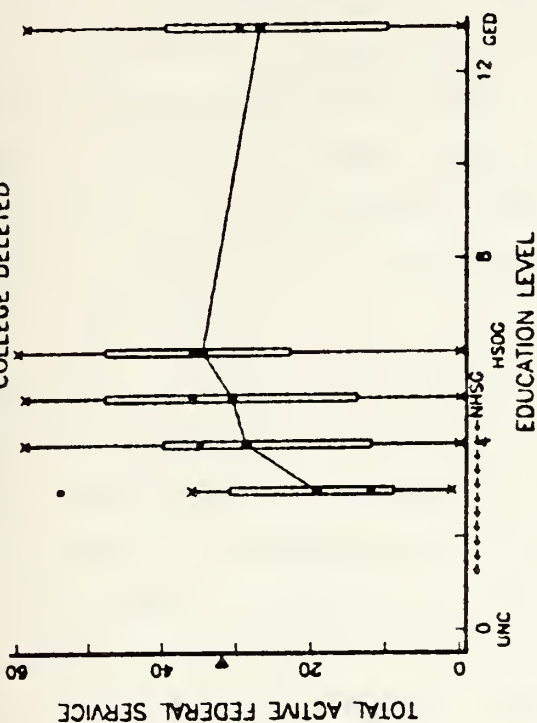
# LENGTH OF SERVICE VS. EDUCATION LEVEL NPS ONLY, OUTLIER ED. LVL. DELETED



CATEGORY VECTOR : EDUCAT  
Y : Y-A79MDOO[:1]  
SELECTION : (A79MDOO[:1]=60)^(879MDOO[:2]=0)^(879MDOO[:2])

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	Y-DVN	Y-DVN	Y-DVN
ALL	3071	1	31.864	17.527	16	36	48
3	10	0.0032543	19.2	15.683	6	12	31
4	751	0.24455	28.686	17.833	12	35	40
5	503	0.18378	30.634	17.835	14	36	48
6	1543	0.50244	34.616	16.814	23	38	48
7	22	0.0071638	33.727	15.354	24	36	48
8	20	0.0065125	28.7	19.36	9	24	36
9	11	0.0035819	31	15.13	15	36	48
10	15	0.0048844	23.733	15.923	11	16	36
13	186	0.003823	27.173	16.158	10	30	40

# LENGTH OF SERVICE VS. EDUCATION LEVEL COLLEGE DELETED



CATEGORY VECTOR : EDUCAT  
Y : Y-A79MDOO[:1]  
SELECTION : (A79MDOO[:1]=60)^(879MDOO[:2]=0)^(879MDOO[:2])

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	Y-DVN	Y-DVN	Y-DVN
ALL	3003	1	31.929	17.529	16	36	48
3	10	0.00333	19.2	15.683	6	12	31
4	751	0.25008	28.686	17.833	12	35	40
5	503	0.1675	30.634	17.835	14	36	48
6	1543	0.51362	34.616	16.814	23	36	48
13	186	0.065268	27.173	16.158	10	30	40

Figure 3.9 Education Level, College Deleted





The distribution of each education level is graphically described in the boxplot. For example, in Figure 3.10, the high-school-diploma-graduate distribution appears to be symmetric as indicated by the position of the mean and median relative to the ends of the body of the box. The distribution appears to have a "thicker" tail in the lower length of service side, depicted by the longer whisker on the bottom of the boxplot. Rapid comparisons of the distributions of each of the subcategories can be done through the boxplot analysis.

Thus the use of boxplots has indicated that level of education does have an effect on performance in the form of length of service. It should be reiterated that this phase of the analysis is exploratory in nature; the comparison of means could be strengthened through such confirmatory analysis as a one-way ANOVA or in a non-parametric test such as the Kruskal-Wallis test of equality of means. An example of this confirmatory analysis will be provided in a later section of this thesis.

## 2. The Multivariate Capability of the Boxplot

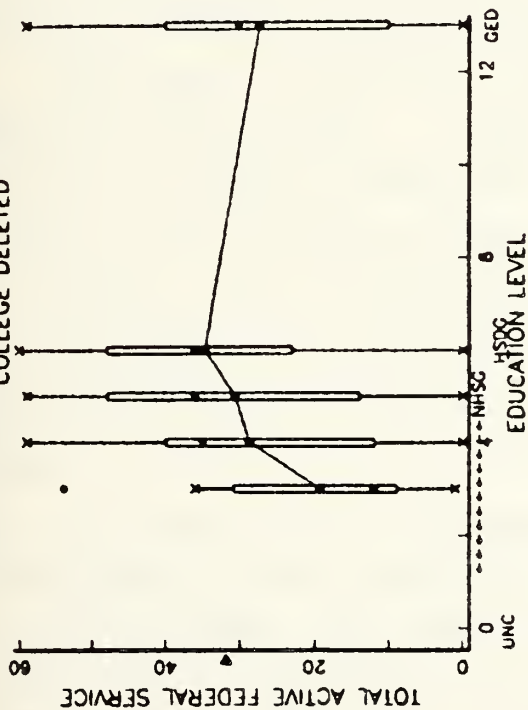
Military occupational skill of the enlistee will be examined for any indication of an association with performance, and then further analyzed with regards to education level within the occupational skill. Seven military occupational skills (MOS) were considered in this analysis. (Refer to Table I, previous chapter). Again a ten percent sample of the data was utilized for analysis.

Figure 3.11, left panel, provides the first look at this subcategory of the data. Military occupational skill is plotted against total active service. Each military occupational skill is presented on the x-axis, beginning with combat arms (11B, 11X, 13B), combat support (31M, 64C),

).

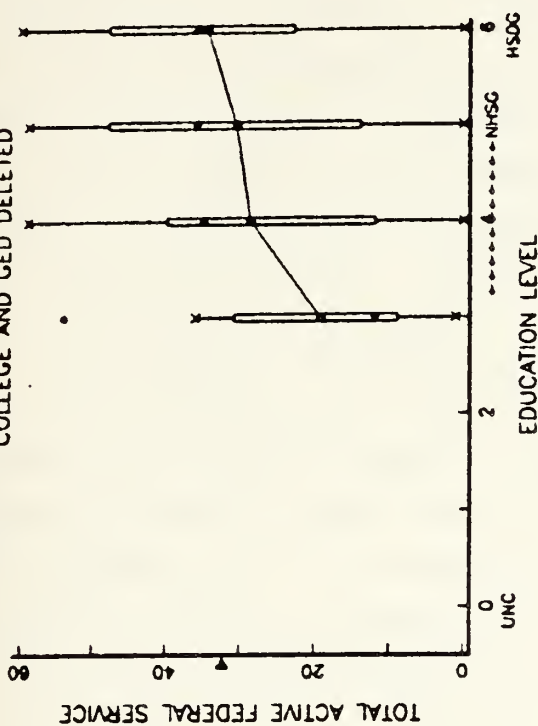




LENGTH OF SERVICE VS. EDUCATION LEVEL  
COLLEGE DELETED

CATEGORY VECTOR :EDCAT  
Y  
SELECTION :Y-A79MCOO[:1]  
:(A79MCOO[:1]≤60)^(879MCOO[:2]≠0)^(879MCOO[:2]≠0)^(879MCOO[:2]≠0)

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	3003	1	31.029	17.529	16	34	48
3	10	0.00333	18.2	15.683	6	12	31
4	751	0.25008	28.666	17.833	12	35	40
5	503	0.1675	30.834	17.835	14	36	48
6	1543	0.51382	34.816	18.814	23	36	48
13	186	0.085268	27.173	18.159	10	30	40

LENGTH OF SERVICE VS. EDUCATION LEVEL  
COLLEGE AND GED DELETED

CATEGORY VECTOR :EDCAT  
Y  
SELECTION :Y-A79MCOO[:1]  
:(A79MCOO[:1]≤60)^(879MCOO[:2]≠0)^(879MCOO[:2]≠0)^(879MCOO[:2]≠0)

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	2807	1	32.261	17.436	17	36	48
3	10	0.0035425	18.2	15.683	6	12	31
4	751	0.26755	28.666	17.833	12	35	40
5	503	0.17918	30.834	17.835	14	36	48
6	1543	0.5487	34.816	18.814	23	36	48

Figure 3.10 Education Level, GED Deleted



and combat service support (76Y,94B). As before, the distribution of each military occupational skill with respect to total service is presented by the boxplot. Again note the outliers in total service; these same 5 soldiers have been deleted in the right panel so as to expand the scale of the boxplots for analysis. Through the graphical depiction of these distributions, the occupational skill most successful in terms of service can be readily determined. Here, skill 76Y, supply specialist, demonstrates the greatest success followed by 11B, Infantryman.

The spread of the distribution can be observed in the body of the box; note that the deviation is also provided in the table below. The 11X occupational skill is noticeably vacant. This MOS was created as an entry level of infantryman in FY80, hence this data set contains none of this general skill. Comparing the three branches of skills described above, combat arms was most successful in performance as determined by viewing 11B and 13B boxplots collectively. Combat service support was next in order of months successful service followed by combat support.

The shape of each of the distributions is readily apparent in the boxplots. Each military occupational skill appears to be skewed toward the lower range of service as indicated by the position of the median inside the body of each boxplot. The variances appear relatively constant except for skill 64C. The utility of the boxplot in determining homogeneity of variance, for example, for subsequent regression analysis or for ANOVA assumptions is readily obvious.

In Figure 3.12, left panel, the previous figure of non-prior-service-only enlistees has been reproduced to allow comparisons. In order to isolate the effects of education level, all high-school-diploma graduates (and 60 enlistees with at least some college) have been selected out of the subpopulation, using the selection capability. Thus



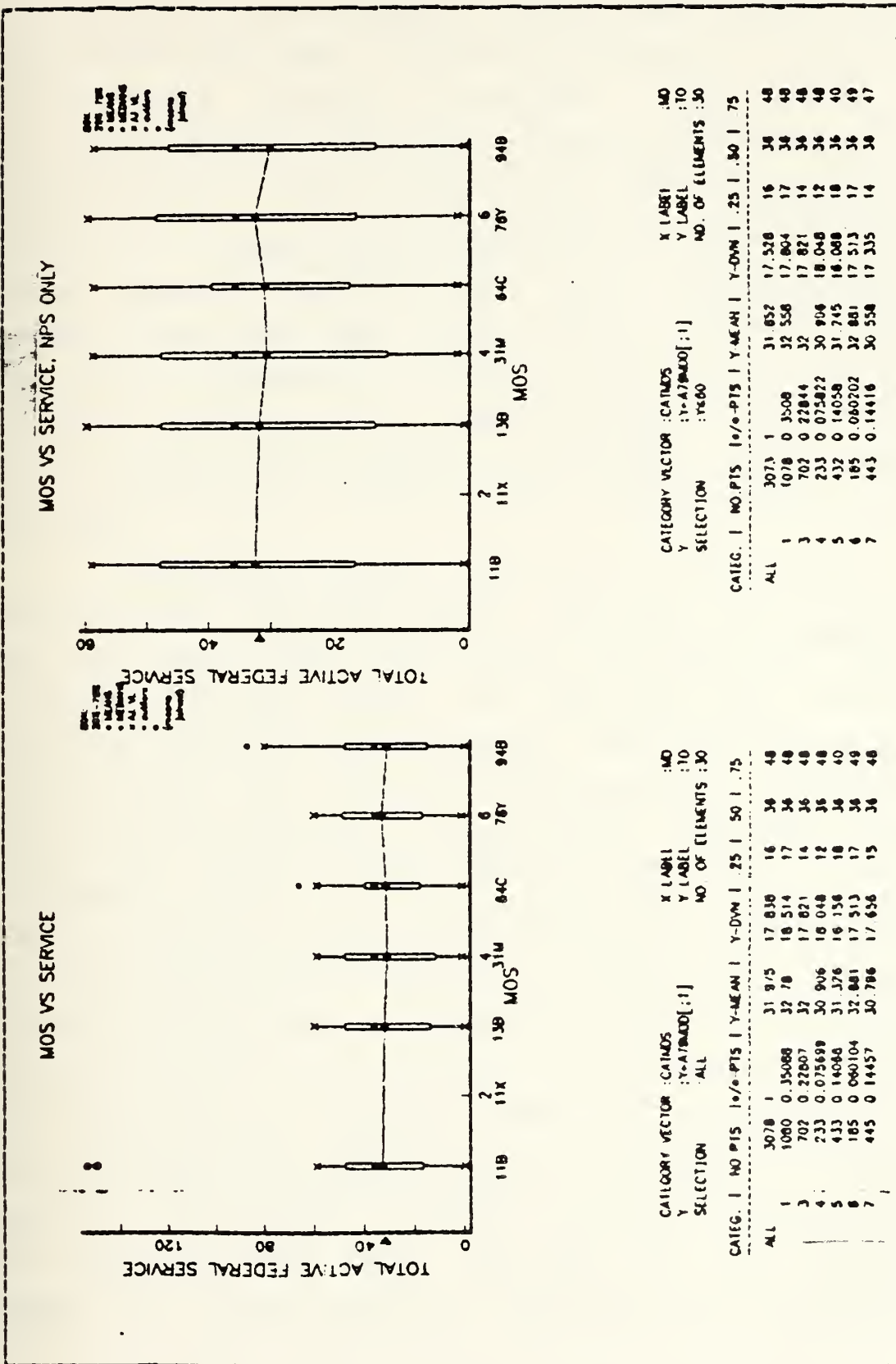


Figure 3.11 Military Occupational Skill vs. Length of Service



in the right panel, non-prior-service, high school diploma graduates have been plotted against total active service. Immediately note that a higher mean service is observed by these better educated enlistees. The variance of occupational skills has been reduced indicating that this subpopulation is not as great a risk when considering how long each will serve. Those soldiers in skill 11F demonstrate the highest success (mean 36.15 months). Based on these graphical results high school diploma graduates perform better than the average non-prior-service enlistee, and more specifically, combat arms skills rank first followed by combat support, and then combat service support. This may seem counterintuitive as technical skills required are thought to be higher in the combat service support branches.

Figure 3.13 repeats the same sort of analysis, this time comparing non-prior service enlistees total service in the left panel to non-prior-service enlistees that have not received a diploma (NHSG) and those that have received a graduate equivalency diploma (GED). Note that "success" has fallen from 31.85 months to 29.08 months. Occupational skill 76Y has the highest mean success, and combat service support now leads in total mean service. Also note that occupational skill 31M demonstrates a much higher variance when only these non-high-school graduates are compared to the total population. This could perhaps be explained by the lack of any real standards in how the GED is awarded. This certificate can be awarded at any level of education, provided that one of numerous tests has been passed. Also the non-high-school graduate with, say, only a 10th grade level of education could account for extremely poor performance in this somewhat technical microwave operator skill. On the other hand, those enlistees with an equivalency degree or 11-plus years of education from a "technically



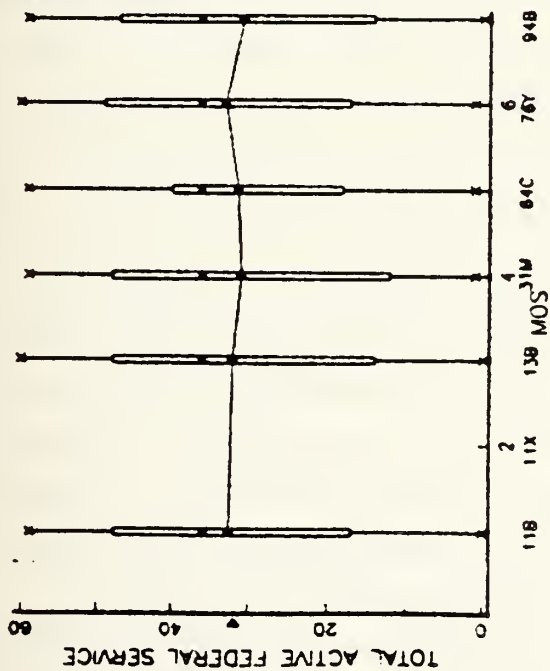






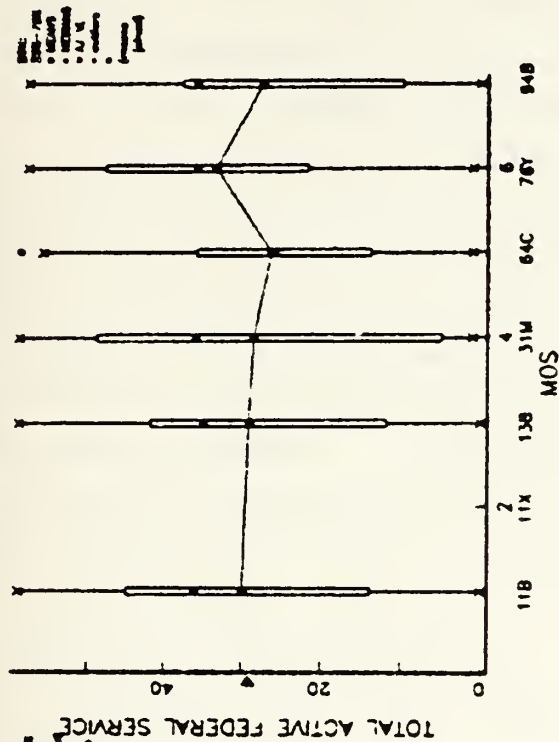


# MOS VS SERVICE, NPS ONLY



CATEGORY VECTOR :CATMOS			X LABEL			MO		
Y			Y LABEL			MO		
SELECTION			NO OF ELEMENTS			30		
CATEG	NO PTS	10/e-PTS	Y-MEAN	Y-DWN	25	50	75	
ALL	3073	1	31.852	17.528	18	36	48	
1	1078	0.3508	32.558	17.804	17	38	48	
3	702	0.22844	32	17.821	14	36	48	
4	233	0.075822	30.808	18.048	12	36	48	
5	432	0.14058	31.245	18.088	16	36	40	
6	185	0.060202	32.881	17.513	17	38	48	
7	443	0.14416	30.558	17.335	14	36	47	

# MOS VS SERVICE, NHSDG AND GED



CATEGORY VECTOR :CATMOS			X LABEL			MO		
Y			Y LABEL			MO		
SELECTION			NO OF ELEMENTS			30		
CATEG	NO PTS	10/e-PTS	Y-MEAN	Y-DWN	25	50	75	
ALL	1481	1	28.077	17.82	12	36	42	
1	815	0.42094	28.835	17.781	14	36	45	
3	387	0.26488	28.132	17.396	12	35	42	
4	105	0.071809	28.58	20.28	5	38	48	
5	155	0.10409	28.4	18.171	14	28	38	
6	42	0.028747	33.885	17.848	22	34	48	
7	157	0.10746	27.65	18.344	10	36	38	

Figure 3.13 Occupational Skill, NHSG and GED



oriented" school system could account for the high performance. More research could be performed in the area of "levels" of equivalency status and in a demographic analysis of those non high school graduates.

A comparison of high school diploma graduates to non-high-school-diploma graduates is presented in Figure 3.14 . Those soldiers with equivalency certificates (GED) have been included in the non high school graduate category. In the left panel of this figure, the high school graduate category is presented for comparison. Again, this plot is non prior service only graduates. The right panel is non-prior-service, non-high-school-graduates and equivalency certificate holders. The "better educated" enlistees, on the average, have outperformed those with less than a school degree (as shown by the mean values both in the boxplots and the tabled values below the plot). Skill 76Y, supply specialist, in the right panel, indicates a better performance, (mean of 33.6) than the same occupational skill with a high school diploma (mean 32.7). The variance of the two distributions is roughly the same. Again personal characteristics and the technicality of the skill involved along with the effects of mental group distributions, enlistment bonus differences may explain this anomaly.

Since a difference has been established in performance based on the certificate status at entry, the boxplot can be utilized to go even into further detail. In Figure 3.15, non-high-school-graduates only are compared to high-school-diploma graduates and in Figure 3.16 those with equivalency degrees are compared to the diploma-carrying soldiers. In each figure, the batch remains limited to non-prior-service enlistees, varying only education levels.

Figure 3.15 demonstrates that the non-high-school-graduate performance, depicted in the right panel, was below diploma graduate performance. This is seen



graphically by comparing the relative position of the mean lines and in the tabled value below each plot. Going further, a comparison of each individual occupational skill in the left panel to its counterpart in the right panel indicates that the varied educational level produces an entirely different distribution. This is observed through the location of the respective means and medians, the size of the body of the box, and the length of the "whiskers" or tails of the distribution.

In Figure 3.16, this same difference in the distribution of military occupational skills with respect to education level is again obvious. In every case, the high school diploma graduates outperform the soldiers with equivalency status. Again, GED holders exhibit a larger variance as indicated by the body of the box, indicating a higher risk in attrition.

The entire analysis presented on the effects of education level within military occupational skill is summarized in Figure 3.17, where the baseline of non-prior service enlistees, categorized by occupational skill versus length of service is displayed simultaneously. Education level has been selected in each plot. Education level, military occupational skill, and length of service have been integrated into a single display. Any other combination of variables such as marital status, age, race, could be further selected to provide more of a multivariate display. The EDA techniques combined with the IBM GRAFSTAT package allows for any combination of covariates in an analysis, limited only by the imagination of the analyst. This display allows a rapid comparison of the effects of education level on performance (in the form of length of service), perhaps providing a strong argument in favor of these graphical methods for at least initial decisions regarding what level of education to recruit. Again,







confirmatory analysis is necessary for a more refined analysis of relative merits of alternative educational policies.

### 3. Summary of Boxplot Analysis of Remaining Variables

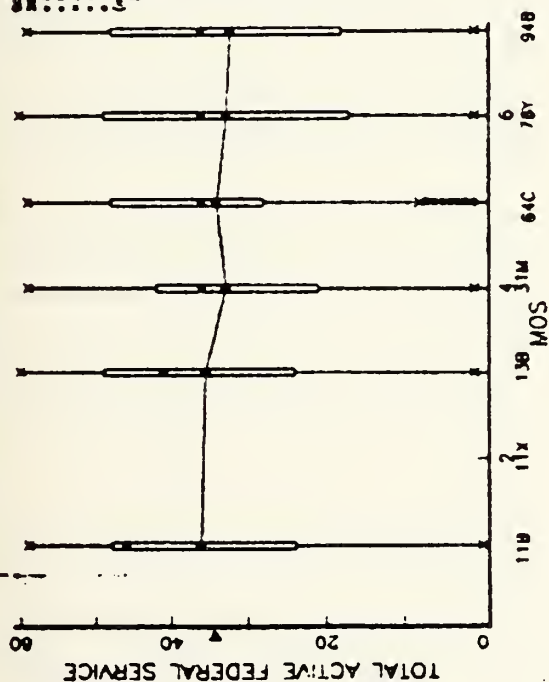
The remaining possible explanatory variables and the two "general performance indicators" were analyzed in the same manner as presented above. In each case the effects of education level were observed in a multivariate sense by the use of selection combined with the pairwise comparison of length of service and the other candidate explanatory variables. The actual boxplots are found in Appendix H. Again, confirmatory analysis should be performed to verify the statistical significance of any conclusions drawn from this exploratory analysis. A summary of this analysis is presented below:

#### 1. Mental Category Versus Length of Service: (See Figures H.1 through H.9, Appendix H)

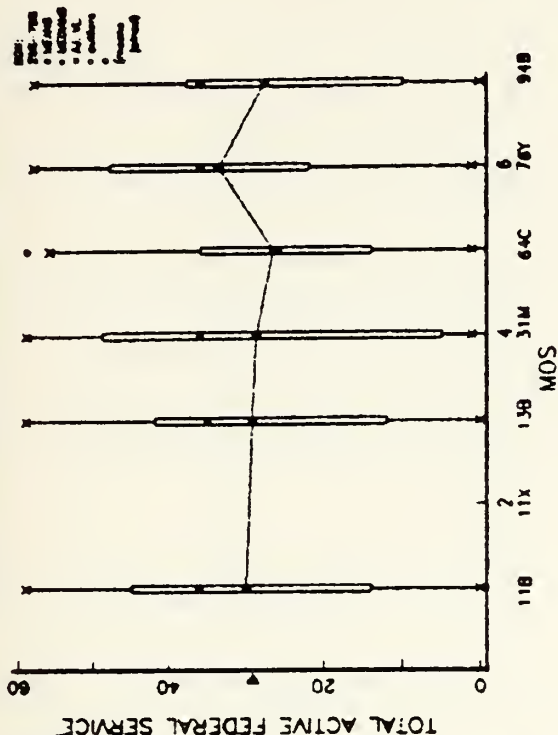
- As mental category increases, length of service increases. Category 4c outperform Categories 4b, 4a, 3b.
- High school diploma graduates outperform the non-high-school-graduates and equivalency certificate holders (GED) in all categories.
- No category 1 soldiers were observed in the non-high-school-graduate or GED categories.
- Non-high-school-graduates outperformed the equivalency certificate (GED) holders in every category.
- Variance in the non-high-school graduate and GED performance is higher than that of the diploma graduates, indicating higher risk in attrition. Equivalency certificate (GED) holders' variance was observed to be higher than non-high-school-graduates, again indicating a higher risk.



# MOS VS SERVICE, NPS ONLY, HSG AND HIGHER



# MOS VS SERVICE, NPS ONLY, NHSG AND GED



CATEGORY VECTOR : CATMOS

Y : Y-A7/9400(.1)

SELECTION : (Y=0)^(8/9400(.2)+4)^(8/9400(.2)+13)

CATEG	1	NO	PIS	10/e-PIS	Y-MEAN	Y-DWN	25	50	75
ALL	1612	1	34	367	16.869	22	36	48	
1	463	0	28722	36	149	17.189	24	46	48
3	315	0	19541	35	524	17.705	24	41	40
4	128	0	078404	32	805	15.755	21	36	42
5	277	0	17184	33	657	15.369	26	36	48
6	143	0	00871	32	671	17.482	17	36	49
7	286	0	17742	32	154	16.527	18	36	48

CATEGORY VECTOR : CATMOS

Y : Y-A7/9400(.1)

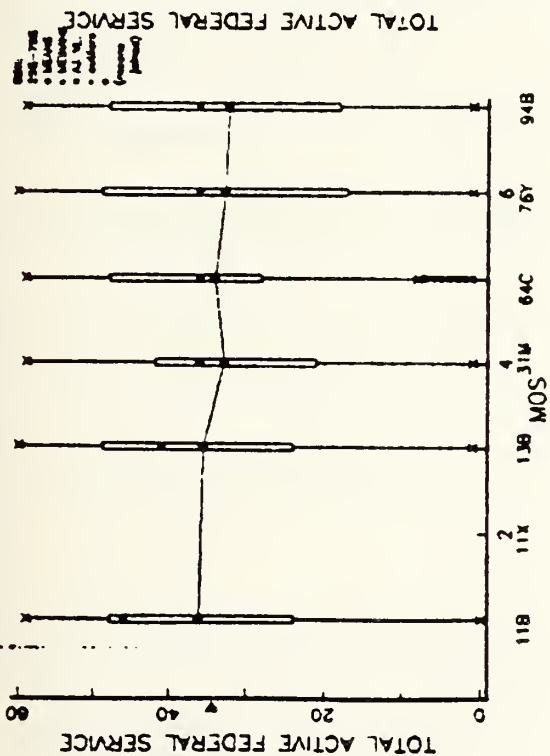
SELECTION : (Y=0)^(8/9400(.2)+5)^(8/9400(.2)+13)

CATEG	1	NO	PIS	10/e-PIS	Y-MEAN	Y-DWN	25	50	75
ALL	1441	1	29	077	17.82	12	36	42	
1	615	0	42094	29	055	17.781	14	36	45
3	347	0	28489	29	132	17.306	12	35	42
4	105	0	071860	28	59	20.28	5	34	49
5	155	0	10609	26	4	18.171	14	28	36
6	42	0	028747	33	595	17.668	22	36	48
7	157	0	10746	27	65	18.344	10	36	38

Figure 3.14 HSDG, NHSG and GED by Occupational Skill

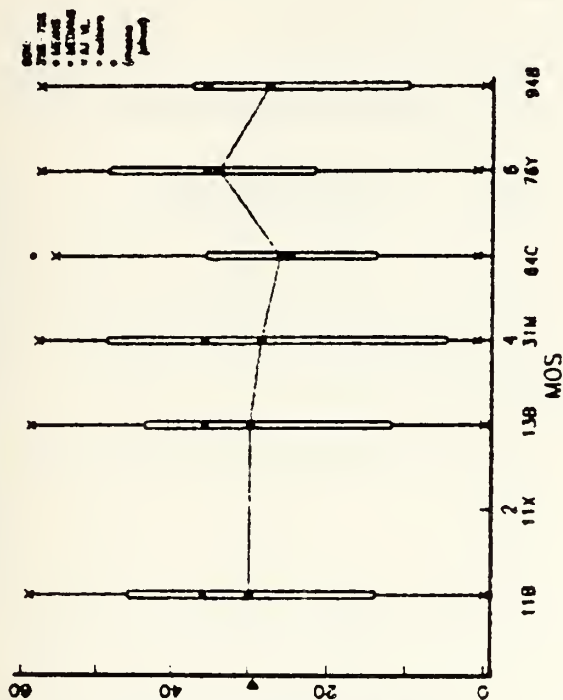


# MOS VS SERVICE, NPS ONLY, HSG AND HIGHER



CATEGORY VECTOR CATMOS		Y		Y LABEL	
SELECTION		: (Y=0) * (B/MOS) : (2) * (13)		NO. OF ELE	
CATEG.	NO. PTS	10/0-PTS	Y-MEAN	Y-DIV	NO. OF ELE
ALL	1612	1	34.367	10.668	27
1	463	0	28.722	36.149	24
2	315	0	18.541	35.524	24
3	178	0	0.79404	32.805	15
4	777	0	1.184	33.957	15
5	143	0	0.8671	32.671	17
6	286	0	1.7742	32.154	16
7					

# MOS VS SERVICE, NPS ONLY, NHSG ONLY

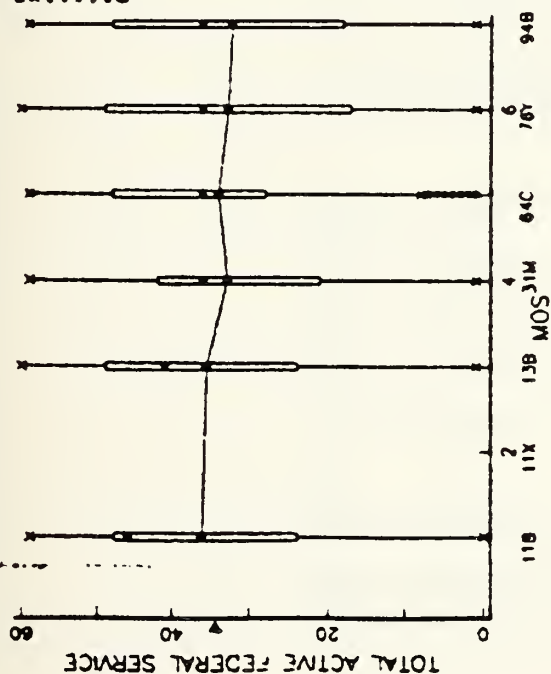


CATEGORY VECTOR CATMOS		Y		Y LABEL	
SELECTION		: (Y=0) * (B/MOS) : (2) * (5)		NO. OF ELE	
CATEG.	NO. PTS	10/0-PTS	Y-MEAN	Y-DIV	NO. OF ELE
ALL	1265	1	29.372	17.748	12
1	532	0	42.055	28.872	17
2	331	0	28.166	30.074	17
3	88	0	0.89565	28.625	19
4	136	0	10.751	28.243	16
5	35	0	0.27668	34.343	18
6	143	0	11.304	27.846	18
7					

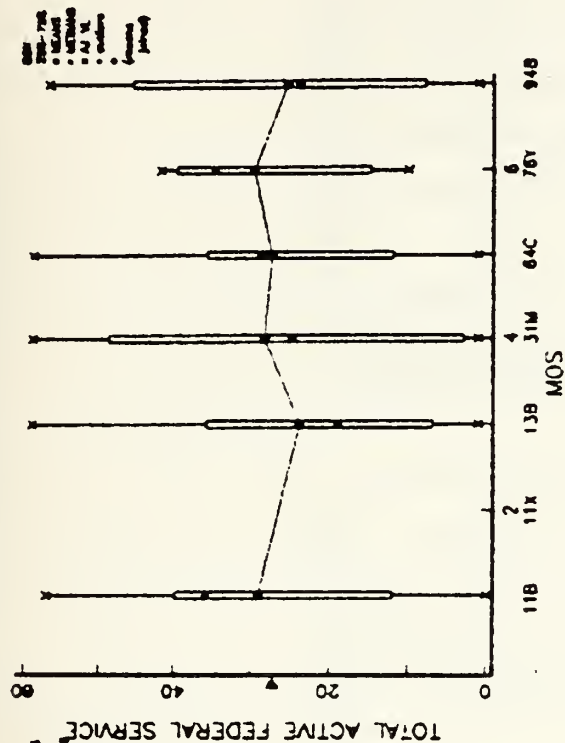
Figure 3.15 Non High School Grads vs. Diploma Grads



# MOS VS SERVICE, NPS ONLY, HSG AND HIGHER



# MOS VS SERVICE, NPS ONLY, GED ONLY



CATEGORY VECTOR :CATMOS  
Y  
SELECTION :Y-A79ACCO[:1]  
(1+60)\*(B79ACCO[:2]<13)

CATEG.	I	NO.	PIS	10/0-PIS	Y-MEAN	Y-DVN	I	.25	I	.50	I	.75
ALL	1	1612	1	34	367	16	869	22	36	48		
1	463	0	28722	36	146	17	189	24	46	48		
3	315	0	19541	35	524	17	705	24	41	49		
4	126	0	079404	32	805	15	755	21	36	42		
5	271	0	17184	33	957	15	389	28	36	48		
6	143	0	06871	32	671	17	462	17	36	48		
7	286	0	17742	32	154	16	527	18	36	48		

CATEGORY VECTOR :CATMOS  
Y  
SELECTION :Y-A79ACCO[:1]  
(1+60)\*(B79ACCO[:2]<13)

CATEG.	I	NO.	PIS	10/0-PIS	Y-MEAN	Y-DVN	I	.25	I	.50	I	.75
ALL	1	196	1	27	173	18	159	10	30	40		
1	83	0	42347	29	108	17	674	12	36	40		
3	56	0	28571	23	857	17	829	7	18	36		
4	17	0	088735	28	412	21	982	3	25	49		
5	19	0	096939	27	328	18	894	12	29	36		
6	7	0	035714	29	857	11	532	15	35	40		
7	14	0	071429	25	843	18	086	8	24	46		

Figure 3.16 Equivalency Status vs. Diploma Grads





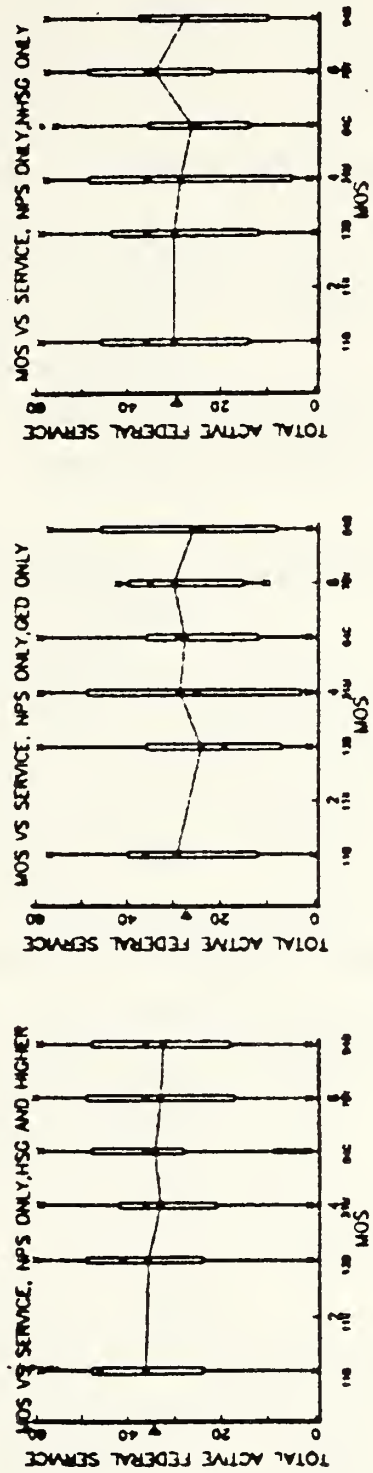


Figure 3.17 Recap of Effects of Education on Performance



2. Marital Status and Number of Dependents vs. Length of Service: (See Figures H.10 - H.15, Appendix H)
- Most enlistees were single with no dependents at time of entry (92%)
  - Single enlistees with 1 dependent had highest mean performance.
  - In general, married enlistees outperformed single enlistees.
  - As number of dependents in married soldiers at time of entry increased, so did performance. (note: true up to 3 dependents.)
  - High-school-diploma graduates led in performance, followed by non-high-school-graduates, then GED holders.
3. Age Versus Length of Service: (See Figures H.16 through H.24, Appendix H)
- As age increases (at time of entry) from 17 to 19 years, total service(performance) increases, followed by a leveling off in the 19 to 24 year range. Performance decreases as age increases from 24 to 29 years old.
  - High-school-diploma graduates outperformed other less educated entrants, non-high-school graduates followed, then equivalency certificate holders.
4. Sex Versus Length of Service: (See Figures H.25 through H.30, Appendix H)
- Males outperformed females.
  - Diploma graduates (HSDG) outperformed all other education levels; Non-high-school grads outperformed the GED holders.
  - Non-high-school-graduate females outperformed male non-high-school-graduates and female high-school diploma graduates. However, non-high-school-graduate females displayed the greatest variance in



length of service, indicating a possible higher risk in attrition.

- Non-high-schcol-graduate females were followed by GED males and then NHSG males in variance in length of service (risk).

5. Race Versus Length of Service: (See Figures H.31 through H.36, Appendix H)

- In general, the "other" category were the highest performers, followed by blacks, and then whites.
- High-school-diploma graduates were the highest performers in terms of length of service in all categories.
- Non-high-schcol-graduates outperformed the graduate equivalency certificate holders (GED).
- GED blacks displayed the highest variance in length of service, indicating a higher risk in attrition, followed by GED whites.

6. Reenlistment Code Versus Education Level: (See Figures H.37 through H.39, Appendix H)

- At least through the high school diploma graduate level of education, as education increased, reenlistment eligibility increased.
- GED soldiers received about the same reenlistment codes as those soldiers who entered the army with 2 years of high school.
- A wide variance in reenlistment eligibility was observed, possibly related to the fact that reenlistment eligibility is mostly up to the local commander's discretion.

7. Reenlistment Code Versus Length of Service: (See Figures H.39 through H.44, Appendix H)

- Approximately 30% of the sample was uncoded at the time of the last file update, indicating that the bar to reenlistment may not used as often as it



could be as a rehabilitative tool for substandard soldiers.

- Generally, as length of service increased, so did the number of soldiers eligible to reenlist.
- Approximately 50% of the GED holders and of the non-high-school-graduates indicated a reenlistment code of 3, corresponding to only 30% in the high-school-diploma graduates. This code corresponds to a Department of the Army initiated bar to reenlistment. This proportion seems a bit unreasonable and more research seems necessary in this multivariate combination.
- High-school-diploma graduates outperformed all others, followed by non-high-school-graduates and the graduate equivalency certificate holders.
- Again, the GED holders demonstrated the largest variance (risk) in length of service, followed by non-high-school graduates.

8. Character of Service Versus Education Level: (See Figures H.45 through H.47, Appendix H)

- Generally, as education level increased (at time of entry) through high school diploma, so did the character of service awarded.
- GED and non-high-school-graduate soldiers received about the same treatment in character of service awarded. Again, high-school-diploma graduates received the largest proportion of the honorable discharges.
- College graduates outperformed the high-school-diploma grads; however those entrants with one and two years of college were outperformed in terms of character of service awarded by the non-high school diploma graduates.





- A wide variance was noted possibly because of the commanders' discretion allowed in determining what character of service will be awarded to an individual.

9. Character of Service Versus Length of Service: (See Figures H.48 through H.54, Appendix H)

- As length of service increased so did the number of honorable discharges awarded.
- Over half of the cohort received an honorable discharge. A large proportion of early "leavers" also received this honorable discharge, perhaps indicating that some commanders are very lenient in their determination of type discharge to be awarded.
- High-school-diploma graduates receiving honorable discharges performed the best in terms of length of service, again followed by non-high-school graduates and the GED's.
- A wider variance in length of service was noted for the non-high-school graduates and the GED's who received honorable discharges, when compared to the high-school-diploma graduates. This perhaps relates again to the discretion that is exercised by the local commanders in awarding discharges. It seems that length of service may not be considered as an indicator of "good" service by a number of commanders in the field.

## E. EXAMPLE CONFIRMATORY ANALYSIS

Conclusions drawn from the above explanatory data analysis must be analyzed in a formal manner to determine if differences, say, in the mean performance among the varying levels of education at entry is statistically significant.



An example is presented below; this type of analysis should be performed on all conclusions reached before any policy implementation.

The one-way-analysis of variance provides a well-structured approach in testing the equality of means among  $k$  sample populations. In this approach, the  $k$  populations are assumed

1. to be i.i.d normal populations, and
2. to have equal variances.

As has been pointed out, some of the boxplot analyses above has indicated that the equal variance assumption is obviously not true; contrarily, this difference in variance was used as an indicator of the "risk" involved in recruiting that entrant with his particular qualifications. In those cases, nonparametric tests are available for confirmatory analysis. An example of that type will also be presented below. See [Ref. 15: pp. 492-503] for a discussion on 1-way ANOVA.

The actual calculations of the ANOVA table were completed using an AFI program contained in public domain of the Naval Postgraduate School computer system (Library 5,0A3660). A copy of the program is at Appendix I. Results of the analysis are summarized in Table V. Thus the null hypothesis can be rejected at the .05 level of significance.

In instances where the homogeneity of variance and normality of population assumptions are infeasible, nonparametric tests can be utilized for confirmation of statistical significance. The Kruskal-Wallis test was utilized to test the following hypothesis:

$H_0$ : mean services across all education levels are equal.

$H_1$ : for at least one pair of the population represented by the levels of education, the means are different. See [Ref. 16: pp.229-237] for a discussion of the K-W test.



TABLE V

## Anova Table for Testing Equality of Means

Z-ANOVA MATR

ANOVA WAS UPDATED 1/3/79, SEE ANOVAHOW FOR CHANGES.

ANOVA TABLE

SOURCE	DF	SS	MS	F
TREATMENT	4	25933.42	6483.35	21.67
ERROR	2998	896813.33	299.14	
TOTAL	3002	922746.75		

R-SQUARE = 0.028

OVERALL MEAN = 31.93

TREATMENT EFFECTS -4.76 2.69 -1.29 -3.24 -12.73

The actual calculations were performed utilizing the EMDP statistical software program P3S on the Naval Postgraduate School Computer System. See [Ref. 17: pp.442-443] for a description of this package. Results are summarized in Table VI.

TABLE VI

## Results of K-W Test of Equality of Means

Variable Group	1 LOS Frequency	Rank Sum
No. Name		
1 SOPH	10	9064.0
2 JR	752	1017353.5
3 CED	196	250661.0
4 NHSG	504	730567.5
5 HSDG	1546	2517723.0

Kruskal-Wallis Test Statistic = 75.13

Level of Significance = 0.0000

Using Chi-Square Distribution with 4 Degrees of Freedom



Thus the null hypothesis can be rejected at the .05 level of significance. Multiple comparisons may be calculated in accordance with [Ref. 16: p.231] to determine which pairs of means are different if desired.

## E. SUMMARY OF EXPLORATORY DATA ANALYSIS EFFORTS

### 1. General

Exploratory Data Analysis techniques have been utilized in the forms of draftsman's displays and boxplots to "preprocess" a large data set. This analysis was presented as a demonstration of the power of EDA techniques and to provide initial insights into the attrition of U.S. Army enlistees prior to further analysis. These techniques have provided the following:

1. Familiarity with data set.
2. Reduction in the dimensionality of the data set; numerous variables were determined as having no appreciable effects on the dependent variable under consideration.
3. Identification of erroneous data.
4. Structure of the data set and variable coding.
5. Information on multivariate and pairwise associations among the variables. This information will be summarized below.
6. An intuitively pleasing form of analysis to assist analysts and decision makers in understanding the problem at hand.
7. A means of allowing the analyst to "compose" his method of attack on a large problem in an interactive fashion.





## 2. EDA and U.S. Army Enlisted Attrition

More specifically, in the investigation of attrition of U.S. Army FY79 enlistees, the following information has been revealed:

1. The variables listed in Table VII below were observed to have some effect on a soldier's performance which

TABLE VII  
Possible Explanatory Variables from EDA

Age  
Sex  
Race  
Mental Category  
Marital Status/Number of Dependents (at entry)  
Education Level  
Military Occupational Skill

has been defined as his total length of service.

2. Level of education at entry has an effect on the performance of enlistees. Education level seems to interact with the other variables listed in Table VII above, producing different levels of performance. Other insights provided by the analysis are

- High school diploma graduates demonstrated better performance than did non-high-school-diploma graduates and those enlistees who had obtained a graduate equivalency certificate prior to entry.
- Non-high school diploma graduates demonstrated better performance than did GED holders.
- GED holders demonstrated a larger variance in total service obtained, indicating a higher risk in attrition than did non-high school diploma graduates and high school diploma graduates.



3. Character of Service and Reenlistment Code are two indicators of performance that may also be affected by education level at entry; however, the discretion exercised by local commanders in awarding these may have confounded them as suitable explanatory variables.
4. Confirmatory analysis needs to be performed after exploratory data analysis prior to forming final conclusion for policy implementation. An example was provided.

### 3. Limitations

The EIA techniques are not to be used in lieu of more classical statistical analysis; they are to be used in conjunction with them. Some limitations are

1. Acceptance of their use by other statisticians.
2. Package utilized in this thesis is in the experimental stage; others may not be readily available to the analyst. Since this package is experimental, certain capabilities are still being developed. For example, in the the ANOVA presented, the means used in the analysis were not stored in a global sense for further analysis and had to be entered "by hand" into an ANOVA program.
3. Cost of graphics capabilities for computer systems.
4. Storage necessary for EDA packages is currently not available for most personal or desk top computers.

Thus Exploratory Data Analysis has been shown to be a useful technique in the initial analysis of data. In the next chapters, a more formal analysis will be presented.



#### IV. SURVIVOR FUNCTION ANALYSIS

##### A. BACKGROUND

The Exploratory Data Analysis techniques presented (along with the necessary confirmatory analysis) have shown that level of education, sex, race, age, mental category, and marital status/number of dependents are candidate explanatory variables in determining the total length of service for an enlistee.

A survivor function approach is utilized to gain further insight into these explanatory and their relationship to length of service.

Suppose that the length of service of an enlistee is a random variable  $X$ . The cumulative distribution function or c.d.f., then, can be viewed as giving the probability that an enlistee will "die" or "fail" or leave the army before  $x$  units of time, a realization of the random variable  $X$ , have elapsed. Then the quantity

$$S(x) = 1-F(x) = P(X > x) \quad (\text{eqn 4.1})$$

called the survivor function, provides the probability that an enlistee "survives" more than  $x$  units of time. The survivor function, for discrete data, is a step function, where the height of the jump between any two values of  $x$  is equal to  $P(X=x)$ . The survivor function is estimated by using the following relative frequency definition of probability:

$$S(x) = 1-F(x) = (\text{number of observations} > x)/n \quad (\text{eqn 4.2})$$



where  $n$  is the number in the sample being considered  
[Ref. 18: pp. 92-93, 263-264].

## E. APPLICATION

The survivor function is therefore a logical means of analyzing enlistee behavior with regards to length of service. For this portion of the analysis, attrition will be defined as failure to complete the first term of service. The FY79 COHORT consists of three-year obligated enlistees (3YO) and four-year obligated enlistees (4YO). Each subset will be analyzed separately. The reenlistment decision will be defined as completing greater than one term of service. Hence, based on the survival function model, the following equations indicate the "life" cycle of the enlistee:

TABLE VIII  
Enlistee Life Cycle Models

### 3 Year Enlistees

$$F(\text{enlistee will attrite}) = P(X \leq 36 \text{ mos.}) \\ = 1 - P(X > 36 \text{ mos.}) = 1 - S(x)$$

$$F(\text{enlistee will complete 1 term}) = P(X = 36 \text{ mos.}) \\ = \text{Ht. of jump at } x=36$$

$$F(\text{enlistee will reenlist}) = P(X > 36 \text{ mos.}) = 1 - S(x)$$

### 4 Year Enlistees

$$F(\text{enlistee will attrite}) = P(X \leq 48 \text{ mos.}) \\ = 1 - P(X > 48 \text{ mos.}) = 1 - S(x)$$

$$F(\text{enlistee will complete 1 term}) = P(X = 48 \text{ mos.}) \\ = \text{Ht. of jump at } x=48$$

$$F(\text{enlistee will reenlist}) = P(X > 48 \text{ mos.}) = 1 - S(x)$$



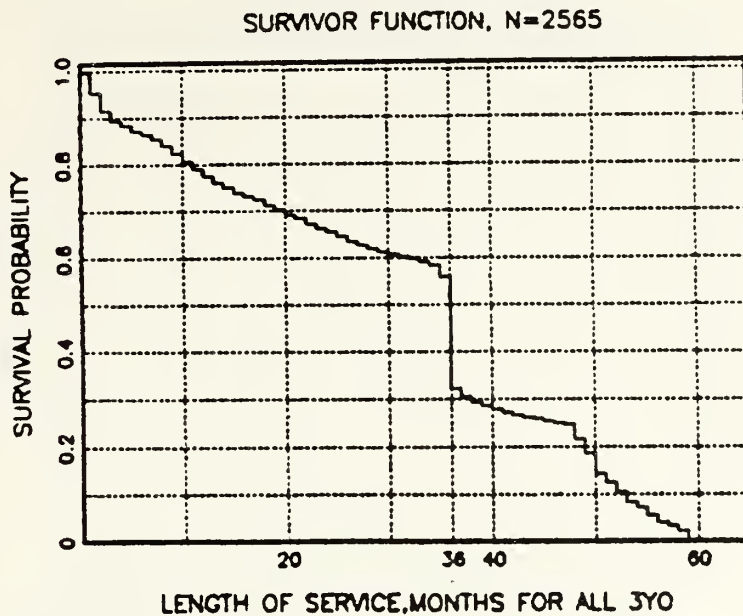


These realization times for the random variable  $X$  are chosen just to demonstrate the survivor function methodology. Considerable research has been done in defining the exact time cutoff for the definition of attrition, since the first "term" of service may actually be thirty-four months as opposed to thirty-six because of the various "early out" programs offered by different commands. This analysis does allow for at least this concept in its definition of attrition as strictly less than thirty-six and forty-eight months (i.e. thirty-five and forty-seven months) length of service for the three year and four year obligations respectively. The methodology suffices no matter where the attrition definition is made in the length of service parameter.

Survivor functions for each of the previously defined candidate explanatory variables are estimated utilizing the Cumulative Distribution input screen in the IBM GRAFSTAT data analysis package. (See Appendix J for a depiction of this screen.) These functions are analyzed for the above mentioned statistics.

The survivor function of the entire sample across all variables is presented to demonstrate the characteristics of the analysis in Figure 4.1. Using this type of analysis, statistics for the most prevalent enlistee are presented in Figure 4.2 and in Figure 4.3 for 3 year enlistees and 4 year enlistees respectively. The "most prevalent enlistee" was determined by observing the total number in each of the seven variables being considered. Note that the four year obligated enlistees demonstrated higher probability of attrition (0.33 to 0.24), and a lower probability of reenlistment (0.12 to 0.37) than the three year obligated enlistee, *ceteris paribus*. This may indicate that the utilization of the three year term of service is more cost effective than the four year term, considering "assess, dress, train" cost described earlier. Results for the most prevalent enlistee are summarized in Table IX.





#### SAMPLE GRAPHICAL CALCULATIONS

P(LENGTH OF SERVICE=36MONTHS)  
 =HEIGHT OF JUMP AT LOS=36 MONTHS  
 $0.559-0.320=0.239$

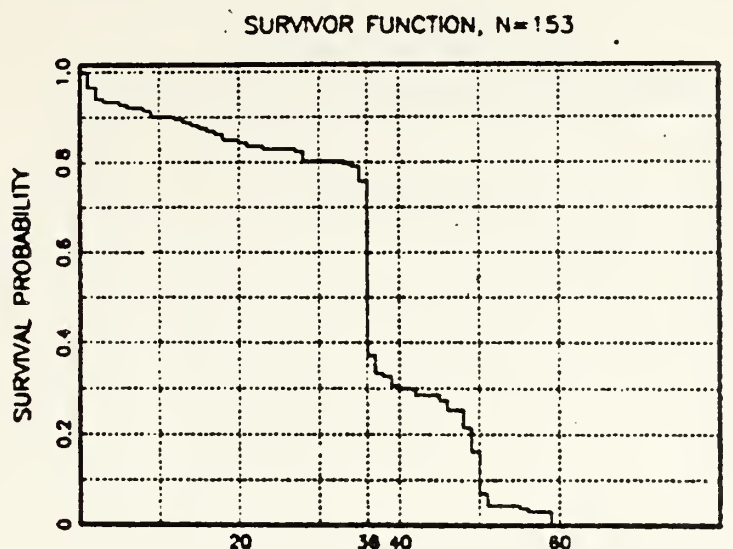
P(LENGTH OF SERVICE<36MONTHS)  
 =VERTICAL DROP IN CURVE FROM 0 TO 35 MONTHS  
 $1.0-0.559=0.441$

P(LENGTH OF SERVICE>36MONTHS)  
 =VERTICAL DROP IN CURVE FROM 37 TO 59 MONTHS  
 $0.321-0.000=0.321$

Figure 4.1 Survivor Function For All 3 YO Enlistees

The effects of education level on attrition of three-year-obligated enlistees are presented in Figure 4.4. Those enlistees with a graduate equivalency certificate indicate a higher probability of attrition (0.54) than both those with two years of high school and those with non-high-school-diploma graduate (NHSDG) status, having three to four years of high school. These findings reinforce the earlier boxplot analysis of length of service. The trend is also





LENGTH OF SERVICE FOR MOST PREVALENT 3YO ENLISTEE

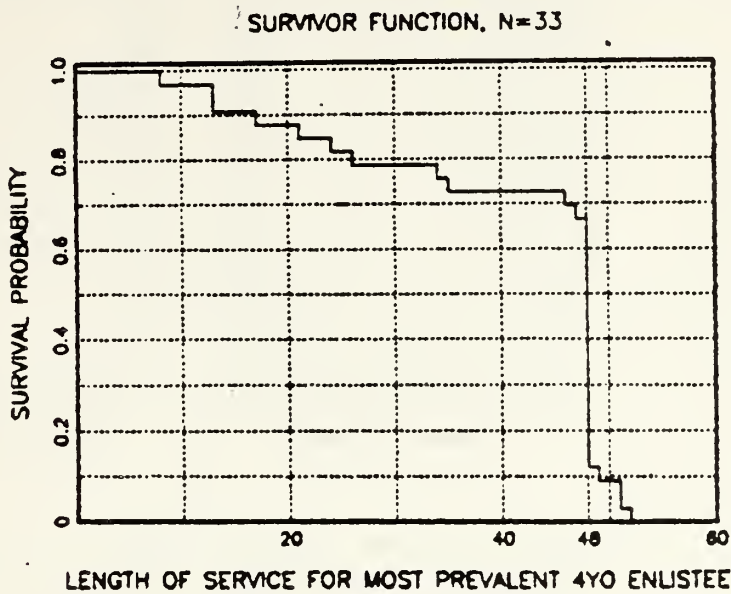
THIS BATCH CONSISTS OF THE MOST PREVALENT  
ENLISTEES: 18 YR OLD, COMBAT ARMS, 3YO, SINGLE  
WITH NO DEPS, WHITE MALE

$P(LOS < 36) = 0.242$   
 $P(LOS = 36) = 0.385$   
 $P(LOS > 36) = 0.373$   
 AVERAGE LOS = 35.529

Figure 4.2 Survivor Function, Most Prevalent 3YO Enlistee

evident in the probability of reenlistment with the high-school-diploma graduates having the highest, followed by the NHSDG, then those with 2 years high school and then those enlistees with equivalency certificates. Again the GED enlistee is seen to be inferior to the non high school diploma graduate (NHSDG). Results of this survivor function analysis are in Table X in the following section.





THIS BATCH CONSISTS OF THE MOST PREVALENT 4YO  
ENLISTEE: 18 YR OLD COMBAT ARMS, SINGLE WITH  
NO DEPS, WHITE, MALE

$P(LOS < 48) = 0.334$   
 $P(LOS = 48) = 0.545$   
 $P(LOS > 48) = 0.121$   
 AVERAGE LOS = 40.939

Figure 4.3 Survivor Function, Most Prevalent 4YO Enlistee

TABLE IX  
Results of Survivor Analysis on Most Prevalent  
Enlistee

Term	P(attrite)	P(full term)	P(Reenlist)	Ave LOS
3 Years	0.242	0.385	0.373	35.53
4 Years	0.334	0.545	0.121	40.94





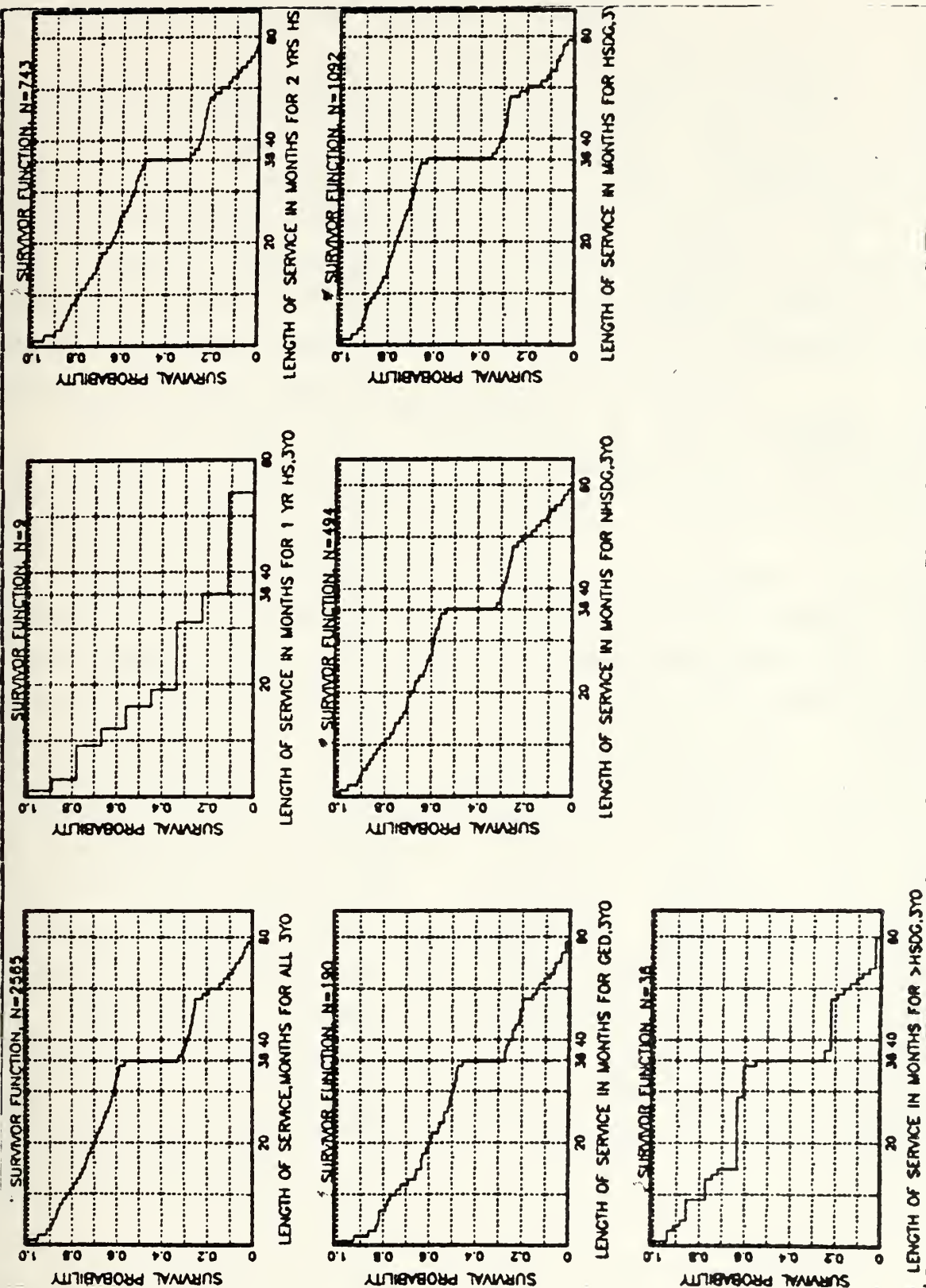


Figure 4.4 Survivor Functions of Education Levels



### C. RESULTS OF SURVIVOR FUNCTION ANALYSIS

Similar analyses were performed on the remaining six candidate explanatory variables for both the three year enlistees and for the four year enlistees. Actual survivor functions are found in Appendix K and L respectively. Tabular summaries are provided in Table X and XI . Based on these summary tables, the lowest risk attributes in terms of lowest probability of attrition are provided in Table XII . Those attributes that result in the highest probability of reenlistment are shown in Table XIV and Table XV .

The usefulness and simplicity of this approach is appealing for "quick and dirty" analyses in determining short term policy decisions concerning the characteristics desired for prospective soldiers.

Modeling of the survivor curves can provide further prediction capabilities and significance of each of the covariates. However, the survivor functions presented all demonstrate the large "jump" at thirty-six and forty-eight months for the three year and four year enlistees, respectively. This large "discontinuity" causes modelling of the survivor function to be somewhat difficult. Modelling of the survivor is discussed in great detail in [Ref. 19] and [Ref. 20]. The noted similarity in the survivor curves for all the variables under investigation suggest that the use of a Cox proportional-hazards model may be appropriate; however more research is needed in the modeling of the discrete jump in the survivor curve. See [Ref. 20]. This analysis has been presented as an initial methodology to demonstrate its usefulness ; no modelling will be performed.



TABLE X

## Results of Survivor Function Analysis for 3Y0

Variable	P (LCS<36)	P (LOS=36)	P (LOS>36)	Ave. LCS
All variables	0.441	0.239	0.321	30.87
Education lvl				
1 yr High Sch	0.778	0.111	0.111	20.11
2 yrs HS	0.503	0.201	0.296	28.72
GED	0.542	0.184	0.274	27.09
NHSDG	0.461	0.217	0.322	30.69
ESDG	0.366	0.283	0.351	33.23
College	0.400	0.400	0.200	32.80
Sex				
Male	0.431	0.246	0.322	31.17
Female	0.515	0.175	0.310	28.39
Race				
White	0.467	0.258	0.275	29.21
Black	0.405	0.204	0.391	33.18
Other	0.374	0.238	0.388	34.02
Mental Cat				
Cat1	0.357	0.214	0.429	33.57
Cat2	0.401	0.294	0.305	31.85
Cat3a	0.356	0.320	0.324	32.40
Cat3b	0.457	0.225	0.318	30.42
Cat4a	0.449	0.230	0.321	29.86
Cat4b	0.468	0.222	0.310	30.80
Cat4c	0.443	0.193	0.364	32.57
Mar. Stat/No. Deps				
Single/0	0.441	0.252	0.307	30.62
Married/0	0.448	0.083	0.469	32.92
Married/1	0.563	0.000	0.437	30.19
Married/2	0.381	0.095	0.524	36.76
Married/3	0.333	0.083	0.583	42.00
Military Skill				
11B	0.461	0.225	0.314	30.28
13B	0.464	0.195	0.341	30.72
31M	0.408	0.241	0.351	31.07
64C	0.419	0.302	0.279	31.18
76Y	0.402	0.217	0.381	32.82
S4E	0.428	0.260	0.312	30.85
Age				
17	0.491	0.215	0.294	29.65
18	0.432	0.255	0.313	31.04
19	0.396	0.266	0.338	32.09
20	0.482	0.232	0.286	28.92
21	0.405	0.250	0.345	31.61
22	0.495	0.206	0.299	28.80
23	0.446	0.149	0.405	33.15
24	0.450	0.225	0.325	32.18
25	0.470	0.118	0.412	32.77
26	0.556	0.074	0.370	25.04
27	0.450	0.150	0.400	30.80
28	0.364	0.182	0.454	31.10
29	0.571	0.143	0.286	27.00
30	0.286	0.000	0.714	53.14
> 30	0.524	0.238	0.238	25.86





TABLE XI

## Results of Survivor Function Analysis for 4YO

Variable	P (ICS<48)	P (LOS=48)	P (LOS>48)	Ave. LCS
All variables	0.441	0.239	0.321	30.87
Education lvl				
1 yr High Sch	-	-	-	-
2 yrs HS	0.670	0.110	0.230	31.78
GED	0.666	0.167	0.167	29.67
NHSDG	0.500	0.125	0.375	35.88
ESDGG	0.367	0.409	0.223	39.18
Ccllege	0.600	0.240	0.160	28.96
Sex				
Male	0.391	0.389	0.220	38.29
Female	0.667	0.000	0.333	37.00
Race				
White	0.387	0.389	0.220	37.74
Black	0.424	0.288	0.288	39.36
Cther	0.307	0.500	0.193	39.42
Mental Cat				
Cat1	0.333	0.429	0.238	41.14
Cat2	0.376	0.368	0.256	38.68
Cat3a	0.324	0.485	0.191	39.78
Cat3b	0.427	0.427	0.146	37.29
Cat4a	0.394	0.346	0.260	38.10
Cat4b	0.465	0.296	0.239	36.66
Cat4c	--	--	--	--
Mar. Stat/No. Deps				
Single/0	0.393	0.402	0.205	37.88
Married/0	0.550	0.150	0.300	38.85
Married/1	--	--	--	--
Married/2	--	--	--	--
Military Skill				
11B	0.359	0.412	0.229	39.43
13B	0.434	0.352	0.214	36.73
31M	--	--	--	--
64C	--	--	--	--
76Y	--	--	--	--
94E	--	--	--	--
Age				
17	0.418	0.436	0.145	36.86
18	0.349	0.429	0.222	39.56
19	0.353	0.431	0.216	39.12
20	0.797	0.018	0.185	28.92
21	0.455	0.394	0.151	36.73
22	0.476	0.238	0.286	38.19
23	0.662	0.040	0.298	33.15
24	0.675	0.050	0.275	32.18
25	0.647	0.000	0.353	32.77
26	0.500	0.125	0.375	33.50
28	--	--	--	--
29	--	--	--	--
30	--	--	--	--
> 30	--	--	--	--





TABLE XII

Attribute Values Providing Lowest Risk of  
Attrition, 3Y0

Variable	Lowest P(attrition)	Next lowest P(attrition)
Education Level	HSDG	College
Sex	Male	Female
Race	Other	Black
Mental Cat.	3A	1
Marital Stat/ No. of Deps	M/2	S/0
Age	28	19
MCS	76Y	31M

TABLE XIII

Attribute Values Providing Lowest Risk of  
Attrition, 4Y0

Variable	Lowest P(attrition)	Next lowest P(attrition)
Education Level	HSDG	NHSDG
Sex	Male	Female
Race	Other	White
Mental Cat.	3A	1
Marital Stat/ No. of Deps	S/0	M/0
Age	18	19
MCS	11E	31M



TABLE XIV

Attribute Values Providing Highest Reenlistment, 3 YO

Variable	Lowest P (reenlist)	Next lowest P (reenlist)
Education Level	HSDG	NHSDG
Sex	Male	Female
Race	Black	Other
Mental Cat.	1	4C
Marital Stat/ No. of Deps	M/3	M/2
Age	30	28
MCS	76Y	31M

TABLE XV

Attribute Values Providing Highest Reenlistment, 4YO

Variable	Lowest P (reenlist)	Next lowest P (reenlist)
Education Level	NHSDG	2 yrs HS
Sex	Female	Male
Race	Black	White
Mental Cat.	4A	2
Marital Stat/ No. of Deps	M/0	S/0
Age	26	25
MCS	11E	13B



## V. RESULTS AND CONCLUSIONS

### A. GENERAL

An intuitively pleasing, simple methodology was presented for the study of performance in the form of length of service of U.S. Army enlistees. Some Exploratory Data Analysis techniques were demonstrated through the use of the IBM GRAFSTAT data analysis package. The interactive capabilities of the package and the APL language were exploited to provide a means of rapidly manipulating and observing the selected data. The tools proposed, the draftsman's displays, boxplots and survivor functions, were used on actual cohort data from the Defense Manpower Data Center.

Several possible explanatory variables and their association with performance were presented based on the Exploratory Data Analysis. Confirmatory analysis was performed to support the Exploratory Data Analysis. Probabilities of enlistee attrition and reenlistment were provided using a survivor function analysis for each of the candidate explanatory variables. Attributes that presented the highest risk of attrition and the highest probability were presented.

### B. SUMMARY

The increasing cost of "assessing, dressing and training" today's Army enlistee coupled with the diminishing supply of 17-21 year old prospective enlistees have prompted research effort toward gaining insight into those personal attributes that produce the most successful soldier in terms of first term completion. The basis for understanding the relationships of these personal attributes and for using this



understanding in recruiting policy lies in the ability to rapidly analyze the available data on current enlistees and to present the analysis in a form that is understandable and useful for the decision maker.

This thesis has presented a broadly applicable and simple methodology, using Exploratory Data Analysis through the interactive capability of the IBM GRAFSTAT package and the AFL language, for defining the area of analysis, identifying errors in the data, reducing the dimensionality of the problem, and determining relevant association of personal characteristics of enlistees to performance. The bonds between Exploratory Data Analysis and more classical statistical analysis were demonstrated. Use of survivor function analysis provided statistics on chosen explanatory variables, indicating the importance of these characteristics.

The further application of the methods in this thesis and of Exploratory Data Analysis in general should increase the practitioner's ability to make sound decisions regarding future manpower planning issues. With the increased availability of graphics-capable personal computers, Exploratory Data Analysis is relevant at all levels of decision making.

### C. RECOMMENDED FURTHER RESEARCH

The following items deem further research:

1. A comparison of Exploratory Analysis techniques in this theses to other data analysis packages such as those available in BMDP and SAS (see [Ref. 17] and [Ref. 21]) would be useful in determining advantages and disadvantages of the different approaches in variable selection and error identification. In particular, the Cox proportional hazards model in the BMDP program [21] [Ref. 17: pp. 576-594] uses a step-wise approach to identify important explanatory





variables and estimates the survivor as well as the hazard function for further analysis. Note however that models such as this Cox proportional hazards model for estimating the effect of concomitants on survival curves are not applicable because of jumps in the survival functions at known times. More research is needed to determine how to apply the model to such a function with this large discrete jump.

2. The Graduate Equivalency Degree programs offered throughout the United States need to be analyzed in detail for standards used in awarding the certificates. The wide variance and the poorer performance of the GED holders indicate that non-high-school-diploma graduates should be treated separately in any analysis, contrary to the popular grouping of the two categories. Perhaps different GED levels would provide insight into future performance at least as well as the different levels of high school status have.
3. The trends and probabilities have been presented as a methodology on only a 10 percent sample of the data: comparisons of these outcomes to other data sets would be useful in the determination of prediction possibilities.
4. Modeling of the survivor curves would provide a detailed account of the actual contribution of each explanatory variables using multivariate regression techniques. Again further research is needed in the applications of modeling techniques to survivor curves with the noticeable jumps at known times.



## APPENDIX A

### EXPLORATORY DATA ANALYSIS TECHNIQUES

Exploratory Data Analysis techniques are usually first attributed to John W. Tukey in his book by that title [Ref. 22]. Exploratory Data Analysis for the purposes of this thesis will be defined as "the activity of examining data, both graphically and through numerical summaries, for the purpose of revealing properties of the data itself, and with luck, of the processes giving rise to that data." [Ref. 23: p. 2]. Thus EDA techniques can be thought of as "informal" techniques to examine the data prior to "formal", more classical analysis techniques, in order to prevent needless calculations irrelevant to the investigation at hand. Quite often more can be learned about the data in this initial, informal look at the data. As Chambers et. al. points out, graphical EDA methods are perhaps most effective in the initial glance at the data to limit the scope of the investigation to only those variables that are pertinent [Ref. 12]. These graphical methods allow the investigator to rapidly synthesize information, in a more efficient and intuitive manner perhaps than through methods available in commercial statistical packages that produce tabular data.

One particular method of multivariate analysis is the multidimensional array of scatter plots called a "generalized draftsman's display" of the data [Ref. 12: pp. 136, 145]. An example display is seen in Figure A.1 This figure demonstrates how the pairwise scatter plots are arranged so that "any adjacent pair of plots have an axis in common" [Ref. 12: p. 145]. All variables of interest, then, for the entire data set can be displayed as the first phase of



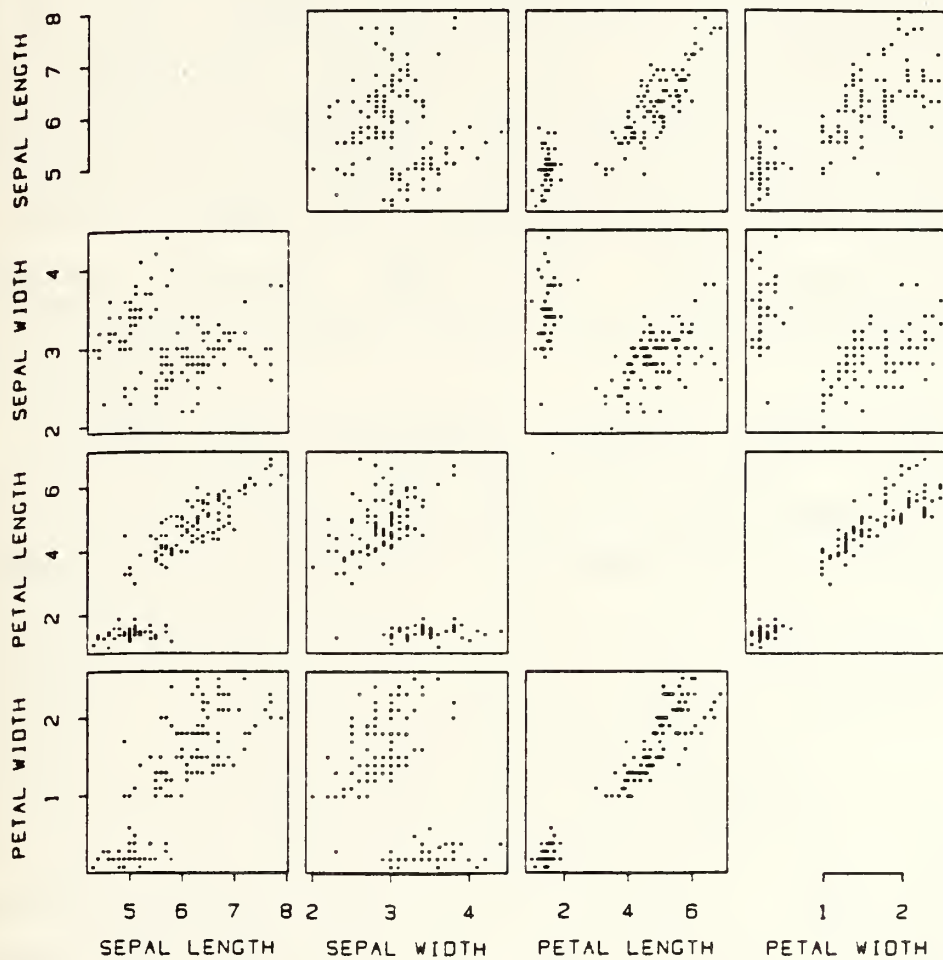


Figure A.1 Draftsman Display from Chambers et. al.



the investigation. Then one can rapidly and effectively determine if trends exist and for which specific pairwise association of variables.

Captain Malcolm Johnson, a student of Operations Research at the Naval Postgraduate School, has developed an APL program called "draftsman" that is imbedded in IBM's GRAFSTAT package on the school's computer system (See [Ref. 24: pp. 13-17]. for information on use of GRAFSTAT) that organizes any data set into a draftsman's display. This program also allows for transformations of the data and for jittering of the data. His efforts have been published as a Master's thesis that includes a tutorial for use of the "draftsman" program. [Ref. 13]. This program will be utilized in the initial phase of the data analysis efforts of this thesis.

Of course, the draftsman's display is only the first step of the analysis. If trends are evident, then further analysis should be performed utilizing more formal confirmatory analysis to verify any graphically-determined associations among the variables.

The use of boxplots is another EDA technique that is very useful in "taking an initial look" at the data. The boxplot is a "simple method of summarization".

The upper and lower quartiles are depicted by the "body" of the box, the median is portrayed by a line, circle or other distinguishing mark as is the mean. Upper and lower adjacents are depicted at the end of lines extending from the body of the box. These terms are defined as the "largest observation that is less than or equal to the upper quartile plus 1.5 times the interquartile range, and smallest observation that is greater than or equal to the lower quartile minus 1.5 times the interquartile range," respectively. Values that fall outside the range of adjacent values are called outside values. These are plotted as





individual points. See Figure A.2 for a depiction of the components of the boxplot.

The boxplot provides a rapid "impression" of the distribution of the data. The median, mean, and spread are all obvious. The length of the lines to the adjacent values demonstrate the "stretch" of the tails of the distribution. The individual points for the outside values allows the user of the plot to consider "outliers" although not every outside value is an outlier.

The figure also allows for some determination of the symmetry of the distribution of the data, simply by viewing the symmetry of the body of the box about the median line or dot.

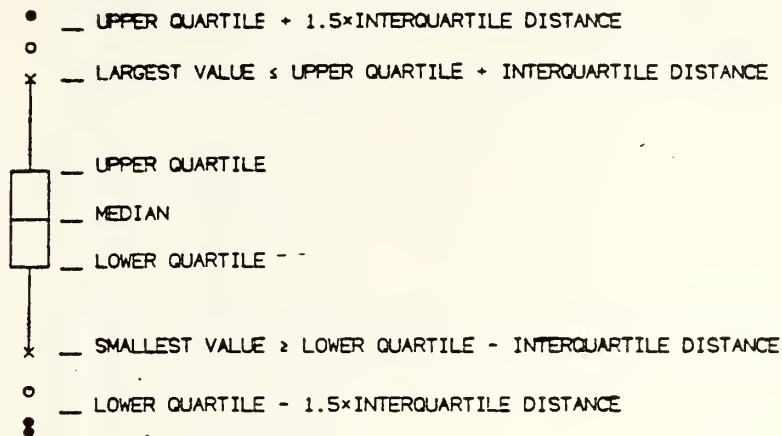
These plots are useful when it is not feasible or necessary to capture all the details of a distribution, or when many distributions need be compared. The width of the box has no significance.

An excellent discussion of these and other EDA techniques is found in [Ref. 12], from which this description of boxplots was taken.



## SAMPLE BOX PLOT

PLOT OF 50 POINTS



INTERQUARTILE DISTANCE = UPPER QUARTILE - LOWER QUARTILE

Example box plot for fifty data points from a regenerative simulation. The interquartile distance equals the estimated upper quartile minus the estimated lower quartile. The light circles are data points which fall between the largest value less than or equal to the upper quartile plus the interquartile distance and the upper quartile plus 1.5 times the interquartile distance. The dark circles are data with values above this latter point. Similarly for the lower part of the box plot.

**Figure A.2    Example Boxplot**



# APPENDIX B HISTOGRAM OF FY79 NHSG ASSESSIONS

TABLE NO. 1  
PCS DISTRIBUTION FOR ARMY AIRS ACCESSIONS.

CC	FR	FR	CUM.	PCU	
UN	CT	FR	PCU		
					0.....1.....2.....3.....
1	1	1	1	1	
1	1	1	2	2	
1	1	1	3	3	
1	1	1	4	4	
1	1	1	5	5	
1	1	1	6	6	
1	1	1	7	7	
1	1	1	8	8	
1	1	1	9	9	
1	1	1	10	10	
1	1	1	11	11	
1	1	1	12	12	
1	1	1	13	13	
1	1	1	14	14	
1	1	1	15	15	
1	1	1	16	16	
1	1	1	17	17	
1	1	1	18	18	
1	1	1	19	19	
1	1	1	20	20	
1	1	1	21	21	
1	1	1	22	22	
1	1	1	23	23	
1	1	1	24	24	
1	1	1	25	25	
1	1	1	26	26	
1	1	1	27	27	
1	1	1	28	28	
1	1	1	29	29	
1	1	1	30	30	
1	1	1	31	31	
1	1	1	32	32	
1	1	1	33	33	
1	1	1	34	34	
1	1	1	35	35	
1	1	1	36	36	
1	1	1	37	37	
1	1	1	38	38	
1	1	1	39	39	
1	1	1	40	40	
1	1	1	41	41	
1	1	1	42	42	
1	1	1	43	43	
1	1	1	44	44	
1	1	1	45	45	
1	1	1	46	46	
1	1	1	47	47	
1	1	1	48	48	
1	1	1	49	49	
1	1	1	50	50	
1	1	1	51	51	
1	1	1	52	52	
1	1	1	53	53	
1	1	1	54	54	
1	1	1	55	55	
1	1	1	56	56	
1	1	1	57	57	
1	1	1	58	58	
1	1	1	59	59	
1	1	1	60	60	
1	1	1	61	61	
1	1	1	62	62	
1	1	1	63	63	
1	1	1	64	64	
1	1	1	65	65	
1	1	1	66	66	
1	1	1	67	67	
1	1	1	68	68	
1	1	1	69	69	
1	1	1	70	70	
1	1	1	71	71	
1	1	1	72	72	
1	1	1	73	73	
1	1	1	74	74	
1	1	1	75	75	
1	1	1	76	76	
1	1	1	77	77	
1	1	1	78	78	
1	1	1	79	79	
1	1	1	80	80	
1	1	1	81	81	
1	1	1	82	82	
1	1	1	83	83	
1	1	1	84	84	
1	1	1	85	85	
1	1	1	86	86	
1	1	1	87	87	
1	1	1	88	88	
1	1	1	89	89	
1	1	1	90	90	
1	1	1	91	91	
1	1	1	92	92	
1	1	1	93	93	
1	1	1	94	94	
1	1	1	95	95	
1	1	1	96	96	
1	1	1	97	97	
1	1	1	98	98	
1	1	1	99	99	
1	1	1	100	100	



TABLE NO. 1  
PCS DISTRIBUTION FOR ARMY PCS ACCESSIONS.

[illegible]





TABLE NO. 1  
FOR ARMY NFS 492



TABLE NO. 1  
POG DISTRIBUTION FOR ARMY NPS ACCESSIONS.

[illegible]



# APPENDIX C **FORTTRAN PROGRAMS TO READ DATA**

```

C
C
//DTHOMAS JCE (1972,0398),'D.THOMAS',CLASS=B
//*MAIN ORG=NGVMI.1972F
// EXEC FCRI XCG
//FORT.SYS IN DD *
      INTEGER*4 SSAN1,SSAN2,SSAN3,
      * DUSYC,DUSMU,DUSDC,DUSYS,DCSMS,JCSLS
      INTEGER*4 BLANK,NINE
      DATA BLANK/' ',NINE/' -9'/
      DC 300 I=1,30778,10
C
      SSAN1 = BLANK
      SSAN2 = BLANK
      SSAN3 = NINE
      DUSYC = -9
      DUSMU = -9
      DUSDC = -9
      DUSYS = -9
      DUSMS = -9
      DUSDS = -9.
C
      * READ(1,100) SSAN1,SSAN2,SSAN3,DUSYC,DUSMU,DUSDC,
      DUSYS,DUSMS,JCSLS
C
      * WRITE(2,200) SSAN1,SSAN2,SSAN3,DUSYC,DUSMU,DUSDC,
      DUSYS,DCSMS,JCSLS
300 CONTINUE
      STOP
100 FORMAT (3A3,104X,12,12,12,47X,12,12,12)
200 FORMAT (3A3,1X,12,1X,12,1X,12,1X,12,1X,12,1X,12)
      END
//
//GC.FT01F001 CC UNIT=3230V,VOL=SER=MS0202,DISP=(OLD),
// DC=(RECFM=FB,LRECL=320,BLKSIZE=12714),
// DSN=MS.S1972.CFT79
//GD.FT02F001 DD UNIT=3230,VOL=SER=MS0004,DISP=(SHR),
// SPACE=(CYL,(4,4)),DC=(RECFM=FB,LRECL=27,BLKSIZE=19062),
// DSN=MS1972.C790
//

```



```

C THIS PROGRAM STRIPS THOSE VARS THAT CHANGE OVER THE TERM OF ENLIST-
C MENT.
//DTHOMAS JCB (1972,03,E), 'U.THOMAS', CLASS=B
//*MAIN GRG=NPQVH1.1972F
// EXEC FCRTXCU
//FCRT.SYS IN UD *
      INTEGER*4 SSAN1,SSAN2,SSAN3,
      * TAFMC,HYECU,PGU,MSU,DEPL,ETSYU,ETSMU,CHSVU,
      * REC,TAFMS,HYECS,PGS,MSS,LEPS,ETSYS,ETSMS,CHSVS,
      * RES,TAFML,HYECL,PGL,MSL,DEPL,
      * ETSYL,ETSML,CHSVL,REL
      INTEGER*4 BLANK,NINE
      DATA BLANK/, ' ',NINE/, ' -'//
      DO 300 I=1,30778,10
C
      SSAN1 = BLANK
      SSAN2 = BLANK
      SSAN3 = NINE
      TAFMC = -9
      HYECU = -9
      PGU = -9
      MSU = -9
      DEPU = -9
      ETSYC = -9
      ETSMU = -9
      CHSVC = -9
      REC = -9
      TAFMS = -9
      HYECS = -9
      PGS = -9
      MSS = -9
      DEPS = -9
      ETSYS = -9
      ETSMS = -9
      CHSVS = -9
      RES = -9
      TAFML = -9
      HYECL = -9
      PGL = -9
      MSL = -9
      DEPL = -9
      ETSYL = -9
      ETSML = -9
      CHSVL = -9
      REL = -9
C
      * READ(1,100) SSAN1,SSAN2,SSAN3,TAFMU,HYECU,PGU,MSU,
      * DEPU,ETSYU,ETSMU,CHSVU,REC,
      * TAFMS,HYECS,PGS,MSS,LEPS,ETSYS,ETSMS,CHSVS,RES,
      * TAFML,HYECL,PGL,MSL,DEPL,ETSYL,ETSML,CHSVL,REL
C
      * WRITE(2,200)SSAN1,SSAN2,SSAN3,TAFMU,HYECU,PGU,MSU,
      * DEPU,ETSYU,ETSMU,CHSVU,REL,
      * TAFMS,HYECS,PGS,MSS,LEPS,ETSYS,ETSMS,CHSVS,RES,
      * TAFML,HYECL,PGL,MSL,DEPL,ETSYL,ETSML,CHSVL,REL
300  CONTINUE
      STOP
100  FORMAT(3A3,142X,13,6X,12,12,1X,11,12,17X,12,12,4X,11,11,
      * 11X,13,6X,12,12,1X,11,12,17X,12,12,4X,11,11,11A,13,
      * 6X,12,12,1X,11,12,17X,12,12,4X,11,11)
200  FORMAT(3A3,1X,
      * 13,1X,12,1X,12,1X,12,1X,12,1X,12,1X,
      * 12,1X,12,1X,13,1X,12,1X,12,1X,12,1X,
      * 12,1X,12,1X,12,1X,12,1X,12,1X,13,1X,12,1X,12,1X,
      * 12,1X,12,1X,12,1X,12,1X,12,1X,
      * 12)
      END
//
//GC.FT01F001 DC UNIT=3330V,VOL=SER=M30282,DISP=(OLD),
// DCB=(RECFM=FB,LRECL=326,BLKSIZE=12714),
// DSNAME=MSS.S1972.CFT79
//GO.FT02F001 UD UNIT=3350,VOL=SER=MV3004,DISP=(SHR),
// SPACE=(CYL,(4,4)),DCB=(RECFM=FB,LRECL=93,BLKSIZE=19000),
// DSNAME=S1972.C79A
//

```





```

C THIS PROGRAM STRIPS PERSONAL VAR FROM ENTIRE 79 COHORT.
//DTHUMAS JOB (1972,0395), 'D.THUMAS', CLASS=D
//*MAIN GRG=NP,VM1.1972P
// EXEC FORTXCG
//FORT.SYSIN DD *
      INTEGER*4 SSAN1,SSAN2,SSAN3,AGEE,HYEC,SEX,RACE,ETH,
      * RETH,MS,AFJTTG,ENTST,MT,WT,WAIV,WAIVAL,EXAMST,
      * TOE,EPG,BONUS,TRMOS3
      INTEGER*4 BLANK,NINE
      DATA BLANK/' ',NINE/'-9'/
      UC 300 I=1,30778,10
C
      SSAN1 = BLANK
      SSAN2 = BLANK
      SSAN3 = NINE
      AGEE = -9
      HYEC = -9
      SEX = -9
      RACE = -9
      ETH = -9
      RETH = -9
      MS = -9
      AFJTTG = -9
      ENTST = -9
      MT = -9
      WT = -9
      WAIV = -9
      WAIVAL = -9
      EXAMST = -9
      TOE = -9
      EPG = -9
      BONUS = -9
      TRMOS3 = -9
C
      * READ(1,100)SSAN1,SSAN2,SSAN3,AGEE,HYEC,SEX,RACE,ETH,
      * RETH,MS,AFJTTG,ENTST,MT,WT,WAIV,WAIVAL,EXAMST,
      * TOE,EPG,BONUS,TRMOS3
C
      * WRITE(2,200)SSAN1,SSAN2,SSAN3,AGEE,HYEC,SEX,RACE,ETH,
      * RETH,MS,AFJTTG,ENTST,MT,WT,WAIV,WAIVAL,EXAMST,
      * TOE,EPG,BONUS,TRMOS3
300 CONTINUE
      STOP
100 FORMAT (3A3,20X,I2,I1,I1,I2,I1,I2,4X,I1,40A,
      * I1,I2,I3,I2A,I2,
      * I2,I2,6X,I2,I2,I3A,I1,I3X,I4)
200 FORMAT (3A3,I1,
      * I2,I1,I2,I1,I2,I1,I2,I1,I2,I1,I2,I1,I2,I1,
      * I2,I1,I2,I1,I2,I1,I3,I1,I2,I1,I2,I1,I2,I1,
      * I2,I1,I2,I1,I2,I1,I4)
      END
/*
//GO.FT01F001 DD UNIT=3330V,VOL=SER=M30284,DISP=(OLD),
// DCB=(RECFM=FB,LRECL=320,BLKSIZE=12714),
// USNAME=MSS.S1472.C7179
//GO.FT02F001 DD UNIT=3350,VOL=SER=M13094,DISP=(NEW,KEEP),
// SPACE=(CYL,(4,4)),DCB=(RECFM=FB,LRECL=80,BLKSIZE=19008),
// USNAME=S1472.C748
//

```



```

C
C
//DTHOMAS JGE (1972,0398),'D.THOMAS',CLASS=8
//*MAIN ORG=APGVML1.1972F
// EXEC FCRI XCG
//FORT.SYSIN DD *
      INTEGER*4 SSAN1,SSAN2,SSAN3,
      * CENR,CEND,ZIP1,ZIP2,MUR,RECIC,TF,AFCTP,APTA,
      * APTB,APTC,APTD,APTE,APTF,APTG,APTH,PTI,APTJ,APTK,APTL,
      * APTM,APTN,APTO,APTP,AFEES
      INTEGER*4 BLANK,NINE
      DATA BLANK/' ',NINE/'-9'/'-9'/'-9'/'-9'/'
DC 300 1=1,30778,10
C
      SSAN1 = BLANK
      SSAN2 = BLANK
      SSAN3 = NINE
      CENR = -9
      CEND = -9
      ZIP1 = BLANK
      ZIP2 = NIN
      MUR = -9
      RECIC = -9
      TF = -9
      AFCTP = -9
      APTA = -9
      APTB = -9
      APTC = -9
      APTD = -9
      APTE = -9
      APTF = -9
      AP TG = -9
      AP TH = -9
      PTI = -9
      APTJ = -9
      APTK = -9
      APTL = -9
      APTM = -9
      APTN = -9
      APTO = -9
      APTP = -9
      AFEES = -9
C
      READ(1,100) SSAN1,SSAN2,SSAN3,
      * CENR,CEND,ZIP1,ZIP2,MUR,
      * RECIC,TF,AFCTP,APTA,APTB,
      * APTC,APTD,APTE,APTF,
      * APTG,APTH,PTI,APTJ,APTK,
      * APTL,APTK,APTN,APTO,APTP
C
      WRITE(2,200) SSAN1,SSAN2,SSAN3,
      * CENR,CEND,ZIP1,ZIP2,MUR,
      * RECIC,TF,AFCTP,APTA,APTB,
      * APTC,APTD,APTE,APTF,
      * APTG,APTH,PTI,APTJ,APTK,
      * APTL,APTK,APTN,APTO,APTP,AFEES
300 CCNT INLE
      STOP
100 FCRMAT(3A3,12,11,A3,A2,12,12X,11,4X,12,12,1X,12,12,12,12,12,12,
* 12,12,12,12,12,12,8X,12,12,12,12,40X,12)
200 FCRMAT(3A3,1X,
* 12,1X,12,1X,2A3,1X,12,1X,12,1X,12,1X,12,1X,12,1X,
* 12,1X,12,1X,12,1X,12,1X,12,1X,12,1X,12,1X,
* 12,1X,12,1X,12,1X,12,1X,12,1X,12,1X,12,1X,12,1X,
* 12,1X,12,1X,12)
      END
/*
//GC.FT01FC01 DC UNIT=3330V,VOL=SER=M30282,DISP=(OLD),
// DCB=(RECFM=FB,LRECL=320,BLKSIZE=12714),
// JSNAME=MSS.S1472.CFT79
//GO.FT02FC01 DD UNIT=330,VOL=SER=MVS004,DISP=(SHR),
// SPACE=(CYL,(4,4)),DCB=(RECFM=FB,LRECL=85,BLKSIZE=19040),
//
// DSKNAME=S1972.C79C
//

```



## APPENDIX D

### APL PROGRAMS FOR DATA MANIPULATION

---

```
      VSTRIP2[0]V
      V STRIP2
[1]  TAFMO←DRAFT1[;1]
[2]  HTECO←DRAFT1[;2]
[3]  FGO←DRAFT1[;3]
[4]  MSO←DRAFT1[;4]
[5]  DEFO←DRAFT1[;5]
[6]  CH3VO←DRAFT1[;6]
[7]  REO←DRAFT1[;7]
[8]  AGE←DRAFT1[;8]
[9]  HTEC←DRAFT1[;9]
[10] SEX←DRAFT1[;10]
[11] RACE←DRAFT1[;11]
[12] ETH←DRAFT1[;12]
[13] MS←DRAFT1[;13]
[14] AFOTTG←DRAFT1[;14]
[15] MOS←DRAFT1[;15]
[16] A←DRAFT2[;2]
[17] B←DRAFT2[;3]
[18] C←DRAFT3[;4]
[19] D←DRAFT3[;5]
      V
```

---

```
      VRECODE[0]V
      V RECODE DATA;C;D;NCODE;TSTOR;RIATA
[1]  Q←'INSERT THE COLUMN TO BE RECODED'
[2]  C←Q
[3]  Q←'INSERT THE DIGITS TO BE RECODED'
[4]  D←Q
[5]  Q←'INSERT THE NUMBER TO BE RECODED TO'
[6]  NCODE←Q
[7]  TSTOR←DATA
[8]  DATA[;C]←DATA[;C]÷D
[9]  DATA[;C]←DATA[;C]×NCODE
[10] RDATA←DATA
[11] RDATA[;C]←RDATA[;C]+TSTOR[;C]×(RDATA[;C]÷NCODE)
[12] REDATA←RDATA
[13] Q←'THE RECODED DATA IS NOW A GLOBAL VARIABLE CALLED REDATA'
      V
```

---



```

      ▽AVESCAN[0]▽
      ▽ R←AVESCAN ARRAY;C1;C2;A;VAL;V
[1]  THIS FUNCTION CHOOSES A SUBSET OF AN ARRAY AND
[2]  CALCULATES THE MEAN OF THAT SUBSET
[3]  Q←'INSERT THE COLUMN NUMBER OF THE SELECTION VECTOR'
[4]  C1←0
[5]  V←ARRAY[;C1]
[6]  Q←'INSERT THE COLUMN NUMBER OF OF THE VAR YOU WANT AVERAGED'
[7]  C2←0
[8]  A←ARRAY[;C2]
[9]  Q←'INSERT THE DESIRED SELECTION VALUE FOR THE SEL VECTOR'
[10] VAL←0
[11] SEL←(V=VAL)/A
[12] Q←'THE SUBSET THAT YOU HAVE SELECTED IS STORED AS GLOBAL VARIABLE
      SEL'
[13] Q←'THE AVERAGE OF YOUR SELECTED PERSONNEL IS'
[14] R←(+/SEL)÷(FSEL)
      ▽

```

```

      ▽COLAT[0]▽
      ▽ COLAT
[1]  DRAFT1+A79[;2],A79[;3],A79[;4],A79[;5],A79[;6],A79[;9],A79[;10]
[2]  DRAFT1+DRAFT1,B79[;2],B79[;3],B79[;4],B79[;5],B79[;6],B79[;8]
[3]  DRAFT1+DRAFT1,B79[;9],B79[;19]
[4]  DRAFT2+A79[;2],C79[;9],C79[;10],C79[;11],C79[;12],C79[;13],C79[;14]
      ]
[5]  DRAFT2+DRAFT2,C79[;15],C79[;16],C79[;17],C79[;18],C79[;19],C79[;20]
      ]
[6]  DRAFT2+DRAFT2,C79[;21],C79[;22],C79[;23],C79[;24]
[7]  DRAFT1+R(15 3078 fDRAFT1)
[8]  DRAFT2+R(17 3078 fDRAFT2)
      ▽

```

```

      ▽MATELD[0]▽
      ▽ MATELD
[1]  BUILDS MATRIX FOR USE IN ANOVA TESTING III CHAPTER 3
[2]  ROW← '99999 '99999 '99999 '99999 '99999
[3]  MATR← 1543 5 fROW
[4]  MATR[;1]←GED,(196+MATR[;1])
[5]  MATR[;2]←HSDG
[6]  MATR[;3]←NHSG,(503+MATR[;3])
[7]  MATR[;4]←JR,(751+MATR[;4])
[8]  MATR[;5]←SOPH,(10+MATR[;5])
      ▽

```





```

      VPRC[0]V
      V F=PRC DATA;DATA1;SEL;NER36;NLT36;NGT36;ER36;LT36;GT36;PER36;PLT3
        6;PGT36
[1]  R CALCULATES REL,FREQ(PROBABILITY) FOR SURVIVAL ANALYSIS,
[2]  Q=CHECK TO SEE IF THIS FN IS SET UP FOR 36 OR 48 YO
[3]  AVESCAN DATA
[4]  DATA1=SEL
[5]  NER48=FER48+(DATA1=48)/DATA1
[6]  NLT48=PLT48+(DATA1=48)/DATA1
[7]  NGT48=PGT36+(DATA1=48)/DATA1
[8]  P2=FER48+NER48-FSEL
[9]  P1=PLT48+NLT48-FSEL
[10] P3=PGT48+NGT48-FSEL
[11] Q=VECTOR OF PROBABILITIES:P(LOS<48),P(LOS=48),P(LOS>48)
[12] P=P1,P2,P3
      V

```

```

      VYO4MKR[0]V
      V YO4MKR DATA
[1]  RBUILDS MATRIX OF 4YO ONLY DATA, DATA IS ORIGINAL
[2]  RDATA SET,
[3]  YO4+DATA[;11]=4
[4]  NDATA4= 479 10 F(1 1 1 1 1 1 1 1 1 1)
[5]  NDATA4[;1]+YO4/DATA[;1]
[6]  NDATA4[;2]+YO4/DATA[;2]
[7]  NDATA4[;3]+YO4/DATA[;3]
[8]  NDATA4[;4]+YO4/DATA[;4]
[9]  NDATA4[;5]+YO4/DATA[;5]
[10] NDATA4[;6]+YO4/DATA[;6]
[11] NDATA4[;7]+YO4/DATA[;7]
[12] NDATA4[;8]+YO4/DATA[;8]
[13] NDATA4[;9]+YO4/DATA[;9]
[14] NDATA4[;10]+YO4/DATA[;10]
      V

```

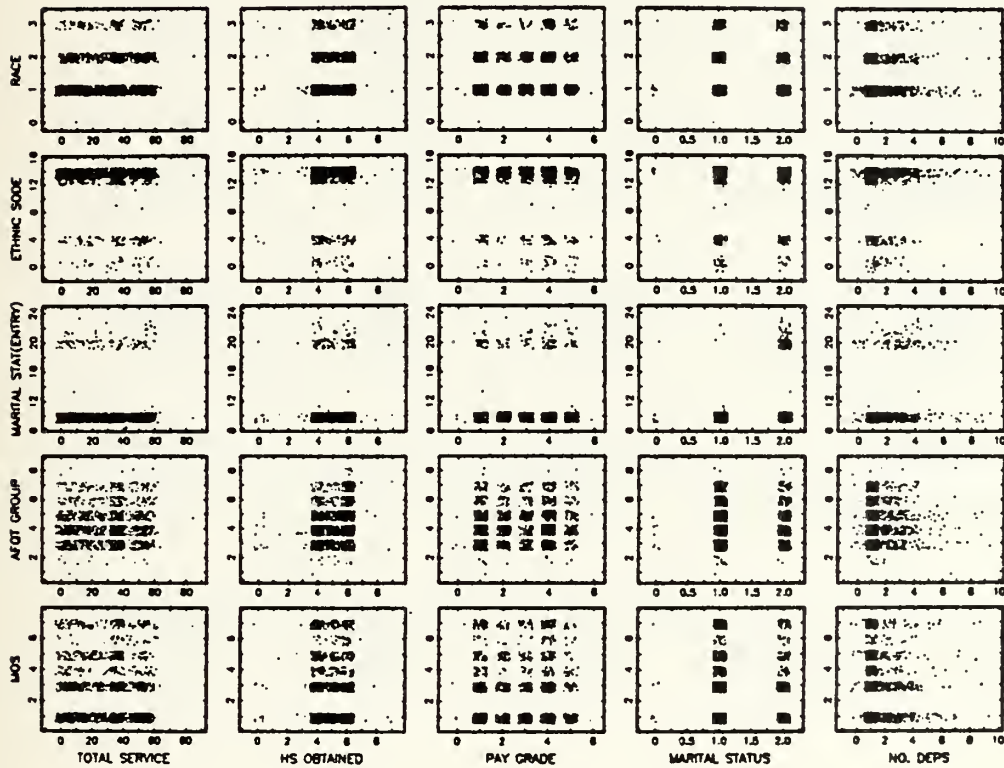
```

      VYO3MKR[0]V
      V YO3MKR DATA
[1]  RBUILDS MATRIX OF 3YO ONLY DATA, 'DATA' IS ORIGINAL
[2]  RDATA SET
[3]  YO3+DATA[;11]=3
[4]  NDATA= 2565 10 F(1 1 1 1 1 1 1 1 1 1)
[5]  NDATA[;1]+YO3/DATA[;1]
[6]  NDATA[;2]+YO3/DATA[;2]
[7]  NDATA[;3]+YO3/DATA[;3]
[8]  NDATA[;4]+YO3/DATA[;4]
[9]  NDATA[;5]+YO3/DATA[;5]
[10] NDATA[;6]+YO3/DATA[;6]
[11] NDATA[;7]+YO3/DATA[;7]
[12] NDATA[;8]+YO3/DATA[;8]
[13] NDATA[;9]+YO3/DATA[;9]
[14] NDATA[;10]+YO3/DATA[;10]
      V

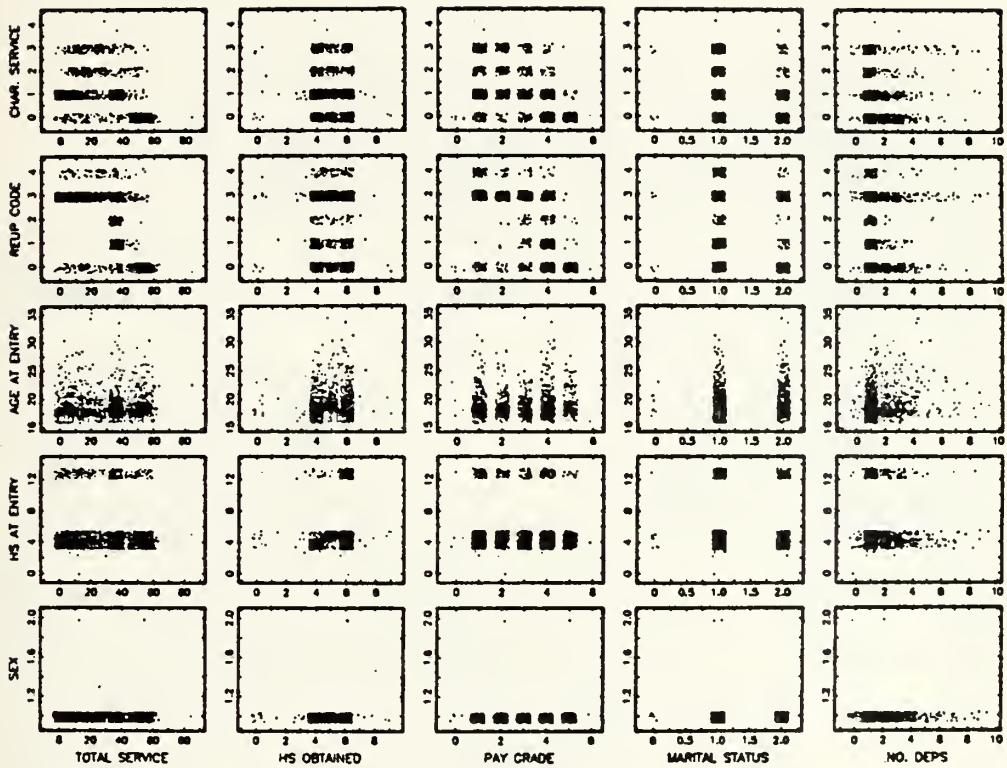
```



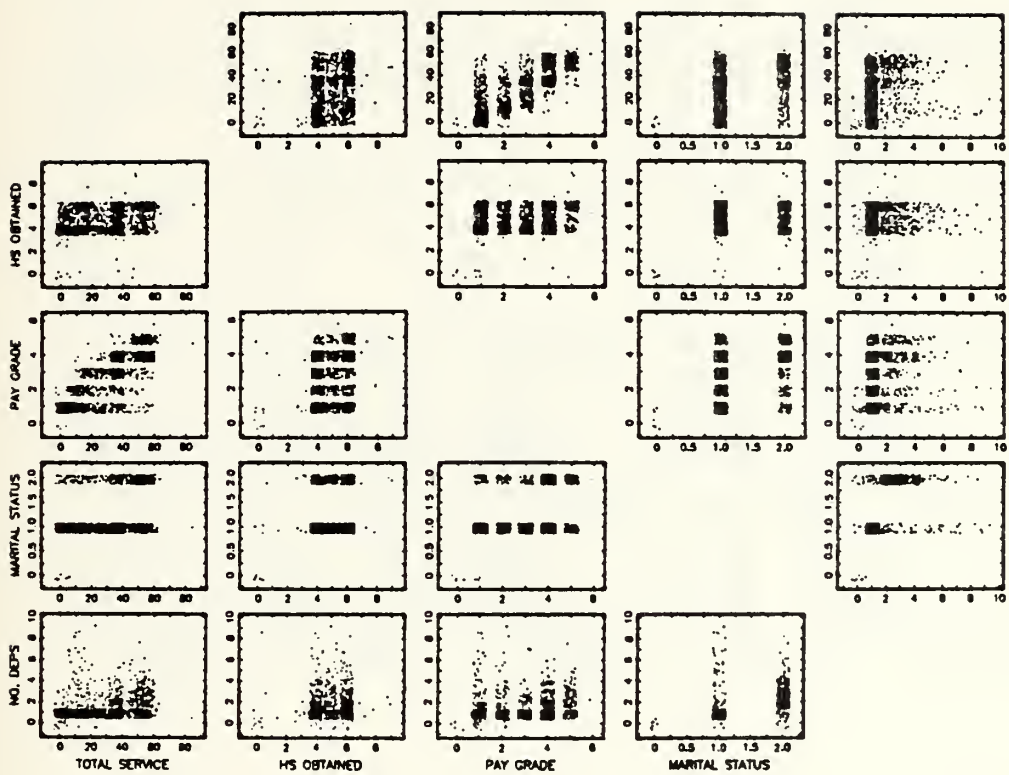
# APPENDIX E OVERALL VIEW OF FIRST DRAFTSMAN'S DISPLAY





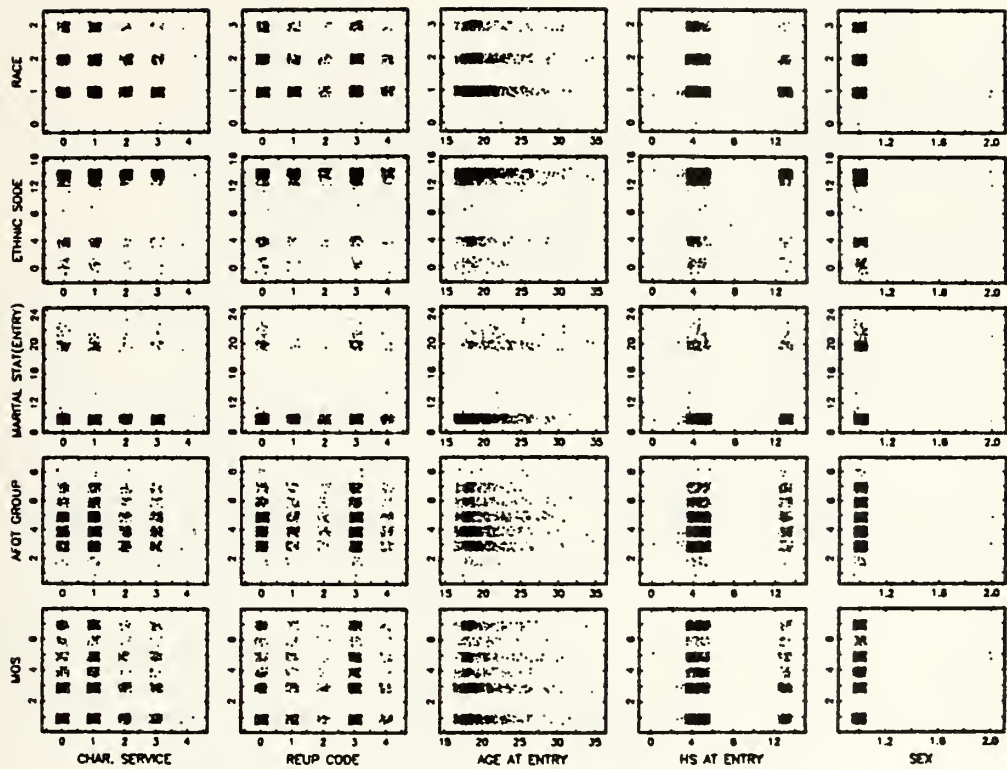




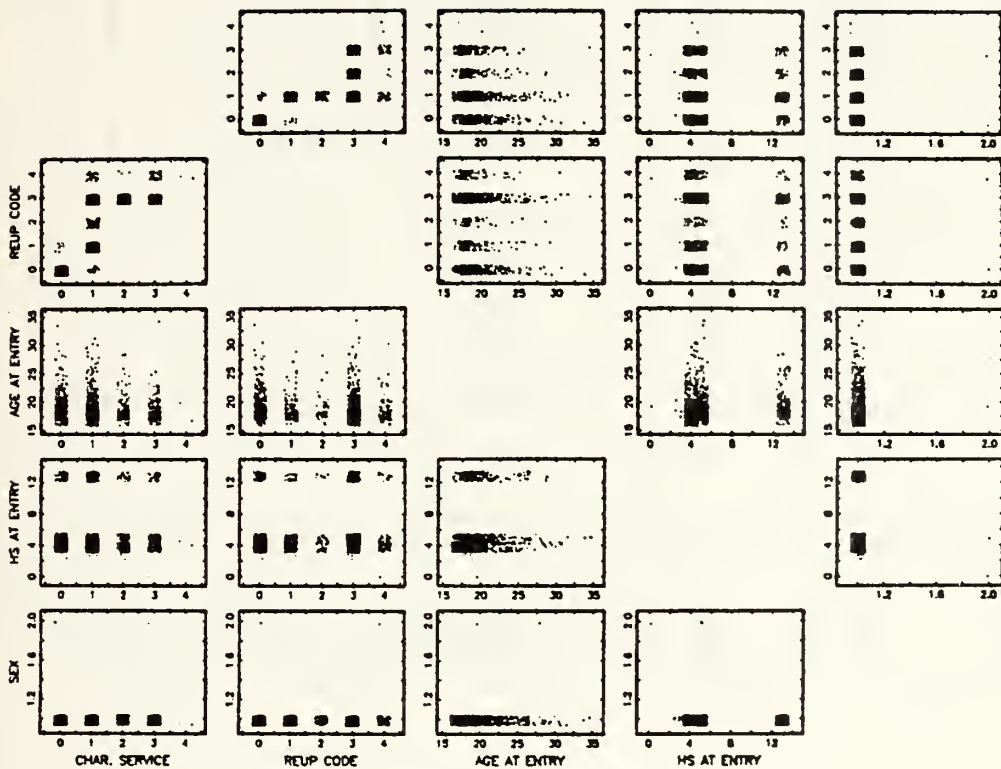




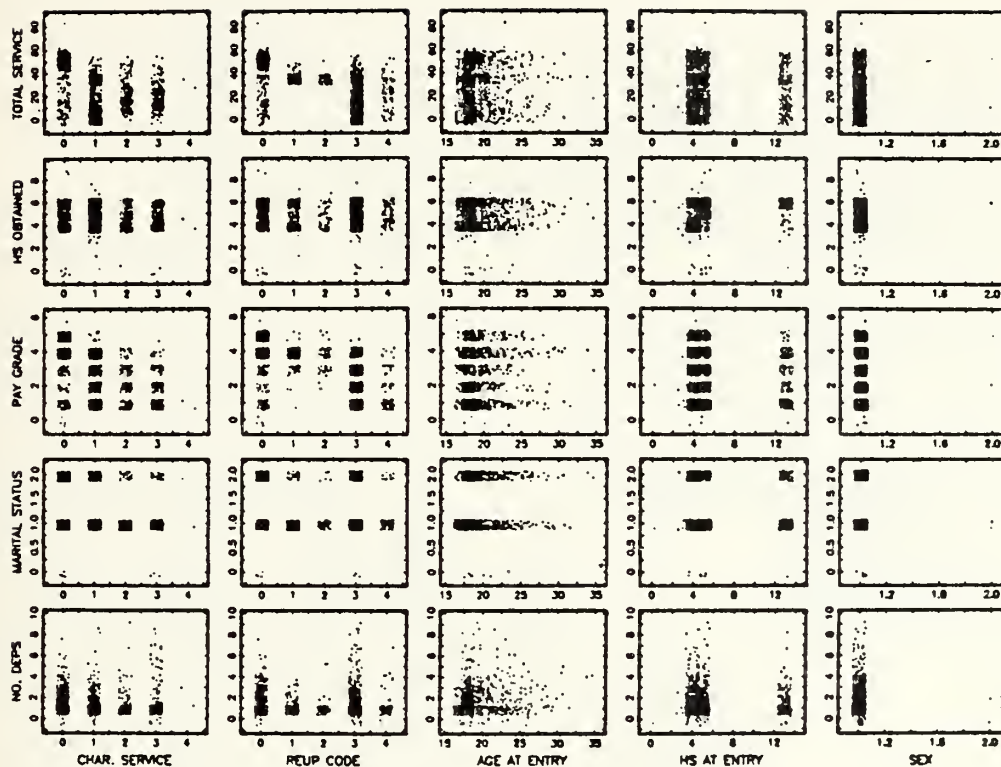




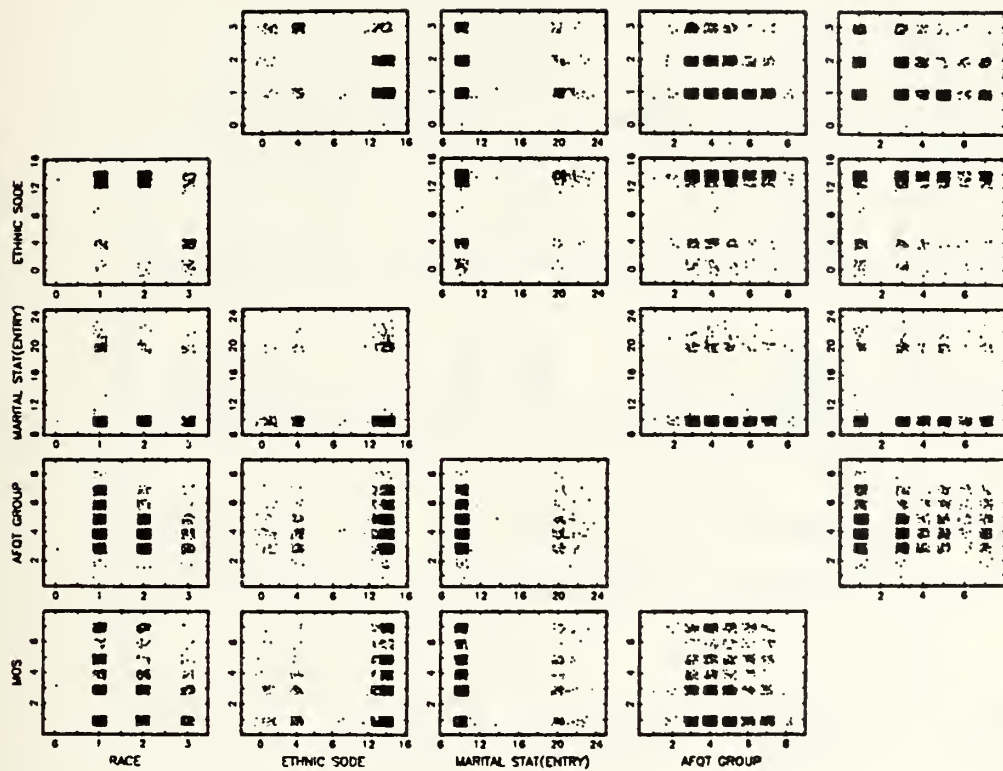






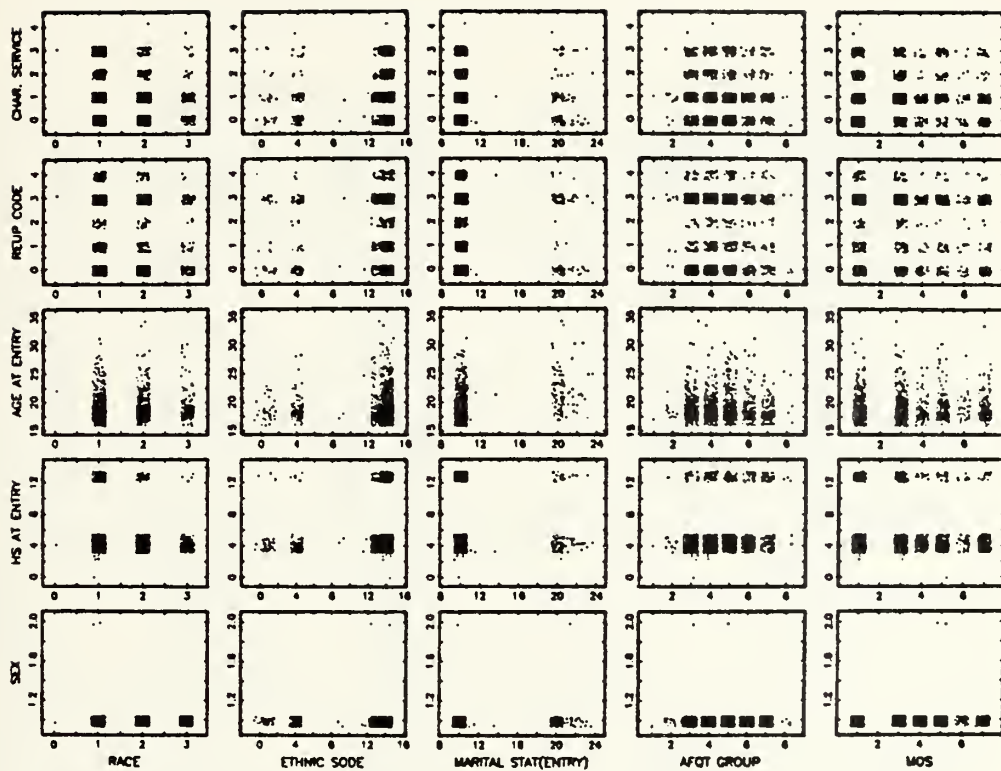




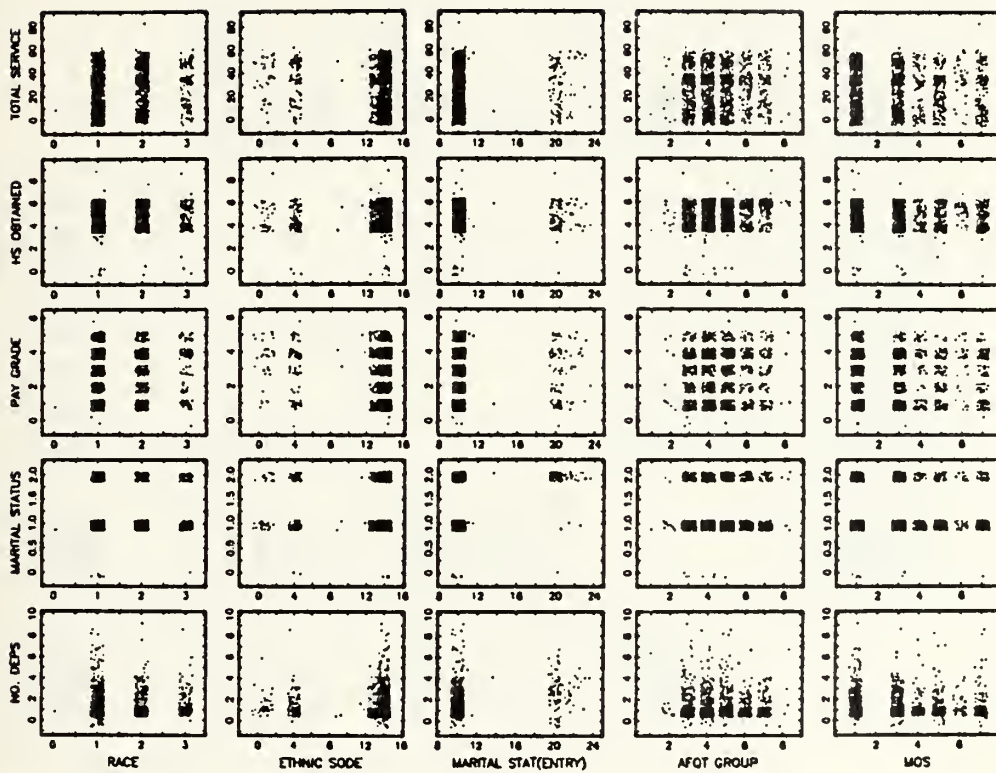








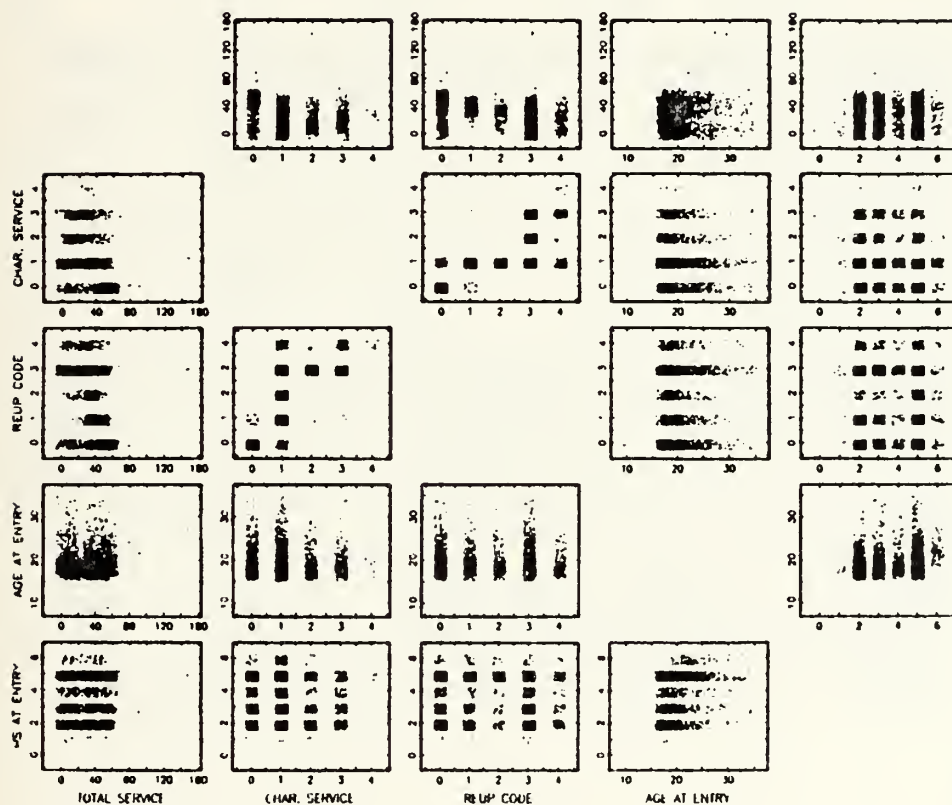




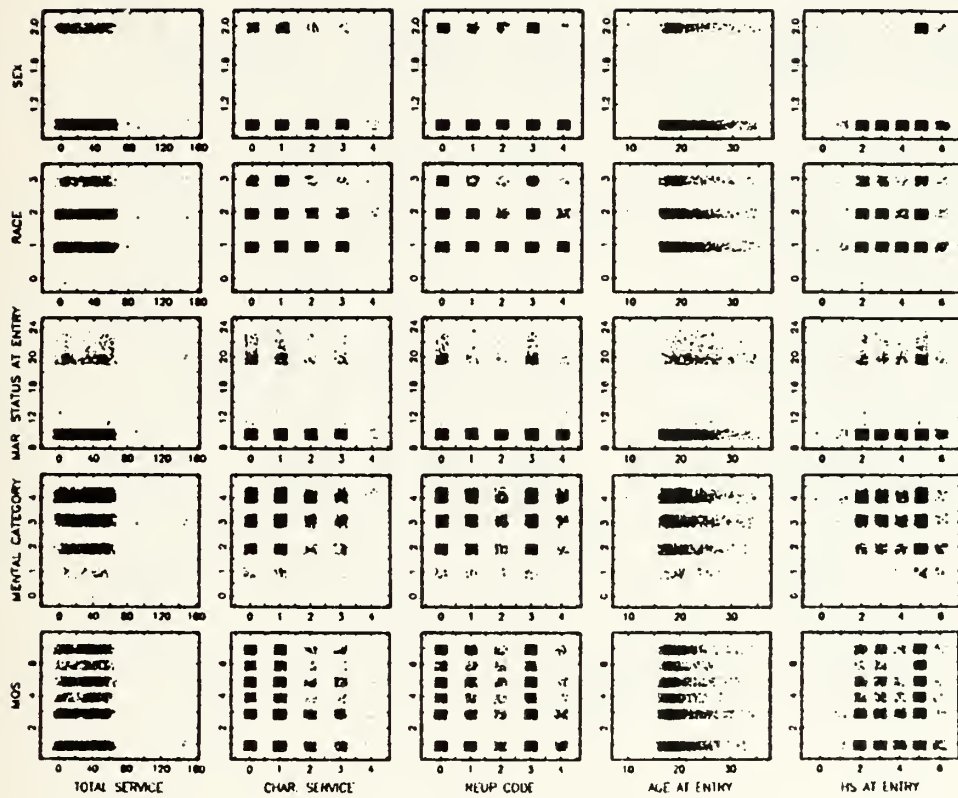


## APPENDIX F

### OVERALL VIEW OF REVISED DRAFSTMAN'S DISPLAY

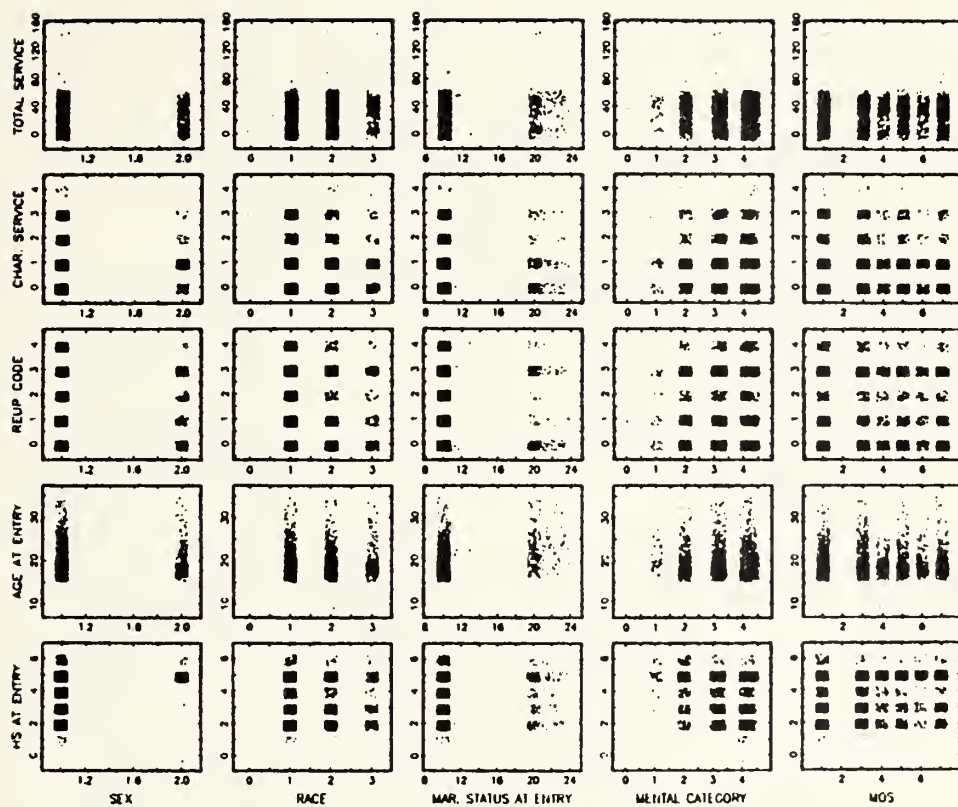




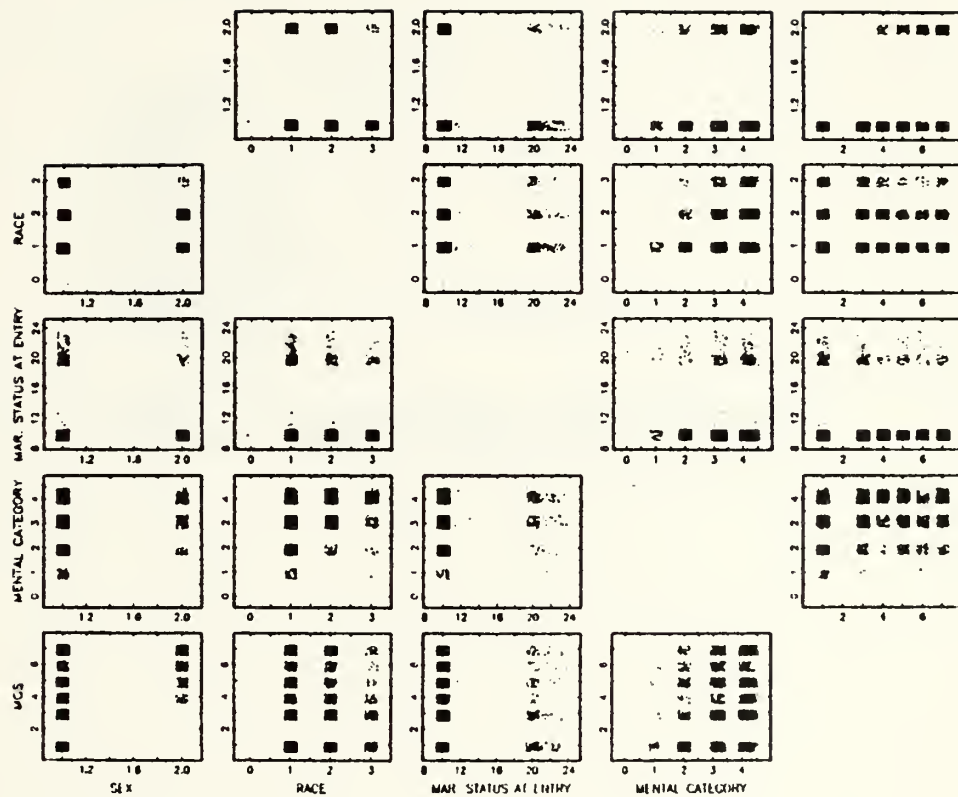














## APPENDIX G

### INPUT SCREEN, IBM GRAFSTAT SUBPOPULATION CATEGORY ANALYSIS PROGRAM

#### CATEGORY ANALYSIS

CATEGORY VECTOR	:	C
Y VARIABLE	:	Y
UNWEIGHTED (0) OR WEIGHTS	:	0
SELECTION	:	A
PERCENTILES (OR BOX)	:	BOX
SYMBOLS DEFINED (Y/N)	:	N
PLOT HEADER (IN QUOTES)	:	A
SCREEN HEADER (IN QUOTES)	:	" "
X-AXIS LABEL (IN QUOTES)	:	A
Y-AXIS LABEL (IN QUOTES)	:	A
PLOT POSITION	:	1
SCALE X-AXIS (LIN	:	1 1 1
PARTIAL PLOT	:	1 1 1
AXES AND GRID CONTROL	:	0 1 0 0

TABLE POSITION:  
SCALE Y-AXIS : LIN

ENTER=00 PF:1=HELP 2=VIEW GRAPHICS(3270) 3=RETURN 4=WRITE ON SCREEN  
CLEAR=DEFAULT 5=LAST RESPONSES 6=ERASE 7=PROFILE 8=UNDEFINED  
RESPONSES 9=OUTPUT 10=STORE/RETRIEVE 11=INTO APL 12=SCREEN DISPLAY



## APPENDIX H

### BOXPLOT ANALYSIS OF REMAINING VARIABLES

Boxplots of the remaining candidate explanatory variables versus length of service are provided in this appendix. Refer to Chapter 3, pages 62 through 66 for discussion on each of these boxplots. Remaining candidate explanatory variables displayed in this appendix are listed in Table XVI

TABLE XVI

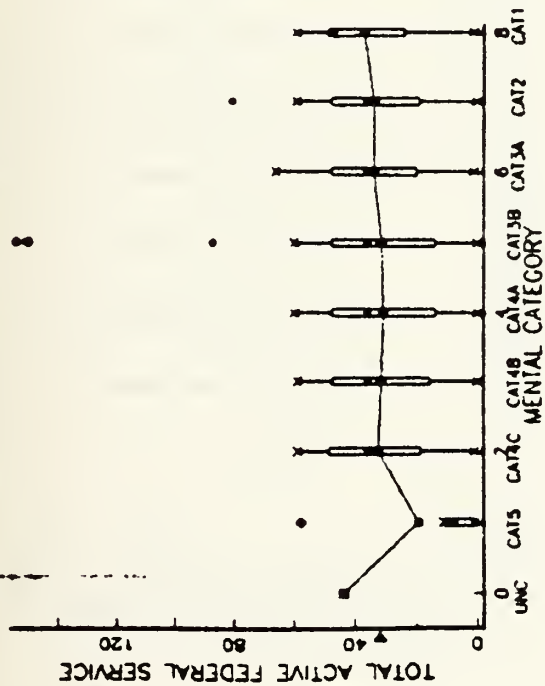
#### Candidate Explanatory Variables

Mental Category  
Marital Status  
Age  
Sex  
Race  
Reenlistment Code  
Character of Service



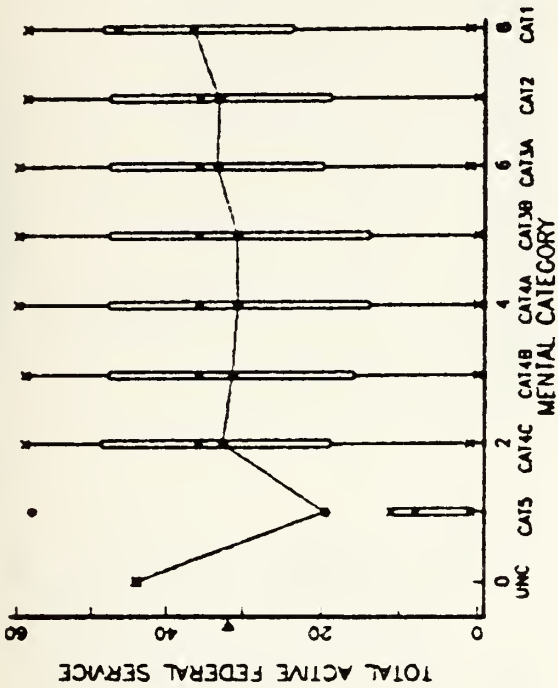


# MENTAL CATEGORY VS. SERVICE



CATEGORY VECTOR		MENT	X LABEL		MENT					
Y	SELECTION	Y-A79MOD[.1]	Y LABEL	Y LABEL	TOTA					
		:ALL	NO. OF ELEMENTS		.3078					
CATEG. I	NO PTS	10/6-PTS	Y-MEAN	Y-DVN	I	.25	I	.50	I	.75

# MENTAL CATEGORY VS. SERVICE, NPS ONLY



CATEGORY VECTOR		MENT	X LABEL		MENT						
Y	SELECTION	Y-A79MOD[.1]	Y LABEL	Y LABEL	TOTA						
		Y=60	NO. OF ELEMENTS		.3073						
CATEG	I	NO. PTS	10/6-PTS	Y-MEAN	Y-DVN	I	.25	I	.50	I	.75
ALL	0	3073	1	31.852	17.528	16	44	44	44	44	44
	1	1	0.00032541	44	0	22	522	1	8	11	11
	2	230	0.074845	32.704	17.776	18	36	48	36	48	48
	3	613	0.19948	31.515	17.35	16	36	48	36	48	48
	4	796	0.25903	30.898	18.021	14	36	48	36	48	48
	5	678	0.22083	30.985	17.531	16	36	48	36	48	48
	6	328	0.10704	33.605	16.817	20	36	48	36	48	48
	7	384	0.12496	33.484	16.759	18	36	48	36	48	48
	8	38	0.012346	36.821	17.664	24	47	49	47	49	49

Figure H.1 Mental Category vs. Length of Service, I



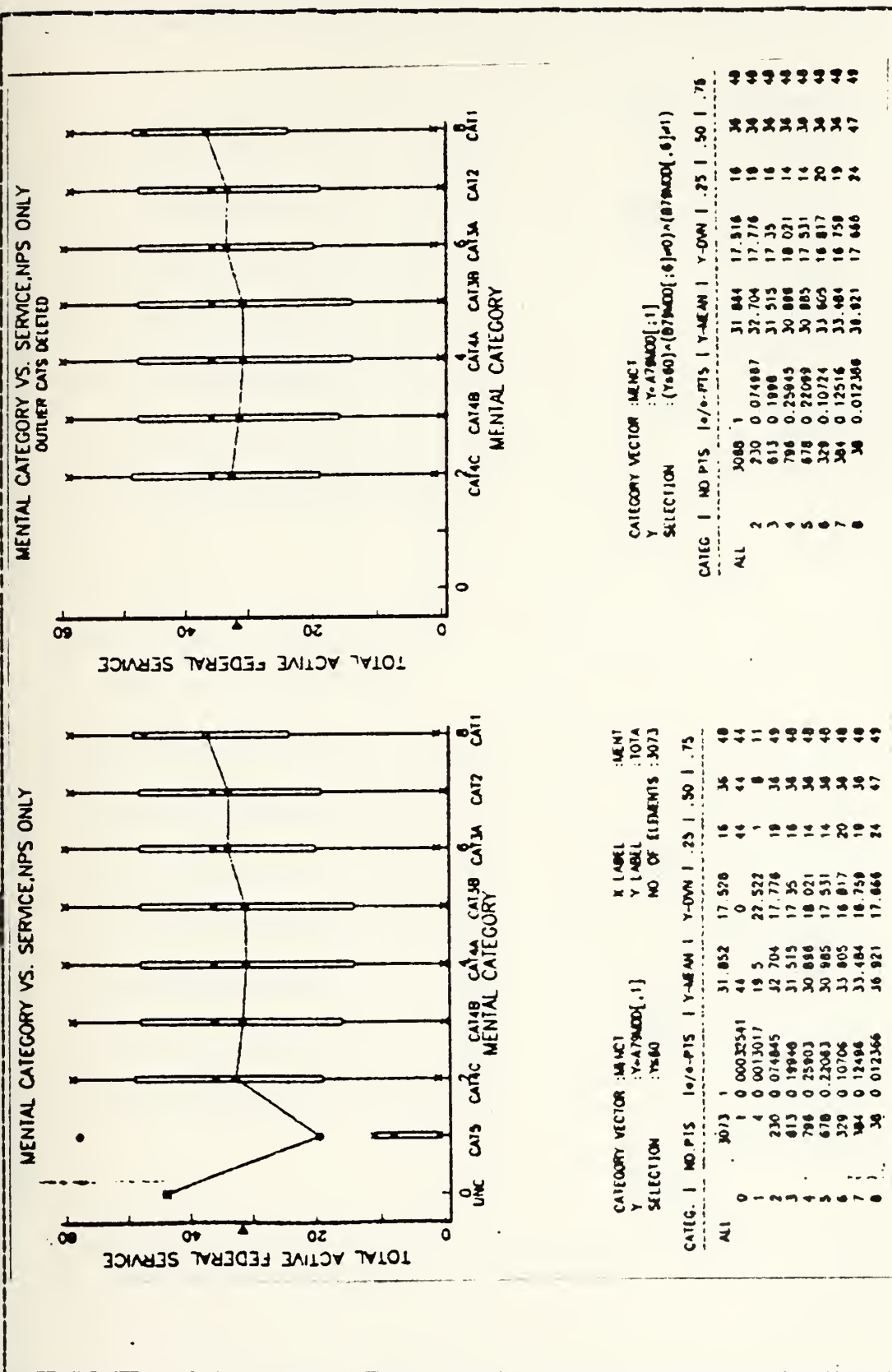
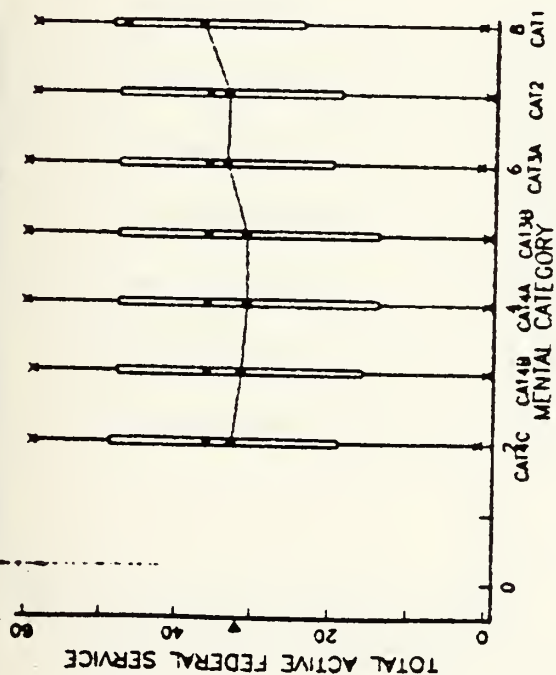


Figure H.2 Mental Category vs. Length of Service, II

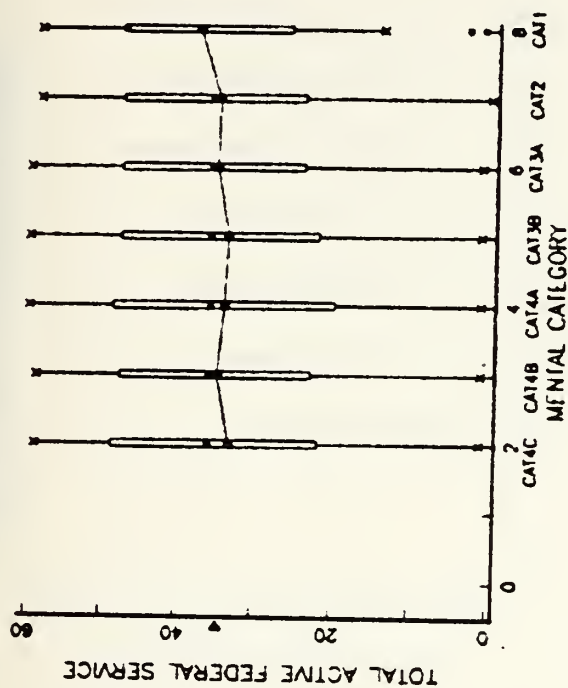


MENTAL CATEGORY VS. SERVICE,NPS ONLY



CATEGORY VECTOR :MENCT		:Y-A75MOD[:1]		:(Y540)-(B75MOD[:4])-(B75MOD[:6])	
Y SELECTION		:Y-A75MOD[:1]		:(Y540)-(B75MOD[:4])-(B75MOD[:6])	
CATEG.	NO.PTS	10/a-PTS	Y-MEAN	Y-DVN	Y-50
ALL	3088	1	31.864	17.516	18
2	230	0.074967	32.704	17.776	19
3	613	0.1998	31.515	17.35	16
4	786	0.25945	30.896	18.021	14
5	678	0.27098	30.985	17.531	14
6	328	0.10724	33.605	16.817	20
7	384	0.12516	33.484	18.759	19
8	38	0.012306	36.921	17.866	24

MENTAL CATEGORY VS. SERVICE,HSDG AND HIGHER

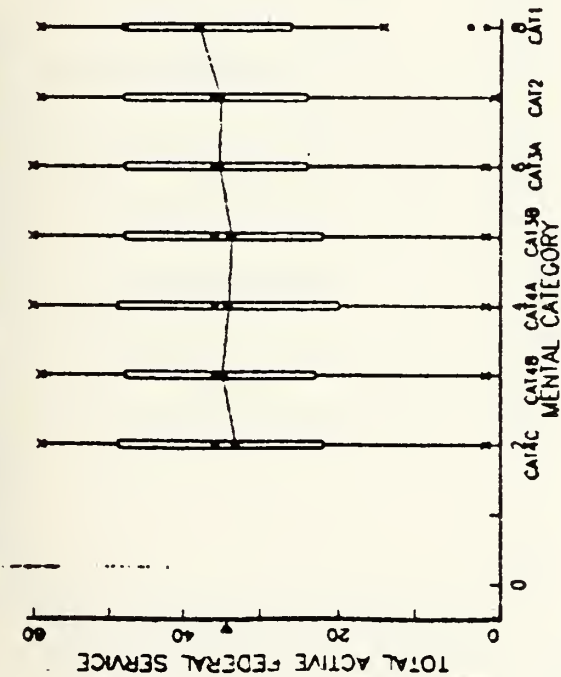


CATEGORY VECTOR :MENCT		:Y-A75MOD[:1]		:(Y540)-(B75MOD[:4])-(B75MOD[:6])	
Y SELECTION		:Y-A75MOD[:1]		:(Y540)-(B75MOD[:4])-(B75MOD[:6])	
CATEG.	NO.PTS	10/a-PTS	Y-MEAN	Y-DVN	Y-50
ALL	1608	1	34.302	18.847	23
2	218	0.13557	33.178	17.505	22
3	287	0.16604	34.885	16.489	23
4	318	0.19778	34.05	17.603	20
5	317	0.19714	33.834	16.905	22
6	186	0.11567	35.247	18.031	24
7	269	0.16729	35.093	18.104	24
8	33	0.020522	37.878	18.551	26

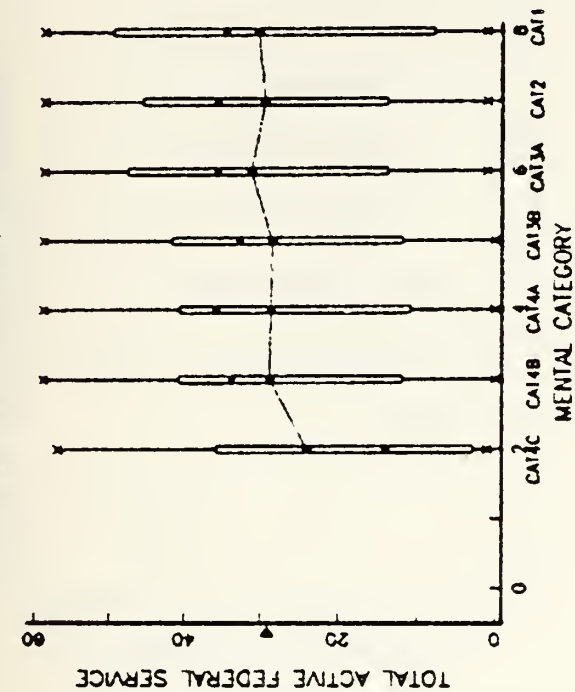
Figure H.3 Mental Category vs. Length of Service,III



MENTAL CATEGORY VS. SERVICE, HSDG AND HIGHER



MENTAL CATEGORY VS. SERVICE, NHSG AND GED



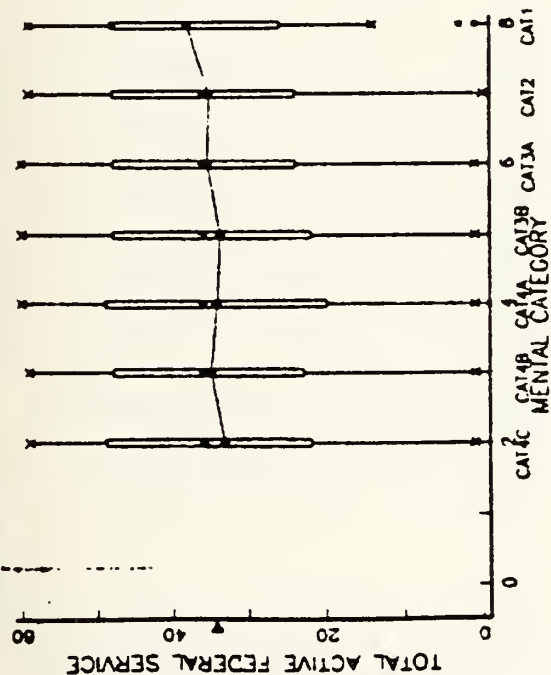
CATEGORY VECTOR		MENT		Y LABEL		Y LABEL		NEW	
SELECTION		:Y-A/NOOD[:1]		:Y-A/NOOD[:1]		NO. OF ELEMENTS		:TOT	
NO. PTS		10/0 PTS		10/0 PTS		Y-DWN		Y-DWN	
CATEG		10/0 PTS		10/0 PTS		Y-DWN		Y-DWN	
ALL	1460	1	28 091	17 817	12	34	42		
2	12	0 0082192	28 083	20 271	3	14	36		
3	346	0 23809	28 808	17 548	12	34	41		
4	478	0 3274	28 797	17 89	11	34	41		
5	361	0 24726	28 839	17 74	12	33	42		
6	143	0 097845	31 488	17 56	14	34	48		
7	115	0 078767	28 722	17 634	14	34	46		
8	5	0 0034247	30 6	22 754	8	35	50		

Figure H.4 Mental Category vs. Length of Service, IV



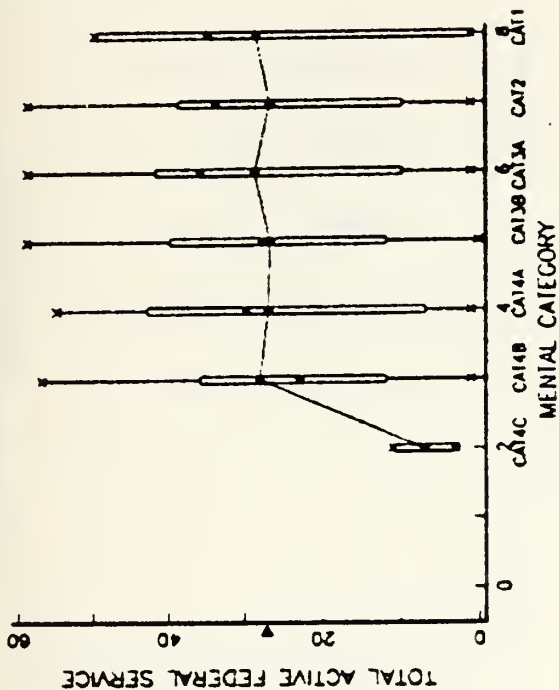


MENTAL CATEGORY VS. SERVICE, HSDG AND HIGHER



CATEGORY VECTOR		MENDT		Y LABEL		ME	
Y	SELECTION	Y-A75MOD[:1]	MCS	Y-A75MOD[:1]	NO. OF ELEMENTS	TO	16
CATEG		1	NO. PTS	10/0-PTS	Y-MEAN	Y-DVN	1.25   .50   .75
ALL	2	1408	1	34.382	16.847	23	36 48
	3	218	0.13557	33.176	17.505	22	36 48
	4	287	0.16804	34.895	16.489	23	36 48
	5	318	0.18776	34.05	17.602	20	36 49
	6	317	0.19714	33.834	16.905	22	36 48
	7	186	0.11567	35.247	16.031	24	36 48
	8	269	0.16778	35.083	16.104	24	36 48
		33	0.020522	37.878	16.551	28	48 48

MENTAL CATEGORY VS. SERVICE, GEDED ONLY

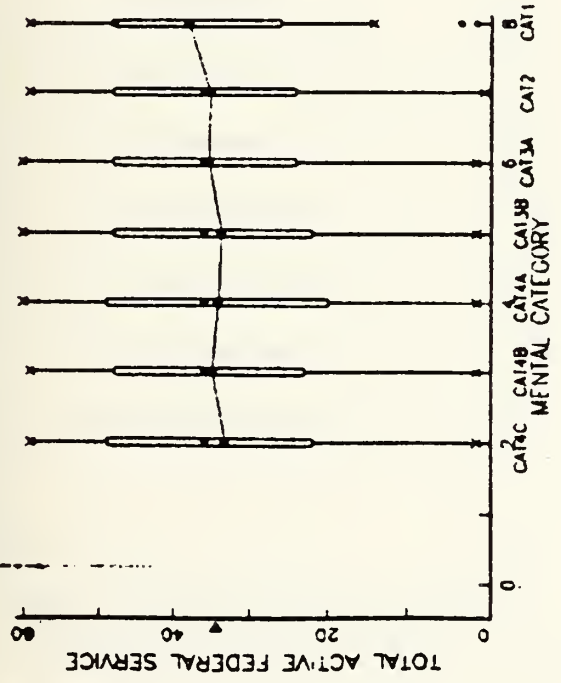


CATEGORY VECTOR		MENDT		Y LABEL		ME	
Y	SELECTION	Y-A75MOD[:1]	MCS	Y-A75MOD[:1]	NO. OF ELEMENTS	TO	16
CATEG		1	NO. PTS	10/0-PTS	Y-MEAN	Y-DVN	1.25   .50   .75
ALL	2	196	1	27.173	18.158	10	30 40
	3	2	0.010204	7	4	3	3 11
	4	24	0.12245	28.083	17.122	12	23 34
	5	45	0.22858	27.088	16.837	7	30 43
	6	57	0.28042	26.825	17.832	12	28 40
	7	28	0.14286	28.837	18.15	10	34 42
	8	37	0.18878	26.918	18.303	10	34 39
		3	0.015308	28.847	20.498	1	35 50

Figure H.5 Mental Category vs. Length of Service, V

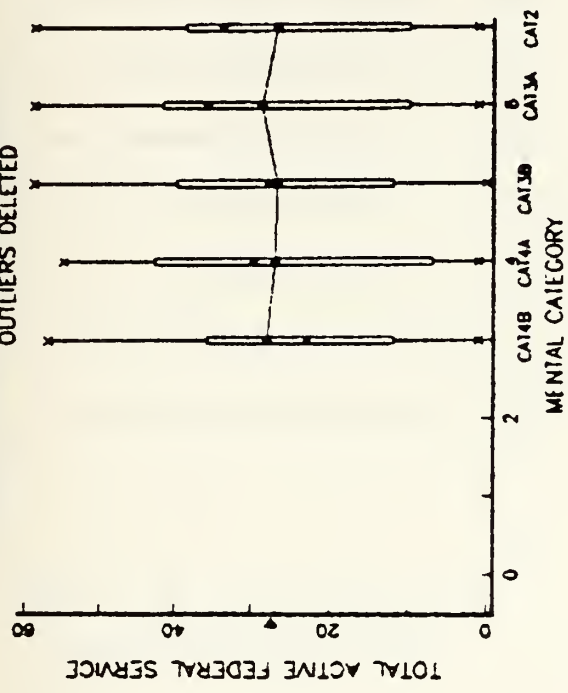


MENTAL CATEGORY VS. SERVICE, HSDG AND HIGHER



CATEGORY VECTOR		X LABEL		Y LABEL		NO. OF ELEMENTS	
Y	SELECTION	ME	MC	ME	MC	NO	MC
ALL	1	1808	1	34.382	16.847	23	36
2	218	0.13557	33.179	17.505	22	36	48
3	297	0.18804	34.095	16.488	23	36	48
4	318	0.19776	34.05	17.802	20	36	48
5	317	0.19714	33.834	16.803	22	36	48
6	186	0.11567	35.247	16.031	24	36	48
7	269	0.18729	35.093	16.104	24	36	48
8	33	0.020522	37.879	16.591	26	48	48

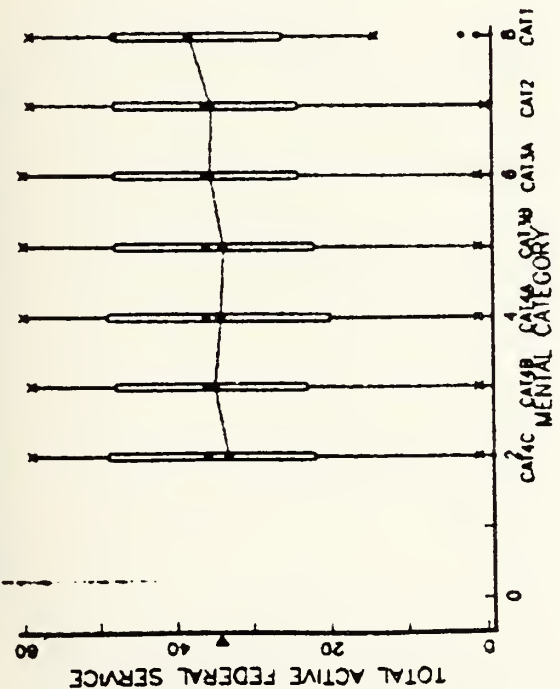
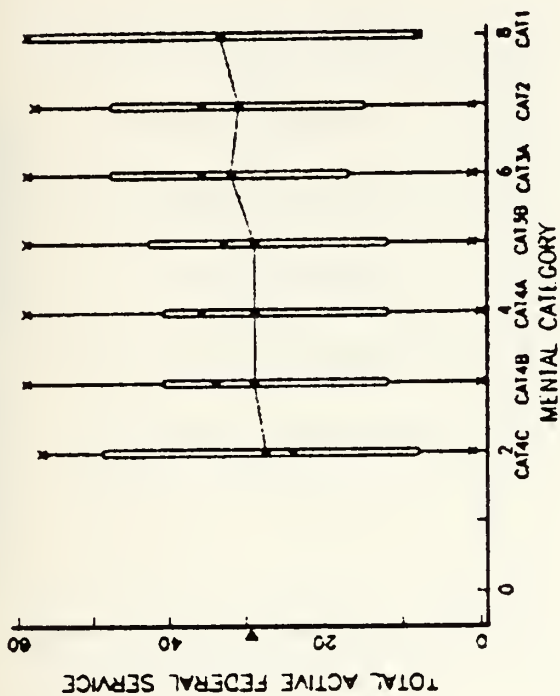
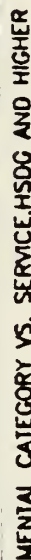
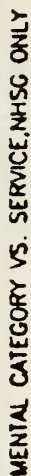
MENTAL CATEGORY VS. SERVICE, GED ONLY  
OUTLIERS DELETED



CATEGORY VECTOR		X LABEL		Y LABEL		NO. OF ELEMENTS	
Y	SELECTION	ME	MC	ME	MC	NO	MC
ALL	1	191	1	27.361	18.091	11	30
3	24	0.12565	28.043	17.122	12	23	36
4	45	0.2356	27.089	18.637	7	30	43
5	57	0.29843	28.825	17.832	12	28	40
6	28	0.1466	28.857	18.15	10	36	42
7	37	0.19372	28.818	18.503	10	34	36

Figure H.6 Mental Category vs. Length of Service, VI



[illegible]

CATEGORY VECTOR		X LABEL		Y LABEL		NO. OF ELEMENTS	
Y	SELECTION	NO PTS	10% PTS	Y MEAN	Y-DIV	25	50
ALL		1608	1	34.382	16.847	23	36
2		218	0.13557	33.179	17.505	22	36
3		267	0.16604	34.685	16.489	23	36
4		318	0.19776	34.05	17.622	20	36
5		317	0.19714	33.634	16.905	22	36
6		186	0.11467	35.247	16.031	24	36
7		289	0.1628	35.093	16.104	24	36
8		33	0.020522	37.878	16.461	26	48

**Figure H.7 Mental Category vs. Length of Service, VII**









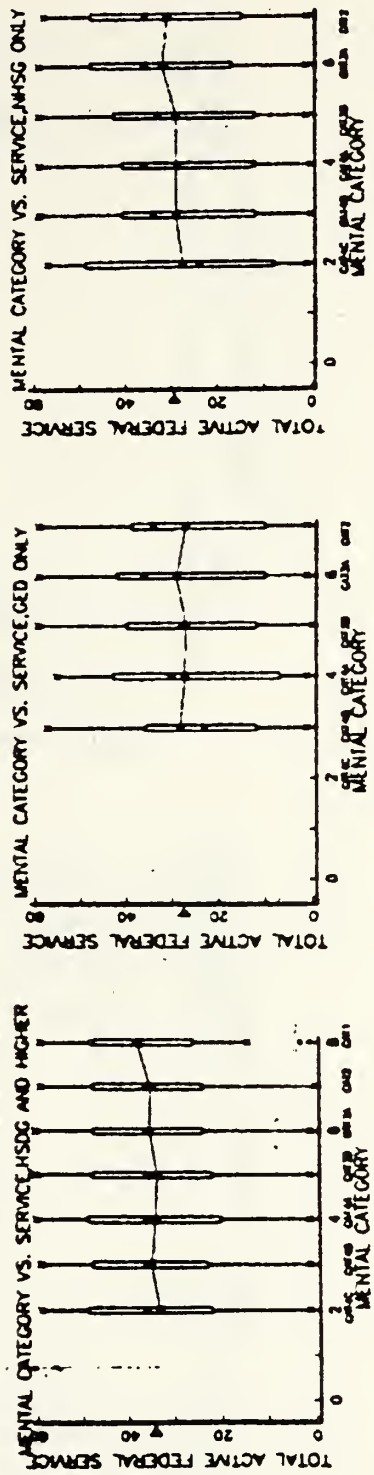
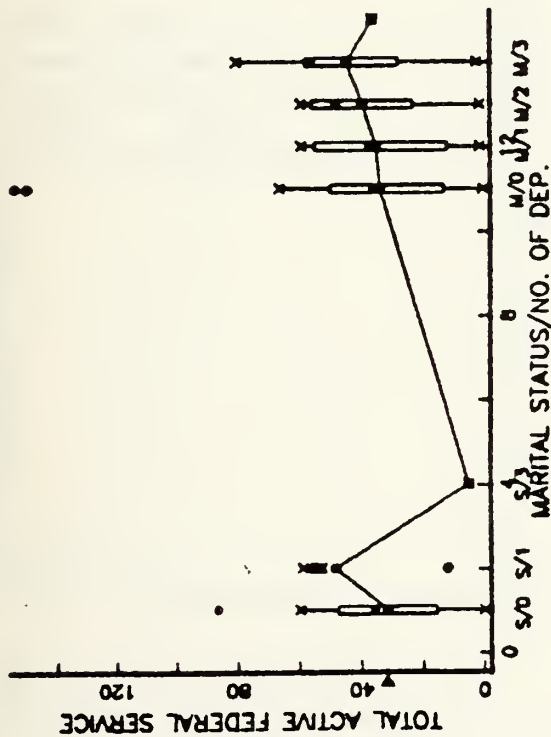


Figure H.9 Mental Category vs. Length of Service, IX



MAR. STATUS/NO. OF DEPS. VS SERVICE

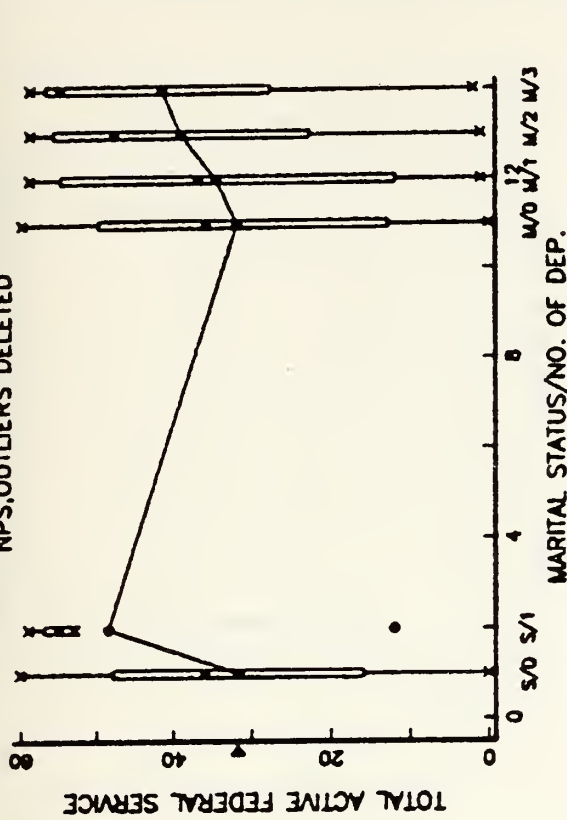


CATEGORY VECTOR :MARS  
Y :Y-A79MCOO[:1]  
SELECTION :ALL

CATEG. | NO. PTS | 10/e-PTS | Y-MEAN | Y-DWN | .25 | .50 | .75

ALL	3078	1	31.875	17.838	16	36	48
1	2843	0.92345	31.702	17.342	16	36	48
2	6	0.0019493	48.5	16.428	53	55	57
4	1	0.00032488	5	0	5	5	5
11	187	0.054258	33.841	23.131	13	36	50
12	20	0.004977	34.7	20.737	12	37	55
13	25	0.0081222	38.2	20.781	23	48	58
14	15	0.0048733	44.287	21.874	28	58	58
15	1	0.00032488	36	0	36	36	36

MAR. STATUS/NO. OF DEPS. VS SERVICE  
NPS, OUTLIERS DELETED



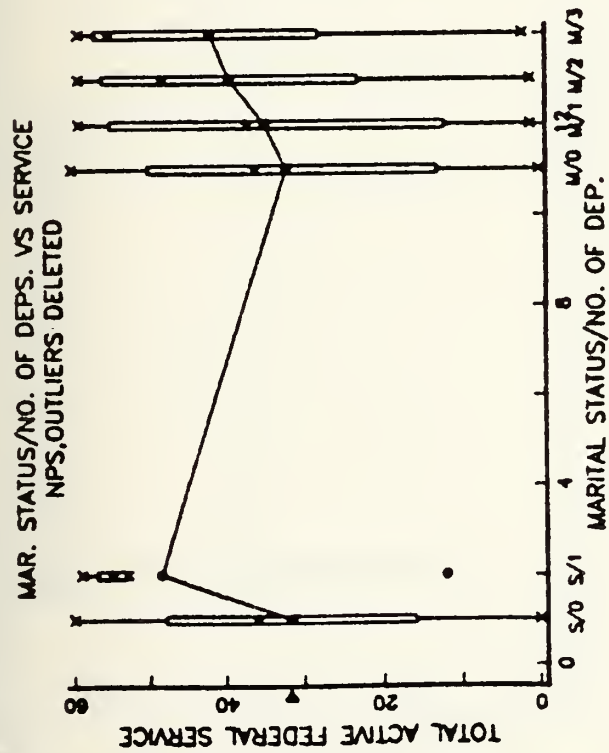
CATEGORY VECTOR :MARS  
Y :Y-A79MCOO[:1]  
SELECTION :YCD0)~((879MCOO[:5])~13)~(879MCOO[:5])~24))

CATEG. | NO. PTS | 10/e-PTS | Y-MEAN | Y-DWN | .25 | .50 | .75

ALL	3071	1	31.858	17.527	16	36	48
1	2842	0.92543	31.683	17.314	16	36	48
2	6	0.0019538	48.5	16.428	53	55	57
11	184	0.053403	32	18.101	13	36	50
12	20	0.0085125	34.7	20.737	12	37	55
13	25	0.0081407	38.2	20.781	23	48	58
14	14	0.0045586	41.714	20.485	28	55	57

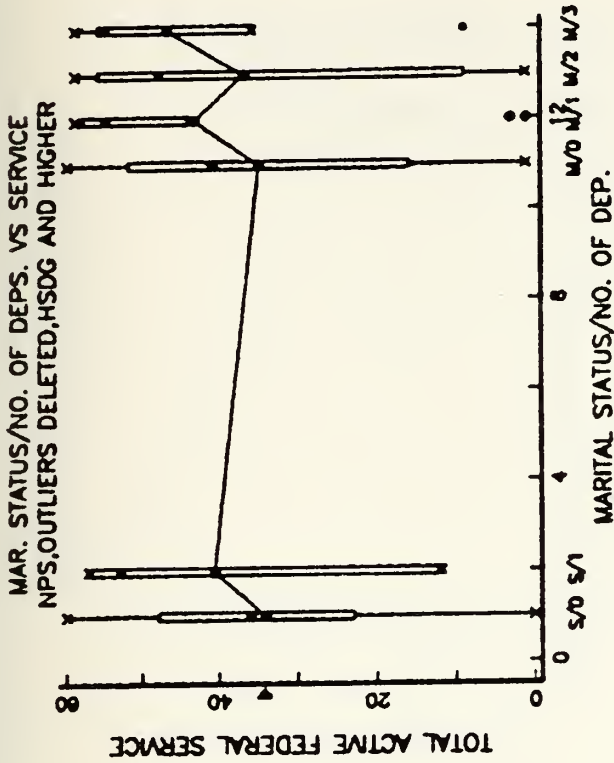
Figure H.10 Marital Status vs. Service, I





CATEGORY VECTOR :MARS  
Y :Y-A79MOD[:1]  
SELECTION :(:Y=60)^((879MOD[:5]=13)^((879MOD[:5]=24)))

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DWN	.25	.50	.75
ALL	3071	1	31.859	17.527	16	34	48
1	2842	0.92543	31.883	17.314	16	34	48
2	6	0.0019538	48.5	18.429	53	55	57
11	164	0.053403	32	18.101	13	34	50
12	20	0.0085125	34.7	20.737	12	37	55
13	25	0.0081407	36.2	20.781	23	48	58
14	14	0.0045588	41.714	20.485	28	55	57

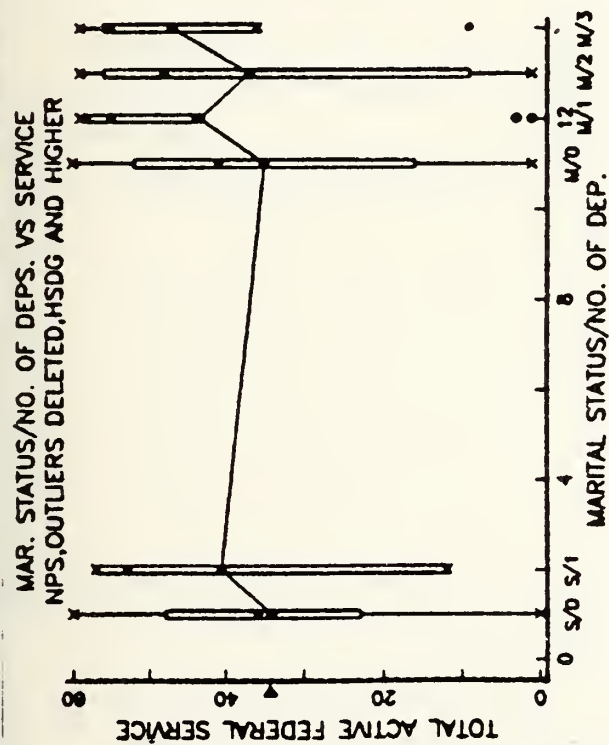


CATEGORY VECTOR :MARS  
Y :Y-A79MOD[:1]  
SELECTION :S=05

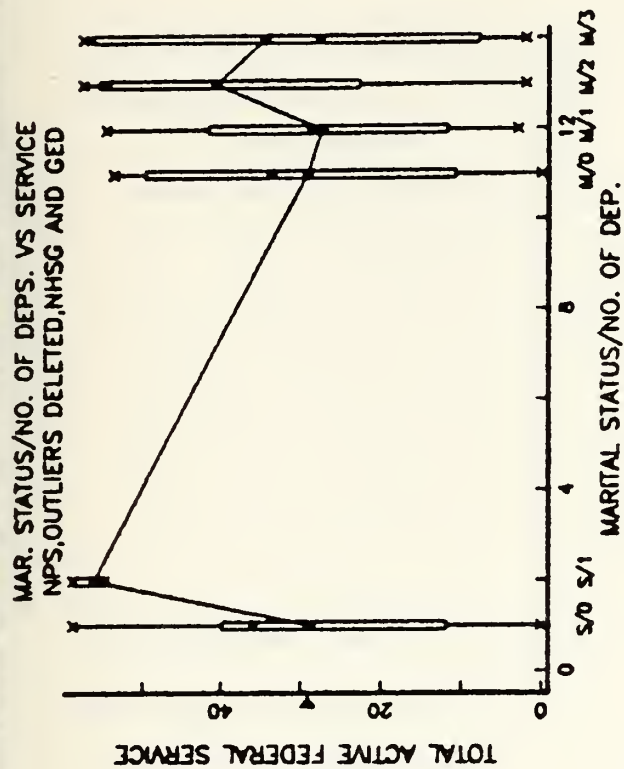
CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DWN	.25	.50	.75
ALL	1812	1	34.387	18.849	22	36	48
1	1505	0.93362	34.183	18.651	23	36	48
2	3	0.001861	40.847	20.336	12	53	57
11	76	0.047146	35.013	18.544	16	41	52
12	9	0.005831	43.333	22.509	44	55	58
13	11	0.008238	34.808	21.733	9	48	54
14	8	0.0048628	44.875	18.035	38	55	54

Figure H.11 Marital Status vs. Service, II





CATEGORY VECTOR :MARS		X LABEL		:MAR	
Y		:Y-A78MOD[:1]		:TOT	
SELECTION		:SNHS		NO. OF ELEMENTS :161	
CATEG. I	NO. PTS	10/0-PTS	Y-MEAN	Y-DMN	1.25   .50   .75

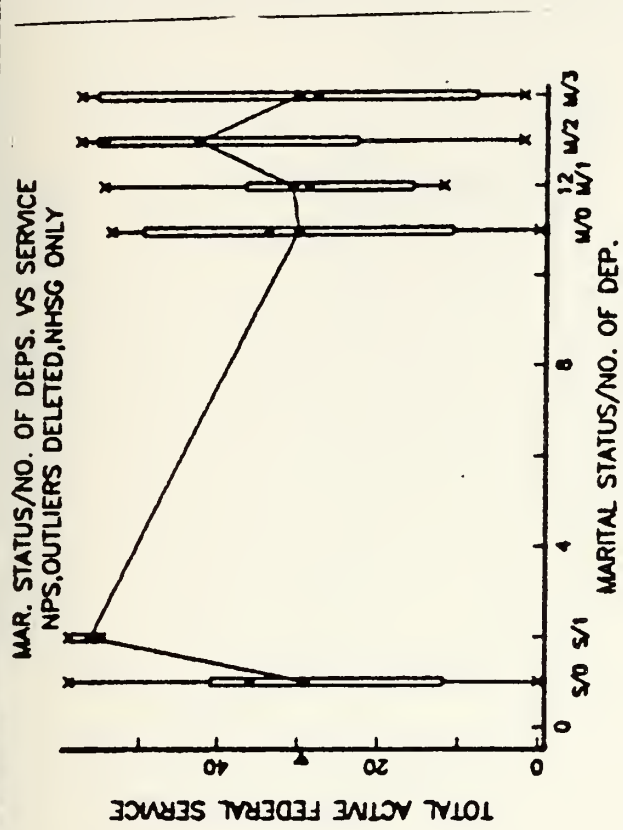


CATEGORY VECTOR :MARS		X LABEL		:MAR	
Y		:Y-A78MOD[:1]		:TOT	
SELECTION		:SNHS		NO. OF ELEMENTS :145	
CATEG. I	NO. PTS	10/0-PTS	Y-MEAN	Y-DMN	1.25   .50   .75

Figure H.12 Marital Status vs. Service, III



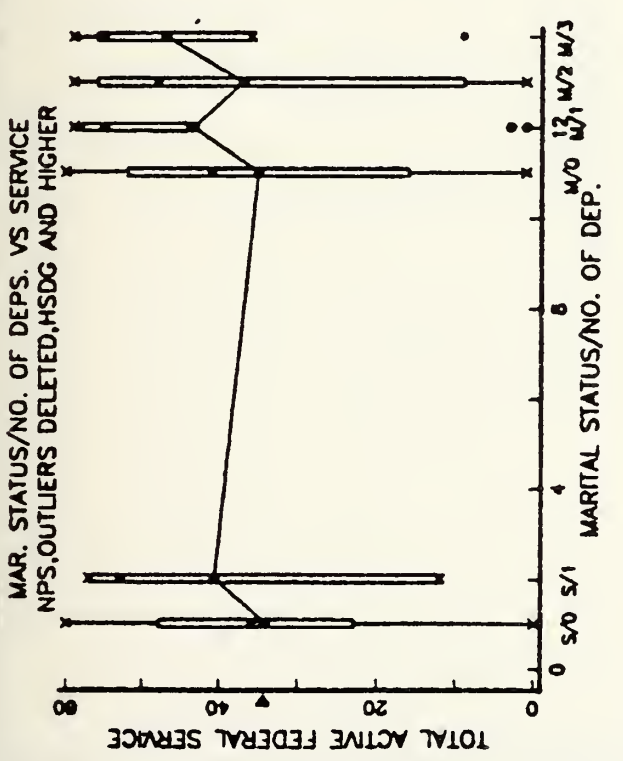




CATEGORY VECTOR :MARS  
Y :Y-A7BACD[:1]  
SELECTION :SMHSG

X LABEL :MAR  
Y LABEL :TOT  
NO. OF ELEMENTS :128

CATEG.	1	NO. PTS	10/-PTS	Y-MEAN	Y-DWN	1.25	1.50	1.75
ALL	1263	1	29.386	17.748	12	36	44	
1	1167	0.82399	28.111	17.54	12	36	41	
2	3	0.0023753	56.333	1.8056	55	55	59	
11	68	0.05384	30.25	18.938	11	34	50	
12	8	0.004341	31	13.038	16	29	37	
13	12	0.0095012	42.917	20.328	23	55	56	
14	5	0.0039598	30.4	23.372	8	28	58	



CATEGORY VECTOR :MARS  
Y :Y-A7BACD[:1]  
SELECTION :SMHSG

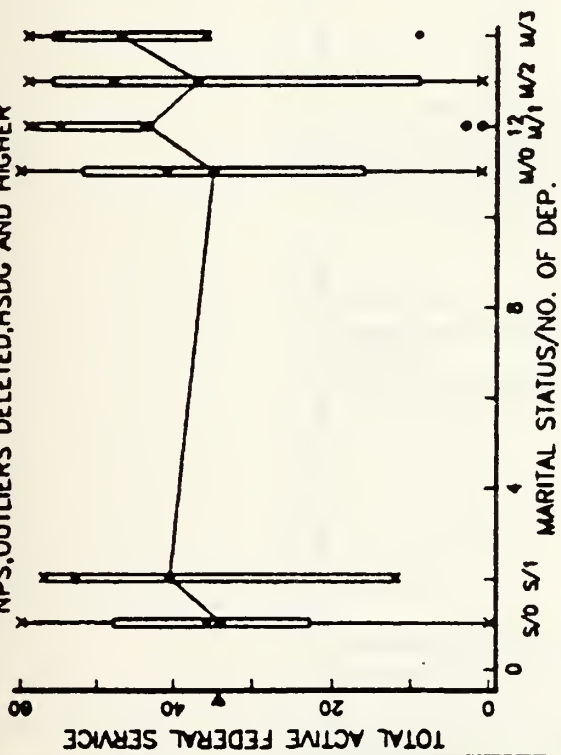
X LABEL :MAR  
Y LABEL :TOT  
NO. OF ELEMENTS :161

CATEG.	1	NO. PTS	10/-PTS	Y-MEAN	Y-DWN	1.25	1.50	1.75
ALL	1612	1	34.367	16.869	22	36	48	
1	1505	0.93362	34.183	16.651	23	38	48	
2	3	0.001861	40.867	20.336	12	53	57	
11	76	0.047146	35.013	18.544	18	41	52	
12	9	0.0055631	43.333	22.509	44	55	58	
13	11	0.0046236	36.908	21.753	9	48	54	
14	8	0.0049828	46.875	18.035	36	55	54	

Figure H.13 Marital Status vs. Service, IV

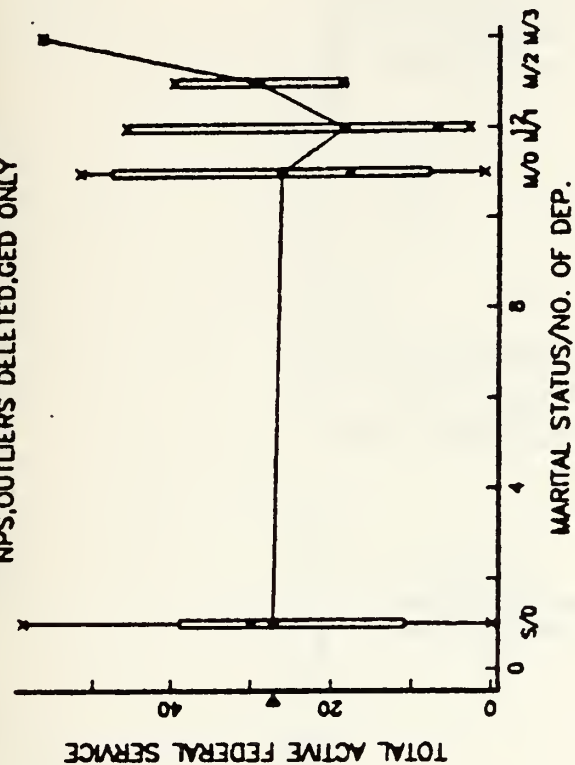


MAR. STATUS/NO. OF DEPS. VS SERVICE  
NPS, OUTLIERS DELETED, HSDG AND HIGHER



CATEGORY VECTOR		:MARS		X LABEL		:MAR	
Y		:Y-A79MOD[:1]		Y LABEL		:TOT	
SELECTION		:S4S		NO. OF ELEMENTS		:161	
CATEG.	NO. PTS	1-o-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	1612	1	34.367	16.889	22	36	48
1	1505	0.93362	34.183	16.651	23	36	48
2	3	0.001861	40.867	20.336	12	53	57
11	76	0.047146	35.013	18.544	16	41	52
12	8	0.0055031	43.333	22.509	44	55	58
13	11	0.0068238	38.809	21.753	9	48	56
14	8	0.0049828	46.875	16.035	36	55	56

MAR. STATUS/NO. OF DEPS. VS SERVICE  
NPS, OUTLIERS DELETED, GED ONLY



CATEGORY VECTOR		:MARS		X LABEL		:MA	
Y		:Y-A79MOD[:1]		Y LABEL		:TO	
SELECTION		:S4CED		NO. OF ELEMENTS		:19	
CATEG.	NO. PTS	1-o-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	194	1	27.173	18.159	10	30	40
1	170	0.86735	27.2	17.879	11	30	36
11	20	0.10204	26.5	19.782	8	18	48
12	3	0.015308	18.867	19.396	3	7	44
13	2	0.010204	26.5	10.5	19	19	40
14	1	0.005102	57	0	57	57	57

Figure H.14 Marital Status vs. Service, V



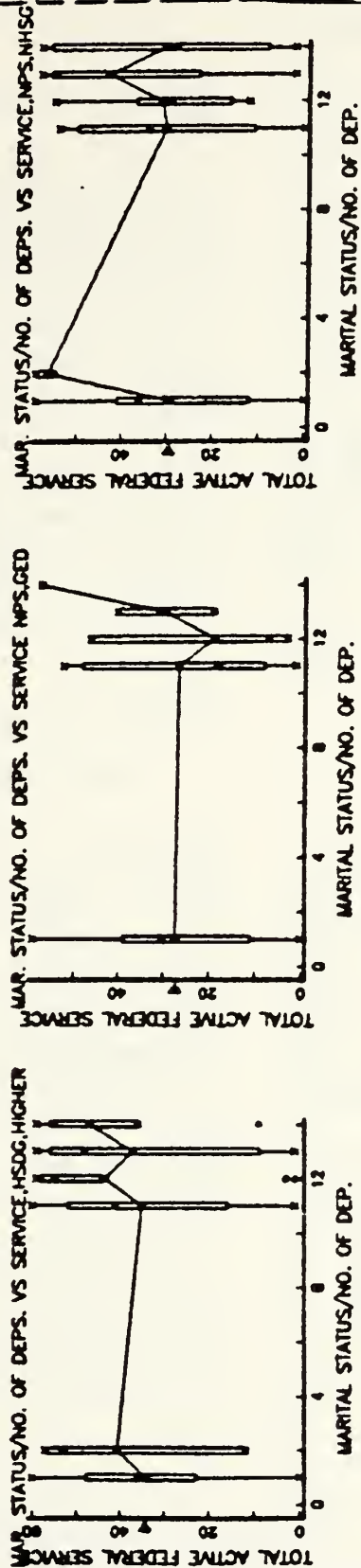


Figure H.15 Marital Status vs. Service,VI



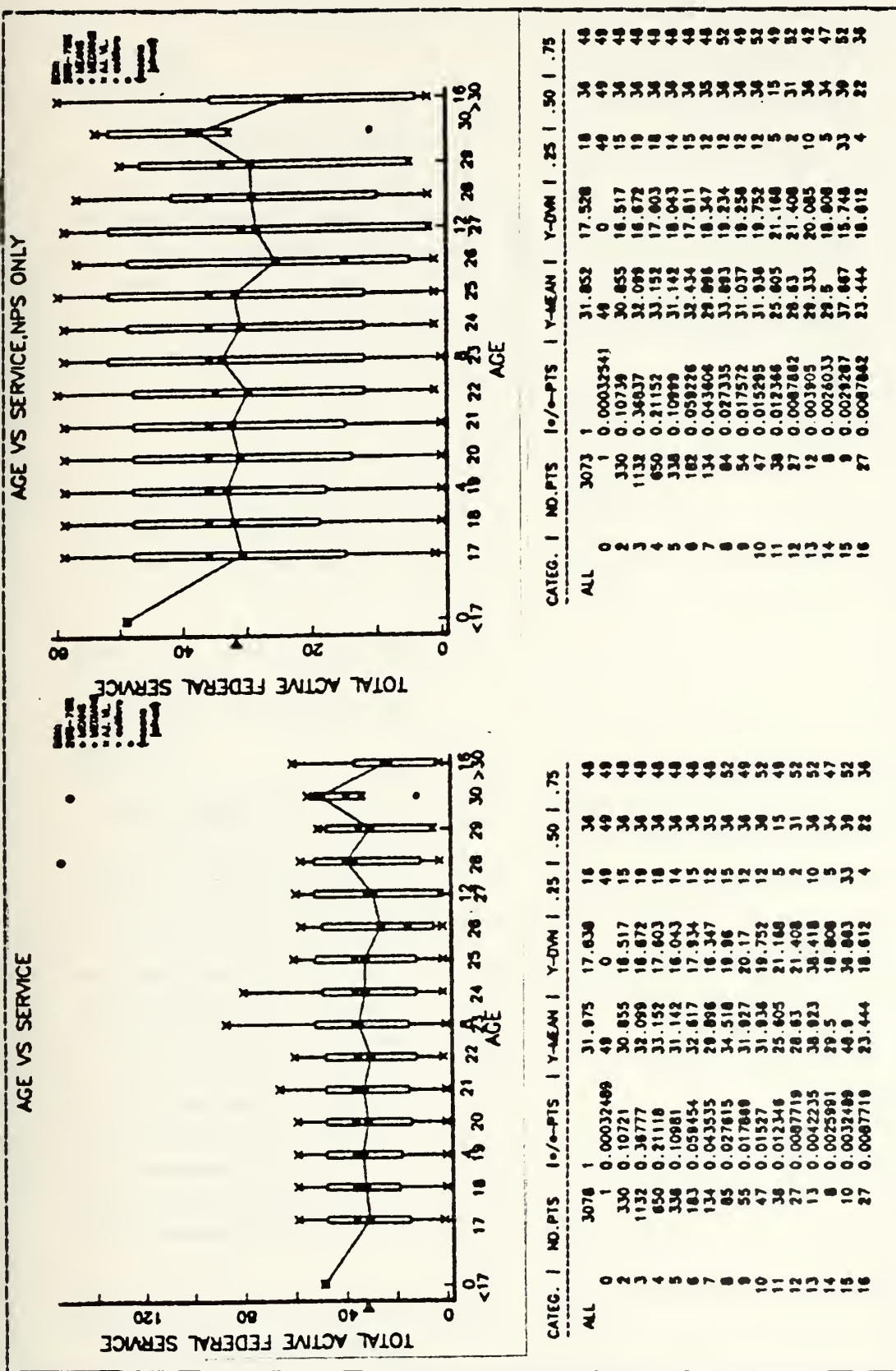
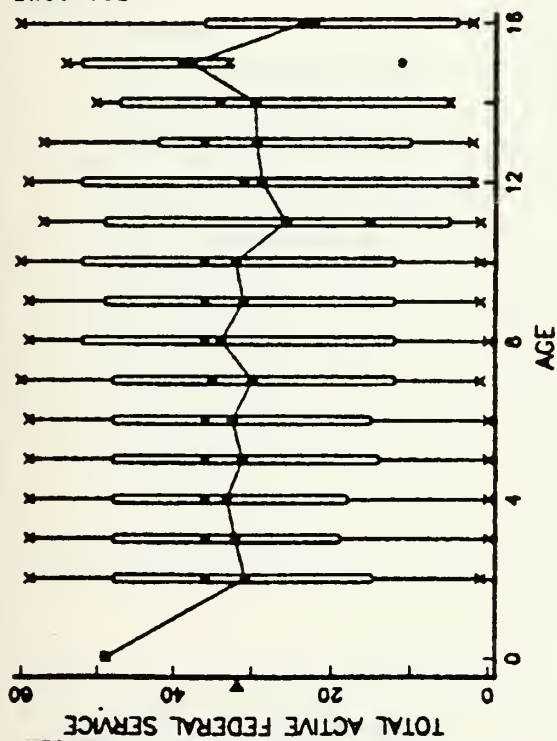


Figure H.16 Age vs, Service, I

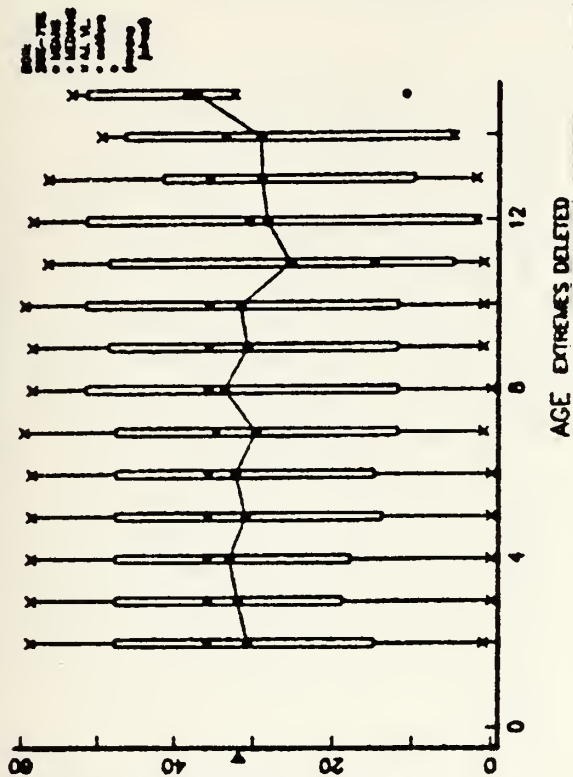




## AGE VS SERVICE, NPS ONLY



## AGE VS SERVICE, NPS ONLY



CATEG.	NO. PTS	100-PTS	100-PTS	Y-MEAN	Y-DWN	1.25	1.50	1.75
ALL	3073	1	31.852	17.528	18	36	48	48
0	1	0.00032541	48	0	48	48	48	48
2	330	0.10739	30.855	18.517	15	36	48	48
3	1132	0.36837	32.098	18.872	19	36	48	48
4	850	0.21152	33.152	17.803	18	36	48	48
5	338	0.10999	31.142	18.043	14	36	48	48
6	182	0.059228	32.434	17.811	15	36	48	48
7	134	0.043604	29.898	18.347	12	35	48	48
8	84	0.027335	33.893	19.234	12	36	52	52
9	54	0.017572	31.037	18.256	12	36	49	49
10	47	0.015295	31.936	19.752	12	34	52	52
11	38	0.012346	25.805	21.188	5	15	49	49
12	27	0.0087882	28.83	21.408	2	31	52	52
13	12	0.003905	28.333	20.085	10	36	42	42
14	8	0.0026033	29.5	18.808	5	34	47	47
15	8	0.0029287	37.867	15.748	33	39	52	52
16	27	0.0087862	23.444	18.812	4	22	36	36

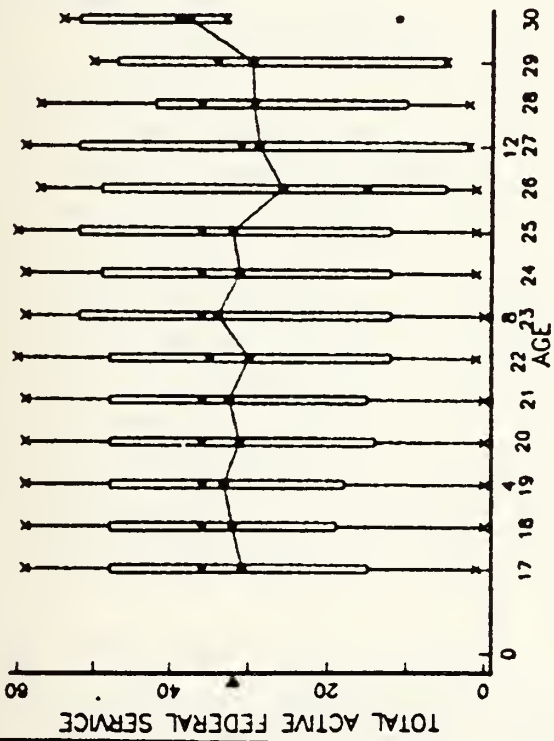
## AGE EXTREMES DELETED

CATEG.	NO. PTS	100-PTS	100-PTS	Y-MEAN	Y-DWN	1.25	1.50	1.75
ALL	3045	1	31.921	17.5	18	36	48	48
2	330	0.10837	30.855	18.517	15	36	48	48
3	1132	0.37178	32.098	18.872	18	36	48	48
4	850	0.21348	33.152	17.803	18	36	48	48
5	338	0.111	31.142	18.043	14	36	48	48
6	182	0.05977	32.434	17.811	15	36	48	48
7	134	0.044007	29.898	18.347	12	35	48	48
8	84	0.027586	33.893	19.234	12	36	52	52
9	54	0.017734	31.037	19.256	12	36	48	48
10	47	0.015435	31.936	19.752	12	36	52	52
11	38	0.012479	25.805	21.188	8	15	49	49
12	27	0.008867	28.83	21.408	2	31	52	52
13	12	0.0039409	29.333	20.085	10	36	42	42
14	8	0.0028273	29.5	18.808	5	34	47	47
15	8	0.0029557	37.867	15.748	33	39	52	52

Figure H.17 Age vs. Service, II

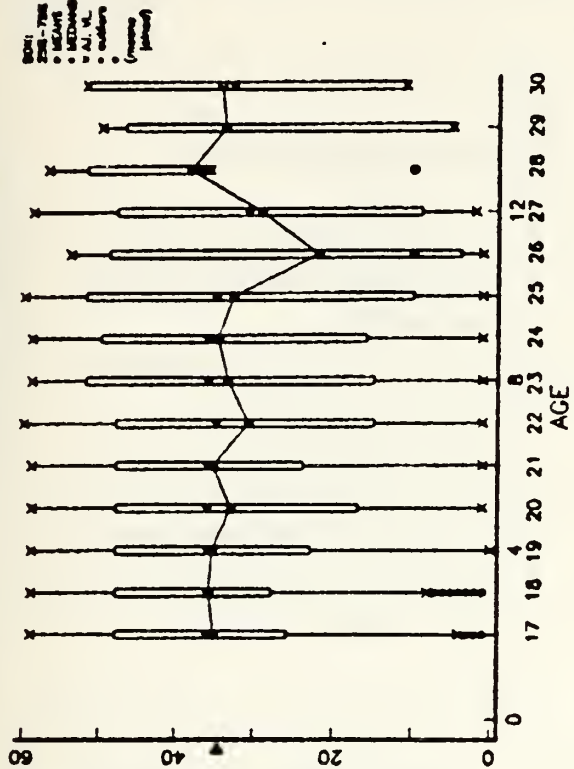


AGE VS SERVICE, NPS ONLY, OUTLIERS DELETED



CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DWN	.25	.50	.75
ALL	3045	1	31.921	17.5	16	34	48
2	330	0.10837	30.855	16.517	15	34	48
3	1132	0.37176	32.099	16.672	19	36	48
4	650	0.21346	33.152	17.803	18	36	48
5	338	0.111	31.142	16.043	14	36	48
6	182	0.05977	32.434	17.811	15	36	48
7	134	0.04007	29.896	16.347	12	35	48
8	84	0.027586	33.893	19.234	12	36	52
9	54	0.01734	31.037	19.258	12	36	48
10	47	0.015435	31.936	19.752	12	36	52
11	38	0.012479	25.605	21.188	5	15	49
12	27	0.008867	28.03	21.408	2	31	52
13	12	0.0039409	29.333	20.085	10	36	42
14	8	0.0026273	29.5	18.808	5	34	47
15	9	0.0028557	37.867	15.748	33	39	52

AGE VS SERVICE, NPS ONLY, HSDG AND HIGHER

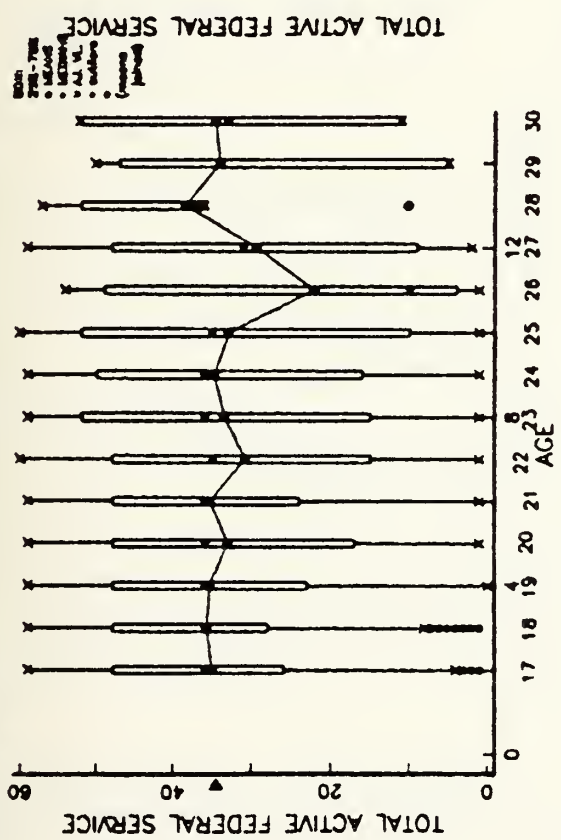


CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DWN	.25	.50	.75
ALL	1593	1	34.513	16.785	23	36	48
2	149	0.093534	35.054	15.186	26	36	48
3	527	0.33082	35.696	15.327	28	36	48
4	356	0.22348	35.343	16.901	23	36	48
5	200	0.12555	33.015	17.74	17	36	48
6	101	0.063402	35.307	16.539	24	36	48
7	83	0.052103	30.783	16.935	15	35	48
8	53	0.033271	33.472	16.842	15	36	52
9	34	0.021343	34.676	18.525	16	36	50
10	32	0.020088	32.844	19.887	10	35	52
11	22	0.01381	22	20.445	4	10	49
12	21	0.013183	29.266	21.188	8	31	48
13	5	0.0031367	38.4	18.402	36	37	52
14	4	0.002511	34	17.79	5	34	47
15	8	0.0037665	34.5	17.802	11	33	52

Figure H.18 Age vs. Service, III

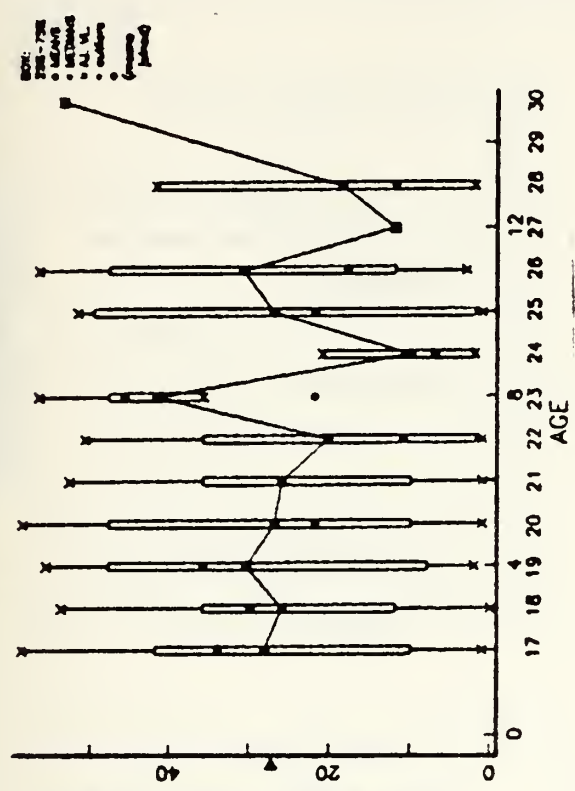


AGE VS SERVICE, NPS ONLY, HSDG AND HIGHER



CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	1593	1	34.513	16.785	23	36	48
2	149	0.093534	35.054	15.186	28	36	48
3	527	0.33082	35.896	15.327	28	36	48
4	356	0.22348	35.343	16.901	23	36	48
5	200	0.12555	33.015	17.74	17	36	48
6	101	0.043402	35.307	16.539	24	36	48
7	83	0.052103	30.783	16.935	15	35	48
8	53	0.033271	33.472	16.862	15	36	52
9	34	0.021343	34.876	19.525	16	36	50
10	32	0.020086	32.844	19.667	10	35	52
11	22	0.01381	22	20.445	4	10	49
12	21	0.013183	29.266	21.189	8	31	48
13	5	0.0031367	38.4	16.402	36	37	52
14	4	0.002511	34	17.79	5	34	47
15	6	0.0037665	34.5	17.802	11	33	52

AGE VS SERVICE, NPS ONLY, GED ONLY



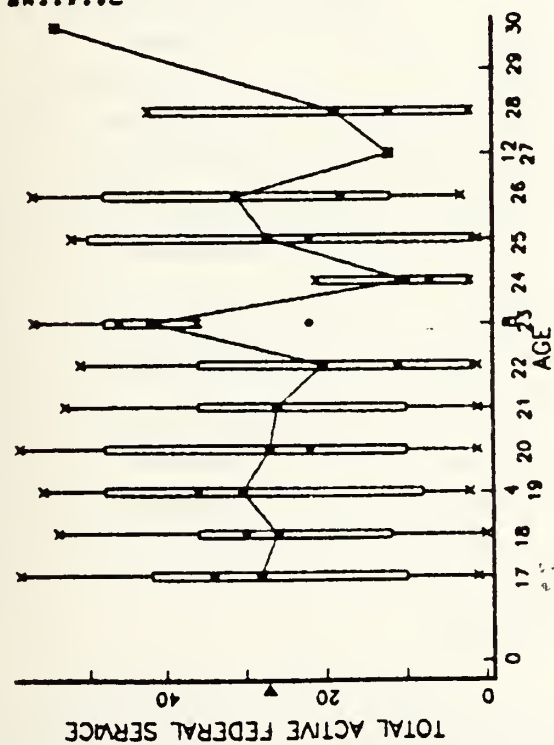
CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	195	1	27.19	18.204	10	30	40
2	23	0.11795	28.13	18.613	10	34	42
3	68	0.33848	28.015	16.049	12	30	36
4	35	0.17949	30.428	18.721	8	36	48
5	23	0.11795	27	19.222	10	22	48
6	13	0.08667	26.077	18.257	10	26	36
7	10	0.051282	20.3	18.639	2	11	36
8	5	0.025641	41.8	11.94	36	46	48
9	3	0.015305	10	8.0416	2	21	21
10	6	0.030769	27.167	20.659	2	22	50
11	6	0.030769	31	20.608	12	16	48
12	1	0.0051282	12	0	12	12	12
13	3	0.015385	18.667	16.997	2	12	42
15	1	0.0051282	54	0	54	54	54

Figure H.19 Age vs. Service, IV



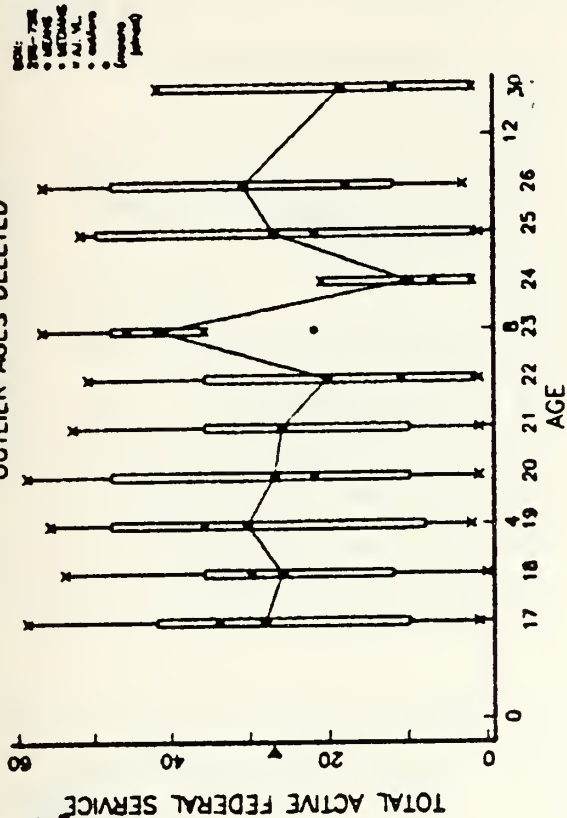


AGE VS SERVICE, NPS ONLY, GED ONLY



CATEG.	NO.PTS	10/e-PTS	Y-MEAN	Y-DVN	25	50	75
ALL	195	1	27.19	18.204	10	30	40
2	23	0.11795	28.13	18.613	10	34	42
3	86	0.33846	26.015	16.049	12	30	36
4	35	0.17949	30.429	18.721	8	36	48
5	23	0.11795	27	19.222	10	22	48
6	13	0.06667	26.077	18.257	10	26	36
7	10	0.051282	20.3	18.639	2	11	36
8	5	0.025641	41.8	11.94	36	46	48
9	3	0.015365	10	8.0416	2	7	21
10	6	0.030769	27.167	20.659	2	22	50
11	6	0.030769	31	20.688	12	18	48
12	1	0.0051282	12	0	12	12	12
13	3	0.015365	18.667	18.997	2	12	42
15	1	0.0051282	54	0	54	54	54

AGE VS SERVICE, NPS ONLY, GED ONLY  
OUTLIER AGES DELETED



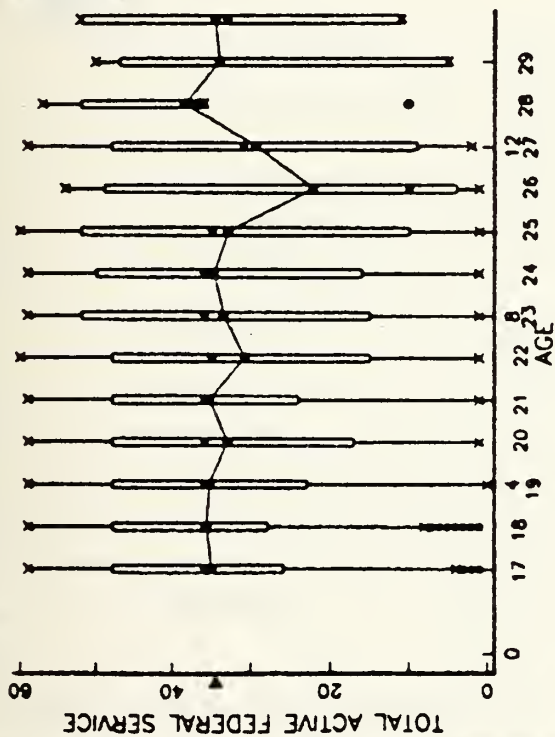
CATEG.	NO.PTS	10/e-PTS	Y-MEAN	Y-DVN	25	50	75
ALL	193	1	27.13	18.163	10	30	40
2	23	0.11917	28.13	18.613	10	34	42
3	86	0.34197	26.015	16.049	12	30	36
4	35	0.18135	30.429	18.721	8	36	48
5	23	0.11917	27	19.222	10	22	48
6	13	0.067358	26.077	18.257	10	26	36
7	10	0.051813	20.3	18.639	2	11	36
8	5	0.025907	41.8	11.94	36	46	48
9	3	0.015544	10	8.0416	2	7	21
10	6	0.031008	27.167	20.659	2	22	50
11	6	0.031008	31	20.688	12	18	48
13	3	0.015544	18.667	18.997	2	12	42

Figure H.20 Age vs. Service, V



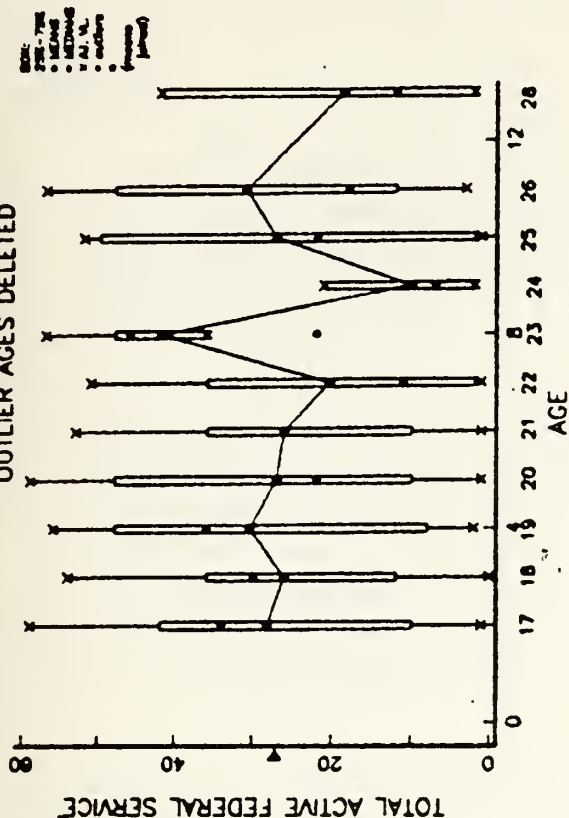


# AGE VS SERVICE, NPS ONLY, HSDG AND HIGHER



CATEG.	NO. PTS	%-PTS	Y-MEAN	Y-DWN	.25	.50	.75
ALL	1593	1	34.513	16.785	23	36	48
2	149	0.093534	35.054	15.186	28	36	48
3	527	0.33082	35.696	15.327	28	36	48
4	358	0.22348	35.343	16.901	23	36	48
5	200	0.12555	33.015	17.74	17	36	48
6	101	0.063402	35.307	16.539	24	36	48
7	83	0.052103	30.783	16.935	15	35	48
8	53	0.033271	33.472	18.882	15	36	52
9	34	0.021343	34.676	19.525	16	36	50
10	32	0.020068	32.844	19.667	10	35	52
11	22	0.01381	22	20.445	4	10	49
12	21	0.013183	29.286	21.189	9	31	48
13	5	0.0031387	38.4	16.402	38	37	52
14	4	0.002511	34	17.79	5	34	47
15	6	0.0037665	34.5	17.802	11	33	52

# AGE VS SERVICE, NPS ONLY, GED ONLY, OUTLIER AGES DELETED

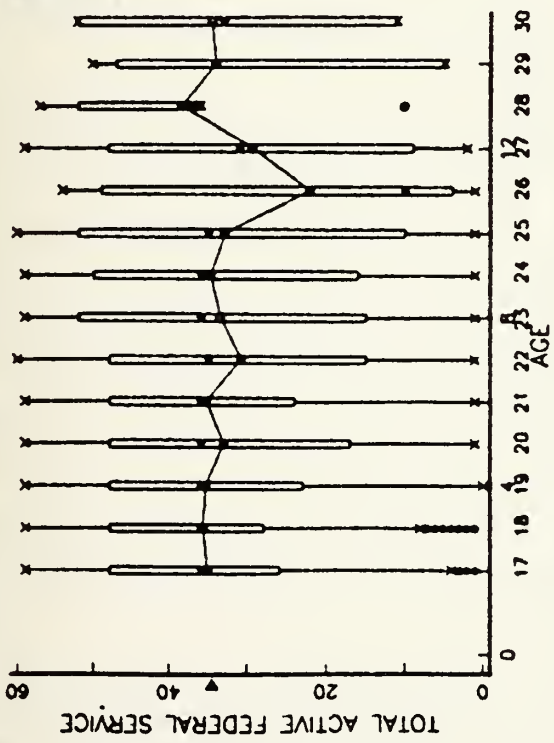


CATEG.	NO. PTS	%-PTS	Y-MEAN	Y-DWN	.25	.50	.75
ALL	193	1	27.13	18.163	10	30	40
2	23	0.11917	28.13	18.613	10	34	42
3	66	0.34197	26.015	16.048	12	30	36
4	35	0.18135	30.429	18.721	8	36	48
5	23	0.11917	27	19.222	10	22	36
6	13	0.067358	26.077	18.257	10	26	36
7	10	0.051813	20.3	18.639	2	11	36
8	5	0.025907	41.8	11.94	36	48	48
9	3	0.015544	10	8.0416	2	7	21
10	6	0.031068	27.167	20.659	2	22	50
11	8	0.031068	31	20.888	12	18	48
13	3	0.015544	18.887	18.887	2	12	42

Figure H.21 Age vs. Service, VI

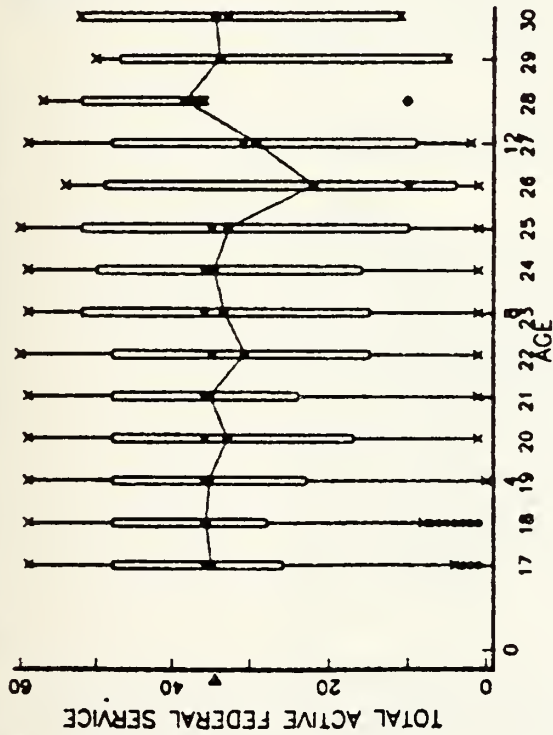


AGE VS SERVICE, NPS ONLY, HSDG AND HIGHER



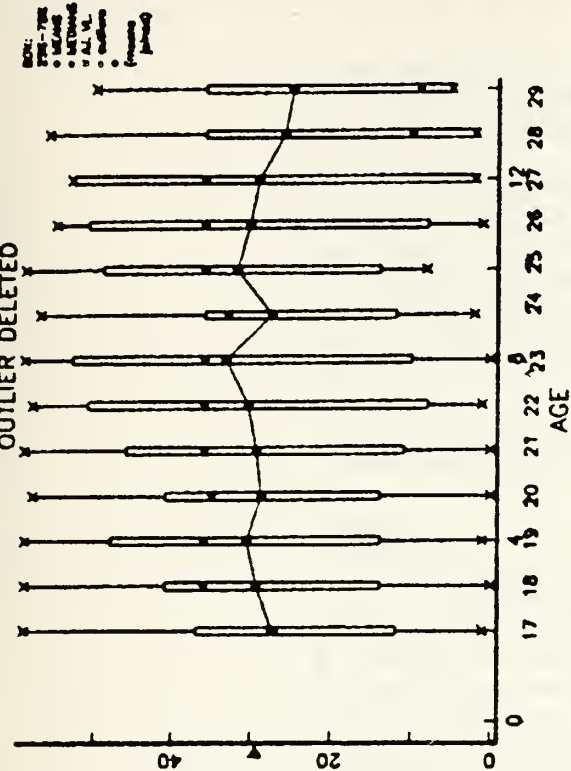


# AGE VS SERVICE, NPS ONLY, HSDG AND HIGHER



CATEG.	NO. PTS	1-o-PTS	1-o-PTS	Y-MEAN	Y-DVN	1.25	1.50	1.75
ALL	1593	1	34.513	18.785	23	36	48	
2	149	0.093534	35.054	15.186	26	36	48	
3	527	0.33082	35.698	15.327	28	36	48	
4	356	0.22348	35.343	16.901	23	36	48	
5	200	0.12555	33.015	17.74	17	36	48	
6	101	0.063402	35.307	18.539	24	36	48	
7	83	0.052103	30.783	16.935	15	35	48	
8	53	0.033271	33.472	18.882	15	36	52	
9	34	0.021343	34.676	18.525	16	38	50	
10	32	0.020088	32.844	19.867	10	35	52	
11	22	0.01381	22	20.445	4	10	49	
12	21	0.013183	29.286	21.189	9	31	48	
13	5	0.0031387	38.4	16.402	36	37	52	
14	4	0.002511	34	17.79	5	34	47	
15	6	0.0037665	34.5	17.802	11	33	52	

# AGE VS SERVICE, NPS ONLY, NHSG ONLY



CATEG.	NO. PTS	1-o-PTS	1-o-PTS	Y-MEAN	Y-DVN	1.25	1.50	1.75
ALL	1255	1	29.355	17.758	12	36	44	
2	150	0.1259	27.291	16.478	12	27	37	
3	539	0.42948	28.327	17.254	14	36	41	
4	259	0.20637	30.51	17.978	14	36	48	
5	115	0.091833	28.713	17.892	14	35	41	
6	68	0.034183	29.382	18.701	11	36	46	
7	41	0.032869	30.439	20.261	8	36	51	
8	26	0.020717	33.231	20.894	10	36	53	
9	17	0.013546	27.471	18.928	12	33	36	
10	9	0.0071713	31.889	18.205	14	36	49	
11	10	0.0079681	30.3	21.406	8	36	51	
12	5	0.0039841	29.2	23.08	2	34	53	
13	4	0.0031873	28	21.401	2	10	36	
14	4	0.0031873	25	18.722	5	9	36	

Figure H.23 Age vs. Service, VIII



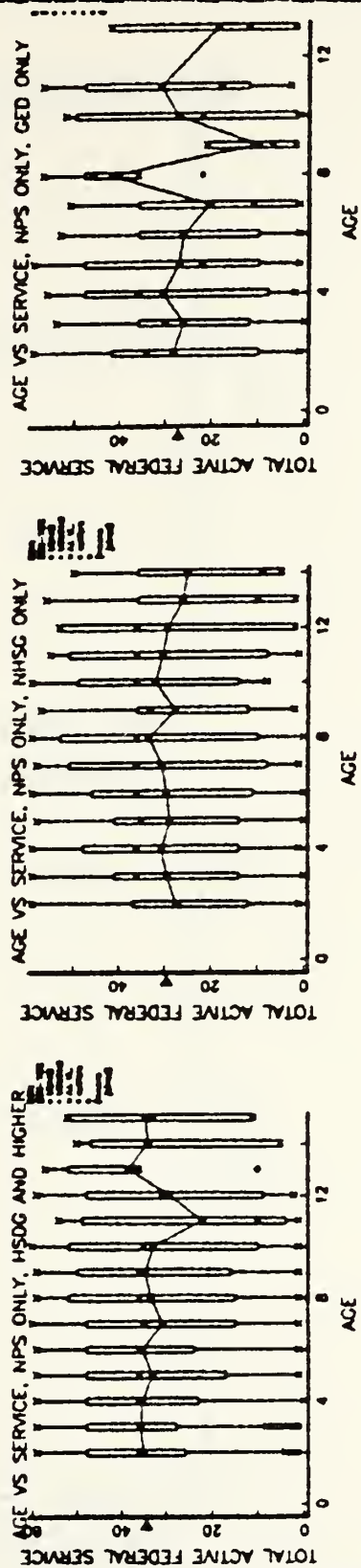
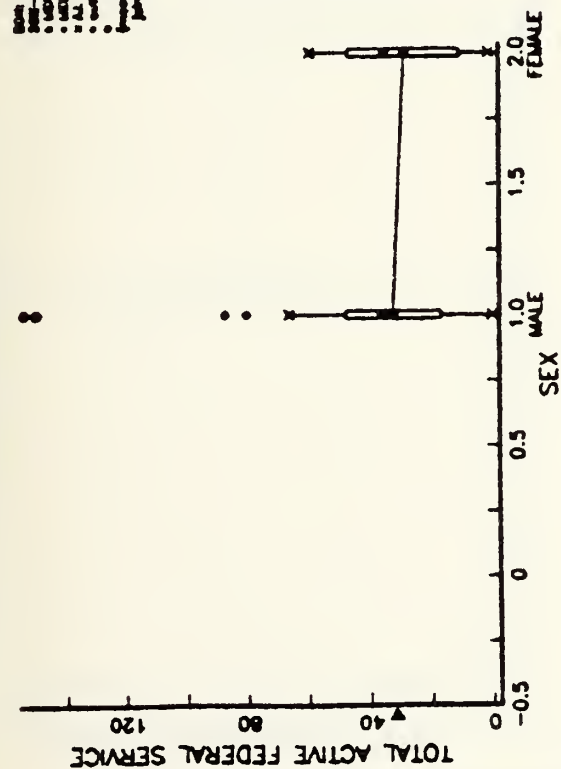
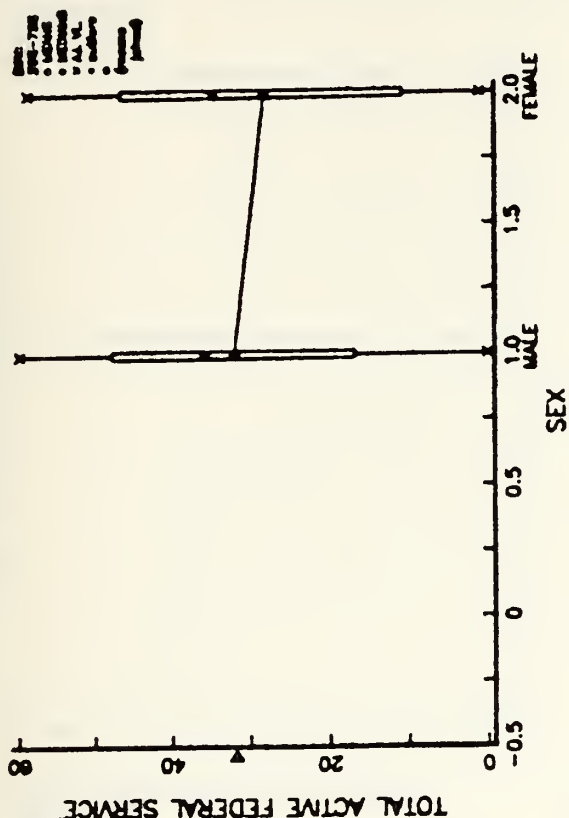


Figure H.24 Age vs. Service, IX







CATEGORY VECTOR	(67MUC[0:3])*(1)+(67MUC[0:3])*(2)+(67MUC[0:3])
Y	Y-A7MUC[0:1]
SELECTION	Y=0
CATER.   NO. PTS   % PTS   Y-MEAN   Y-DM   .25   .50   .75	
ALL	3073 1 31.852 17.526 16 34 48
1	2768 0.90086 32.184 17.427 17 34 48
2	277 0.09014 28.48 18.175 11 35 47

CATEGORY VECTOR Y	(B7*MOD[:3])-(B7*MOD[:3]) <sup>2</sup> +(B7*MOD[:3]) <sup>3</sup> :Y-A7*MOD[:1] :ALL	SELECTION
CATEG.   NO. PTS   % PTS   Y-MEAN   Y-DVN   .25   .50   .75		
ALL	3078   31.975   17.838   16   36   48	
1	2901   0.91001   17.768   17   36   48	
2	277   0.069994   16.175   11   35   47	

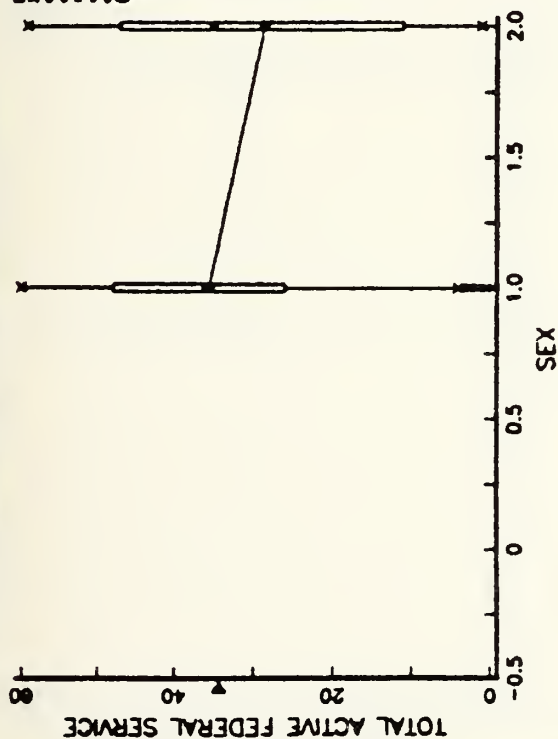
### Figure H.25 Sex vs. Service, I







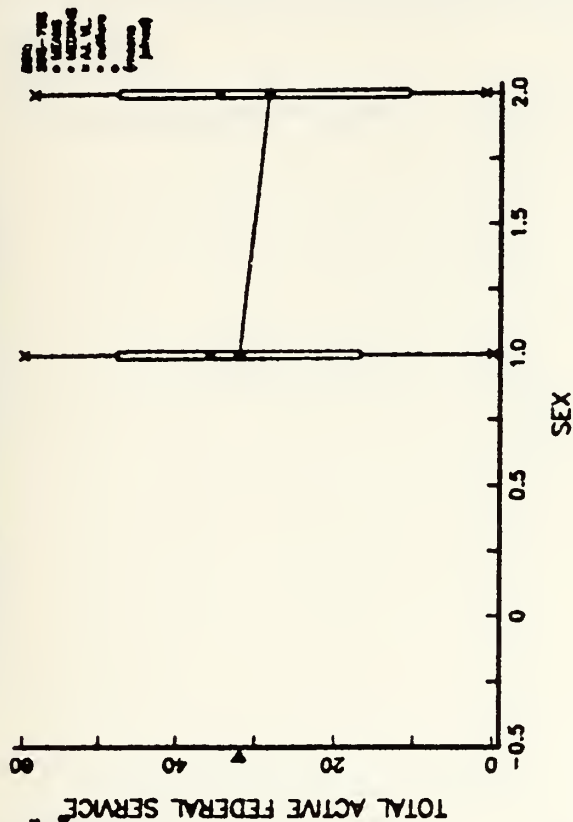
SEX VS SERVICE,NPS ONLY,HSDG AND HIGHER



CATEGORY VECTOR : (879400[:3]≥1)+(879400[:3]≥2)+(879400[:3]  
 Y : Y=879400[:1]  
 SELECTION : (Y=80)^(879400[:2]≥5)^(879400[:2]≥13))

CATEG. I	NO. PTS	10/PTS	Y-MEAN	Y-OWN	1.25	1.50	1.75
ALL	1612	1	34.387	18.888	22	36	48
1	1337	0.8294	35.586	18.332	26	36	48
2	275	0.1706	28.444	18.135	11	35	47

SEX VS SERVICE,NPS ONLY,NHSG AND GED



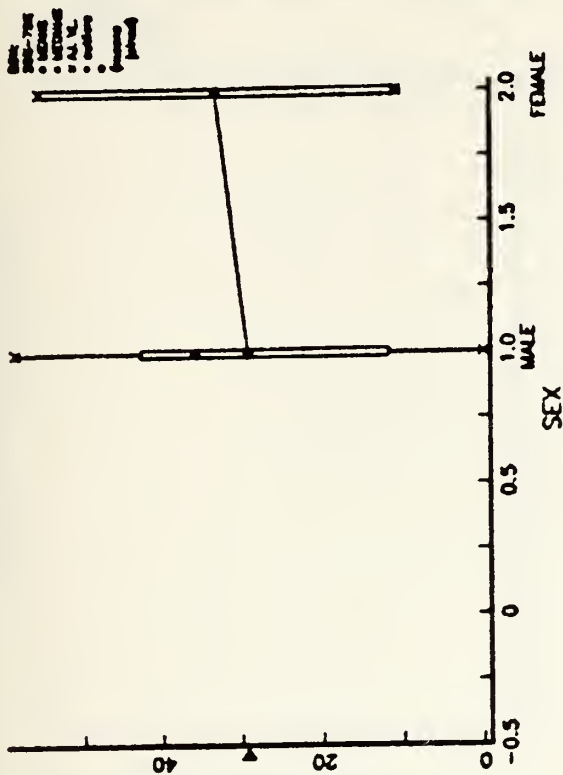
CATEGORY VECTOR : (879400[:3]≥1)+(879400[:3]≥2)+(879400[:3]  
 Y : Y=879400[:1]  
 SELECTION : (Y=80)^(879400[:2]≥8)^(879400[:2]≥13))

CATEG. I	NO. PTS	10/PTS	Y-MEAN	Y-OWN	1.25	1.50	1.75
ALL	3004	1	31.922	17.531	16	36	48
1	2736	0.81079	32.235	17.435	17	36	48
2	268	0.088214	28.724	18.174	11	35	48

Figure H.27 Sex vs. Service,III



**SEX VS SERVICE.NPS ONLY.NHSC**



```

CATEGORY VECTOR : (B7A000[:3]*21)+(B7A000[:3]*2)+(B7A000[:3]
Y              : 4-A7A000[:1])
SELECTION       : (Y*2)* (B7A000[:2]*2)<8)

```

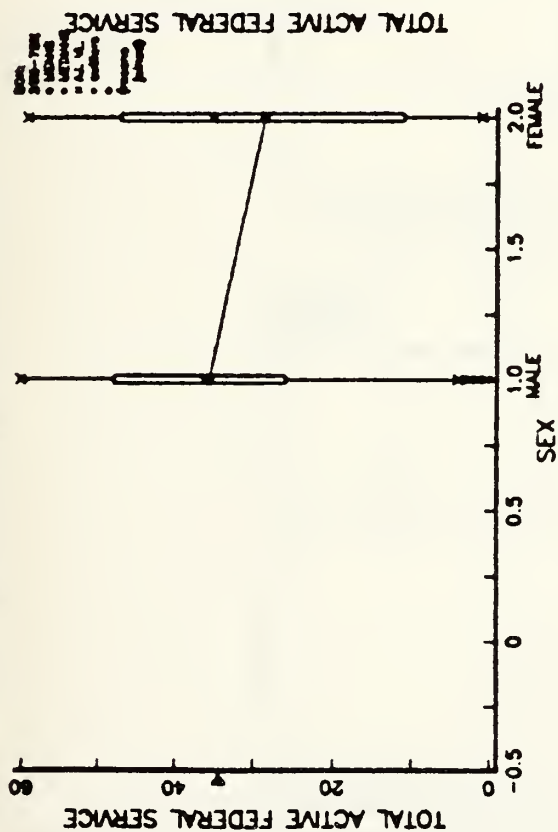
CATEG.	NO. PTS	10/0-PTS	Y-MEAN	Y-DIV	25	50	75
ALL	1	1263	29.372	17.740	12	36	43
	1	1263	29.365	17.736	12	36	43
	2	2	33.5	22.5	11	11	56

**Figure H.28 Sex vs. Service, IV**





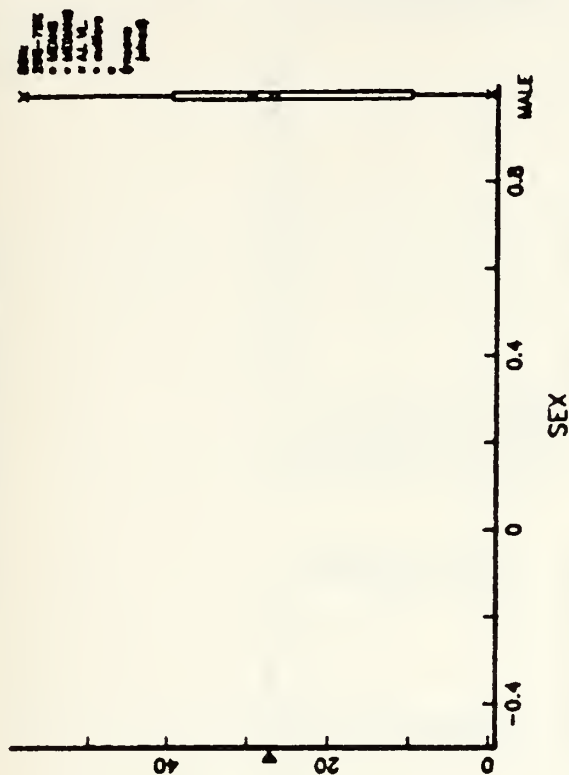
SEX VS SERVICE,NPS ONLY,MSDG AND HIGHER



CATEGORY VECTOR : (B79MDO[ :3]21)+(B79MDO[ :3]22)+(B79MDO[ :3]  
Y : Y-A79MDO[ :1]  
SELECTION : (Y=60)^(B79MDO[ :2]>5)^(B79MDO[ :2]<13))

CATEG.	I	NO.PTS	I/O-PTS	Y-MEAN	Y-DWN	I	.25	I	.50	I	.75
ALL	1	1612	1	34.367	16.869	22	34	48			
1	1337	0.8294	35.506	16.332	26	34	48				
2	275	0.1706	28.444	16.133	11	35	47				

SEX VS SERVICE,NPS ONLY,GED



CATEGORY VECTOR : (B79MDO[ :3]21)+(B79MDO[ :3]22)+(B79MDO[ :3]  
Y : Y-A79MDO[ :1]  
SELECTION : (Y=60)^(B79MDO[ :2]=13))

CATEG.	I	NO.PTS	I/O-PTS	Y-MEAN	Y-DWN	I	.25	I	.50	I	.75
ALL	1	194	1	27.173	16.159	10	30	40			
1	194	1	27.173	16.159	10	30	40				

Figure H.29 Sex vs. Service,V



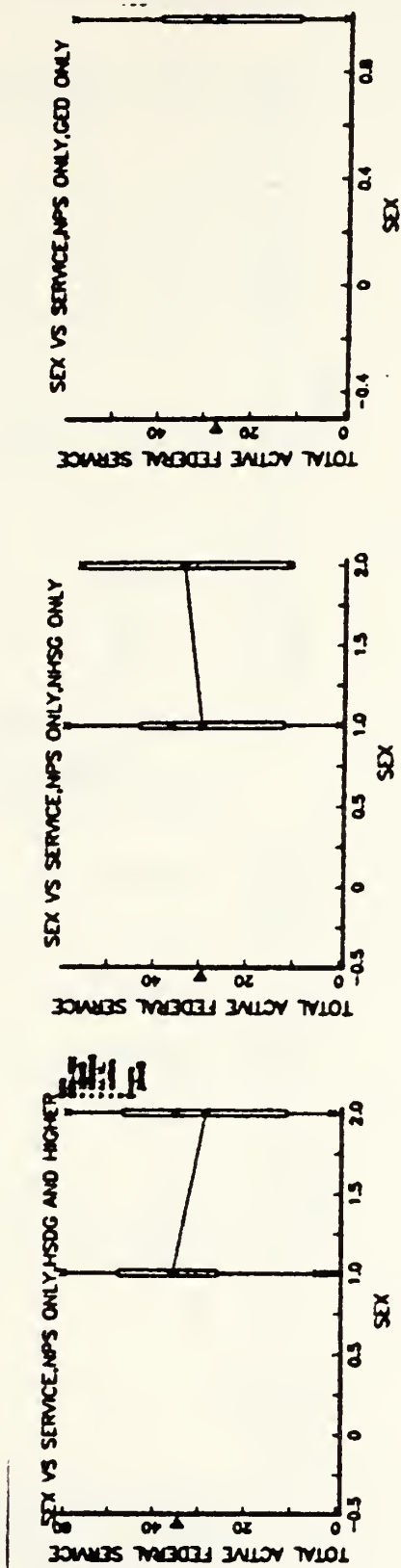
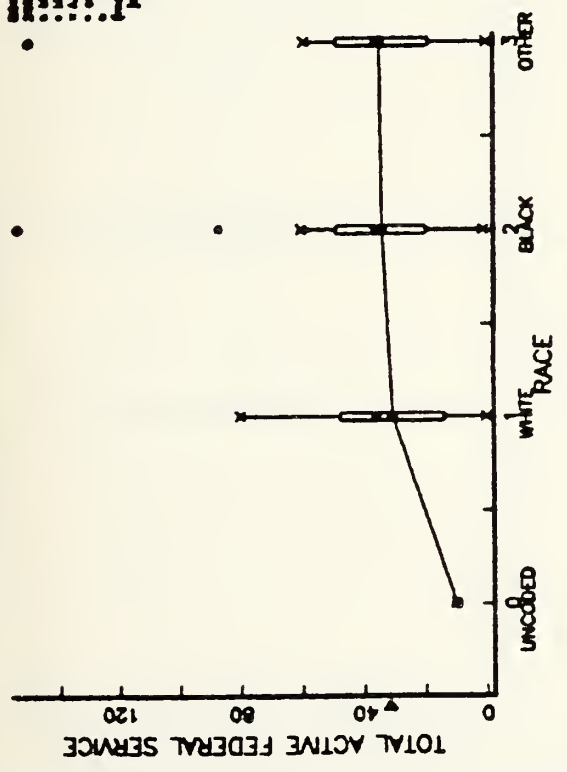


Figure H.30 Sex vs. Service, VI



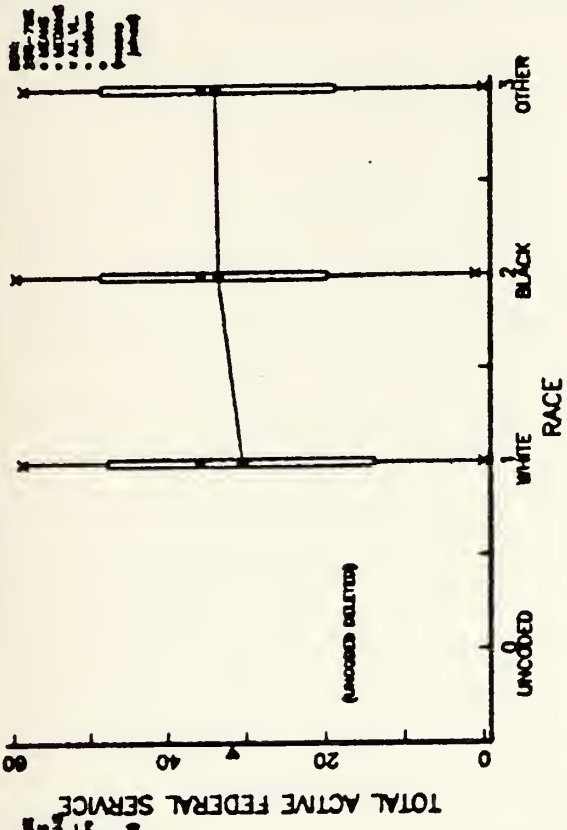
# RACE VS SERVICE



CATEGORY VECTOR : (87MCOO[:4]21)+(87MCOO[:4]22)+(87MCOO[:4]23)  
Y : Y=1  
SELECTION : ALL

CATEG.	NO.PTS	10/PPTS	Y-MEAN	Y-OWN	.25	.50	.75
ALL	3078	1	31.975	17.838	16	36	48
0	1	0.00032408	10	0	10	10	10
1	1874	0.60884	30.823	17.557	14	36	48
2	989	0.31491	33.985	17.978	20	36	48
3	234	0.076023	34.854	18.395	19	36	49

# RACE VS SERVICE,NPS ONLY



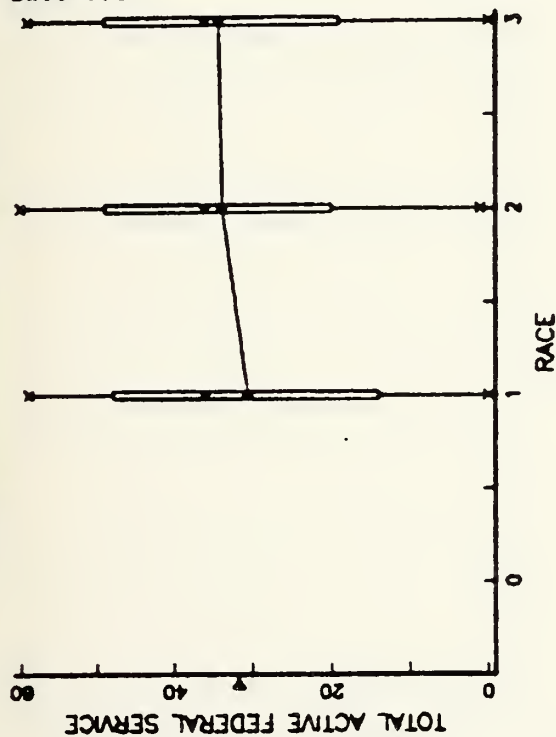
CATEGORY VECTOR : (87MCOO[:4]21)+(87MCOO[:4]22)+(87MCOO[:4]23)  
Y : Y=1  
SELECTION : ALL

CATEG.	NO.PTS	10/PPTS	Y-MEAN	Y-OWN	.25	.50	.75
ALL	3072	1	31.859	17.526	16	36	48
1	1872	0.60938	30.577	17.51	14	36	48
2	967	0.31478	33.786	17.494	20	36	48
3	233	0.075846	34.159	18.607	19	36	49

Figure H.31 Race vs. Service,I



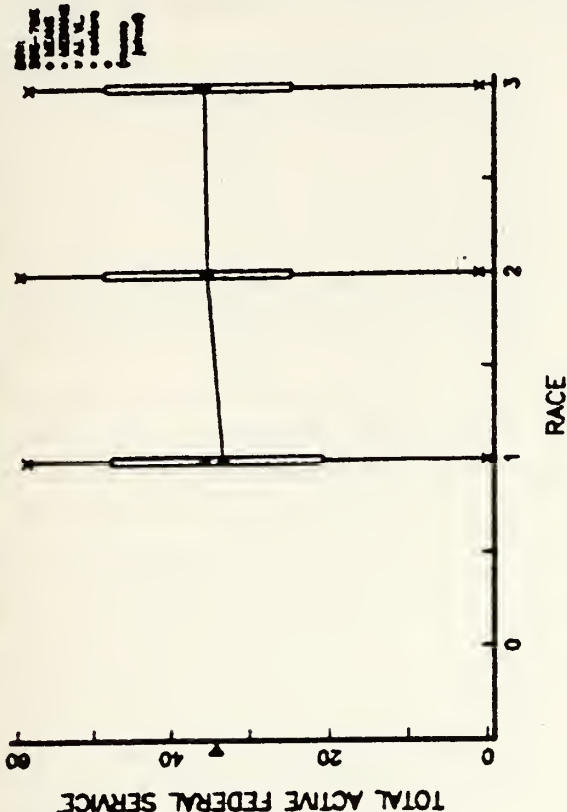
RACE VS SERVICE,NPS ONLY



CATEGORY VECTOR : (B7MAD0[:4])+(B7MAD0[:4])+(B7MAD0[:4])+(B7MAD0[:4])  
Y : Y-A7MAD0[:1]  
SELECTION : (Y-A7MAD0[:4])=0

CATEG.	NO. PTS	10/-PTS	Y-MEAN	Y-DIV	.25	.50	.75
ALL	3072	1	31.859	17.526	16	36	48
1	1872	0.60938	30.577	17.51	14	36	48
2	967	0.31478	33.786	17.494	20	36	48
3	233	0.075844	34.159	16.807	19	36	48

RACE VS SERVICE,HSDG AND HIGHER



CATEGORY VECTOR : (B7MAD0[:4])+(B7MAD0[:4])+(B7MAD0[:4])+(B7MAD0[:4])  
Y : Y-A7MAD0[:1]  
SELECTION : SELRC

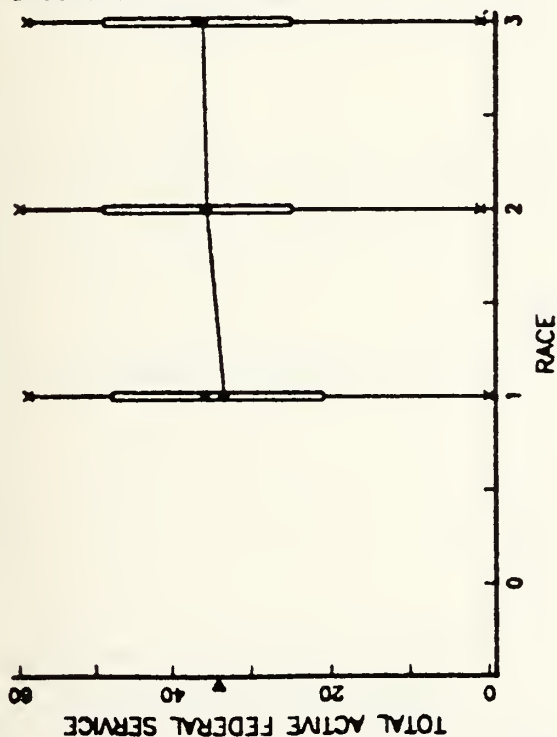
CATEG.	NO. PTS	10/-PTS	Y-MEAN	Y-DIV	.25	.50	.75
ALL	1812	1	34.367	16.899	22	36	48
1	1024	0.63524	33.573	16.646	21	36	48
2	493	0.30583	35.688	17.235	25	36	48
3	95	0.058933	36.074	16.328	25	37	48

Figure H.32 Race vs. Service,II





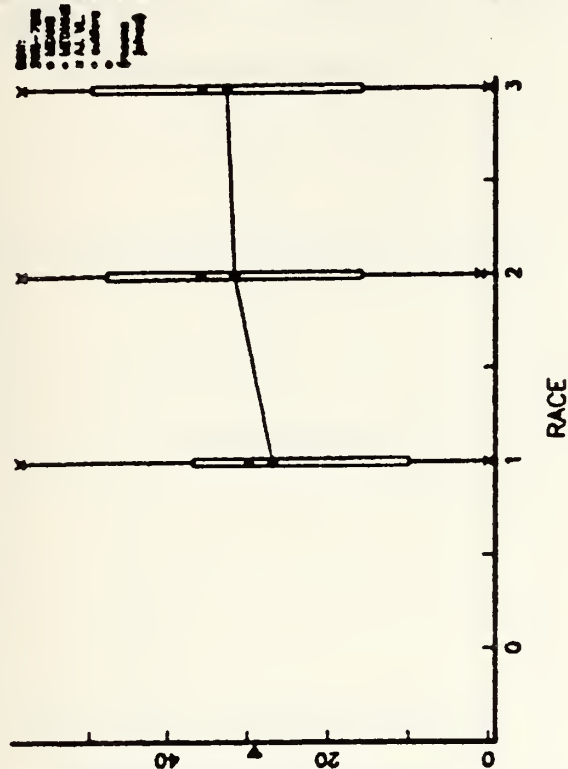
RACE VS SERVICE,HSDG AND HIGHER



CATEGORY VECTOR : (87MCO[ :4]21)+(87MCO[ :4]22)+(87MCO[ :4]  
Y : Y-A7MCO[ :1]  
SELECTION : SELRC

CATEG.	NO.PTS	10/0-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	1612	1	34.347	16.849	22	34	48
1	1024	0.83524	33.573	16.688	21	34	48
2	493	0.30583	35.688	17.235	25	34	48
3	95	0.028933	36.074	16.328	25	37	49

RACE VS SERVICE,NHSG AND GED



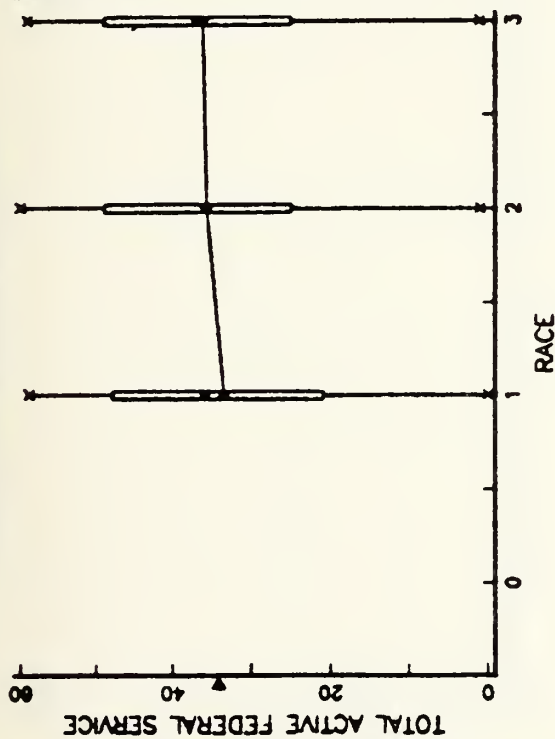
CATEGORY VECTOR : (87MCO[ :4]21)+(87MCO[ :4]22)+(87MCO[ :4]  
Y : Y-A7MCO[ :1]  
SELECTION : SELRC

CATEG.	NO.PTS	10/0-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	1460	1	28.09	17.819	12	36	42
1	848	0.58082	26.96	17.795	10	30	37
2	474	0.32468	31.808	17.542	16	36	48
3	136	0.094521	33.841	17.004	16	36	50

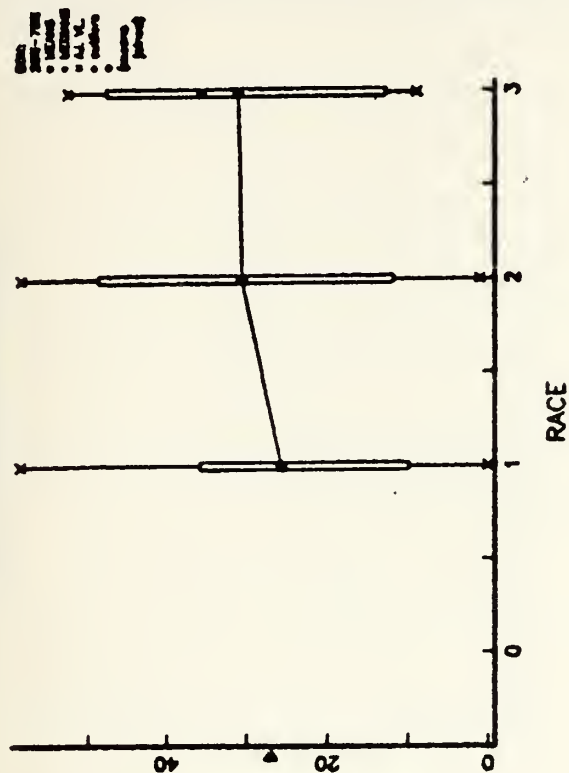
Figure H.33 Race vs. Service,III



RACE VS SERVICE, HSDG AND HIGHER



RACE VS SERVICE, GED ONLY



CATEGORY VECTOR : (879400[:4]=1)+(879400[:4]=2)+(879400[:4])  
Y : Y-A79400[:1]  
SELECTION : SELUNC

CATEG.	NO. PTS	10/0-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	1812	1	34.367	16.869	22	36	48
1	1024	0.63524	33.573	16.868	21	36	48
2	493	0.30583	35.686	17.235	25	36	48
3	95	0.058933	36.074	16.328	25	37	49

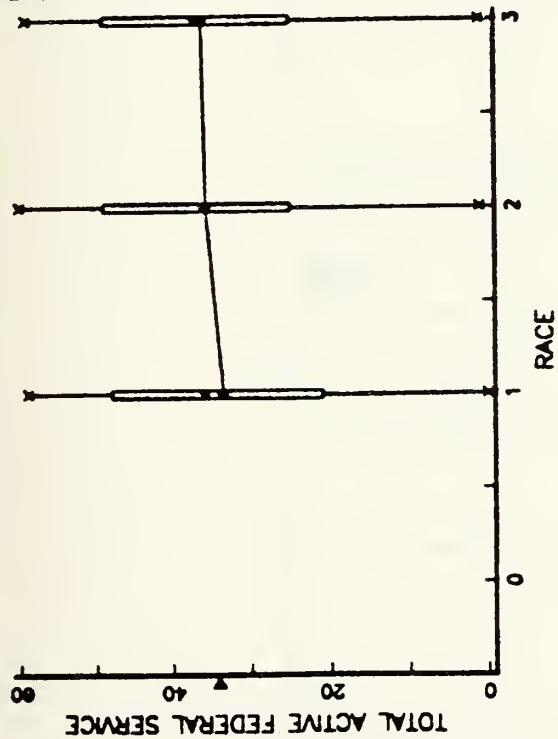
CATEGORY VECTOR : (879400[:4]=1)+(879400[:4]=2)+(879400[:4])  
Y : Y-A79400[:1]  
SELECTION : (Y=80)+(879400[:4]=4)+(879400[:2]=13)

CATEG.	NO. PTS	10/0-PTS	Y-MEAN	Y-DVN	.25	.50	.75
ALL	196	1	27.173	18.159	10	30	40
1	144	0.73489	25.828	17.988	10	26	36
2	43	0.21939	30.814	18.414	12	31	46
3	9	0.045918	31.333	16.553	13	36	48

Figure H.34 Race vs. Service, IV



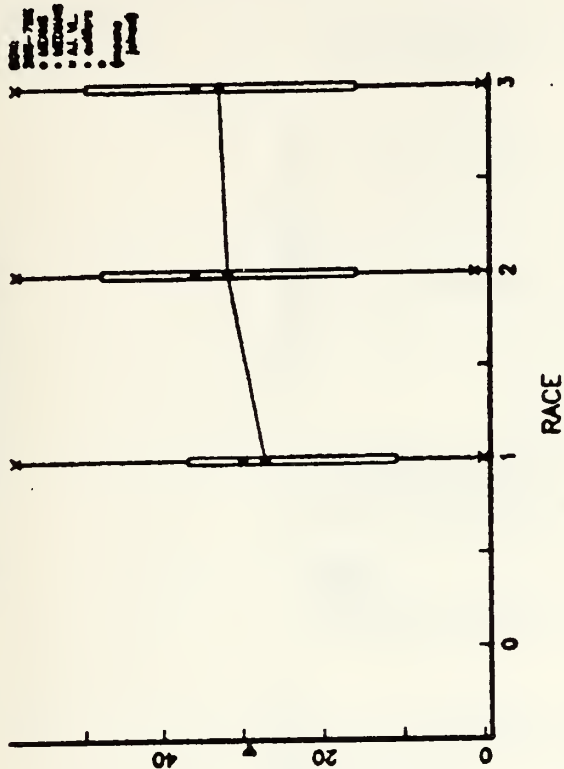
RACE VS SERVICE,HSDG AND HIGHER



CATEGORY VECTOR : (B7M00[:4]21)+(B7M00[:4]22)+(B7M00[:4]  
Y : Y-A7M00[:1]  
SELECTION : SELRC

CATEG.	NO. PTS	10/0-PTS	Y-MEAN	Y-DM	.25	.50	.75
ALL	1612	1	34.367	16.669	22	36	46
1	1024	0.63524	33.573	16.668	21	36	46
2	493	0.30583	35.688	17.235	25	36	46
3	95	0.058933	36.074	16.328	25	37	46

RACE VS SERVICE,NHSG ONLY



CATEGORY VECTOR : (B7M00[:4]21)+(B7M00[:4]22)+(B7M00[:4]  
Y : Y-A7M00[:1]  
SELECTION : (Y200)+(B7M00[:4]20)+(B7M00[:2]25)

CATEG.	NO. PTS	10/0-PTS	Y-MEAN	Y-DM	.25	.50	.75
ALL	1264	1	29.367	17.747	12	36	43
1	704	0.55896	27.182	17.746	11	30	37
2	431	0.34098	31.907	17.449	16	36	48
3	129	0.10206	32.846	17.03	18	36	50

Figure H.35 Race vs. Service,V



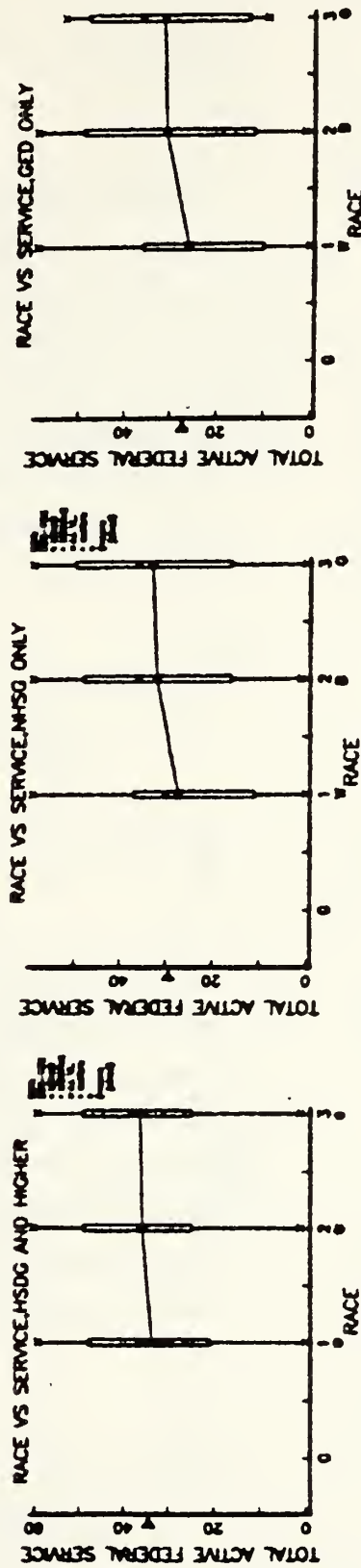


Figure H.36 Race vs. Service, VI





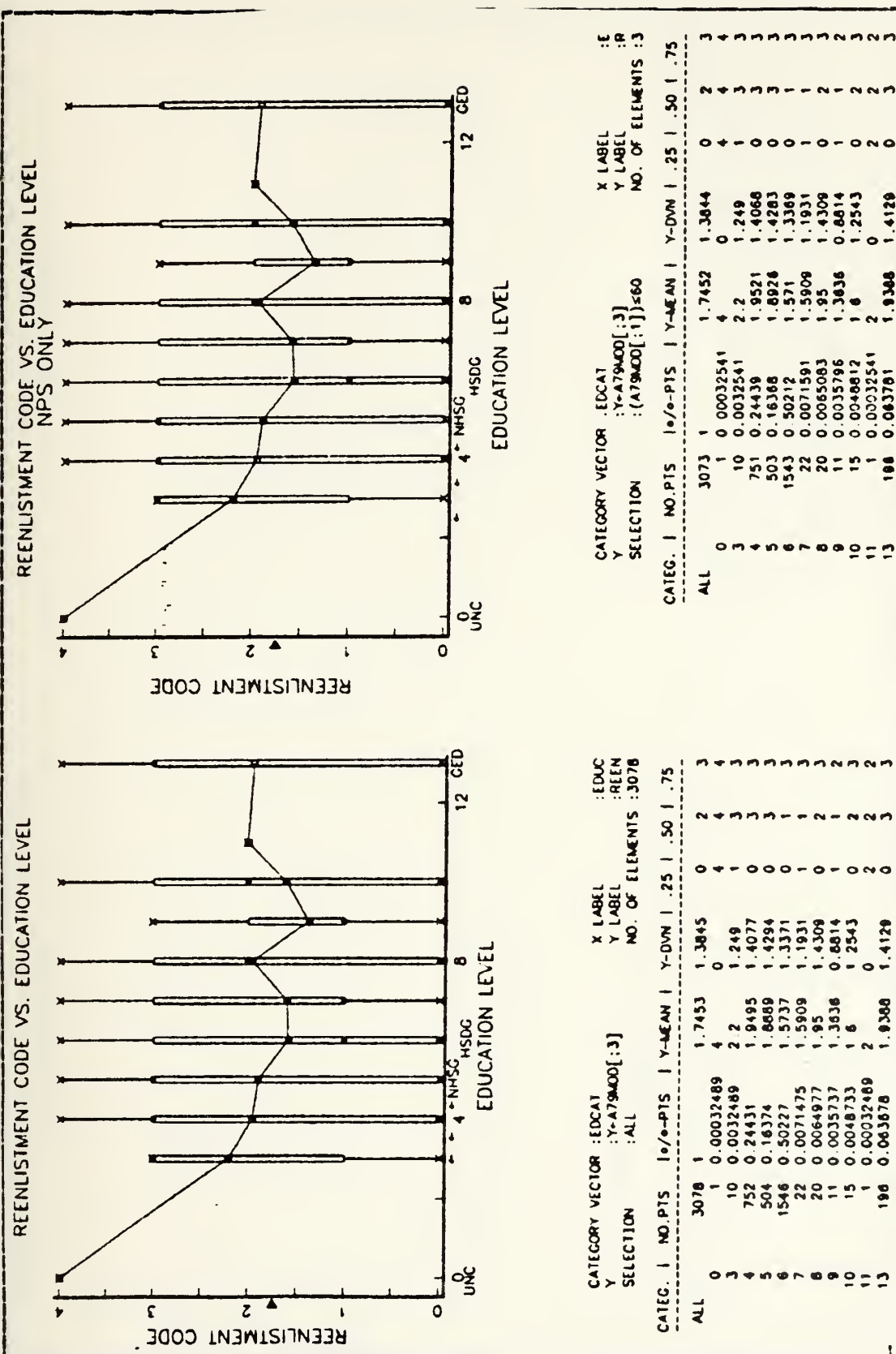


Figure H.37 Reenlistment Code vs. Education Level, I



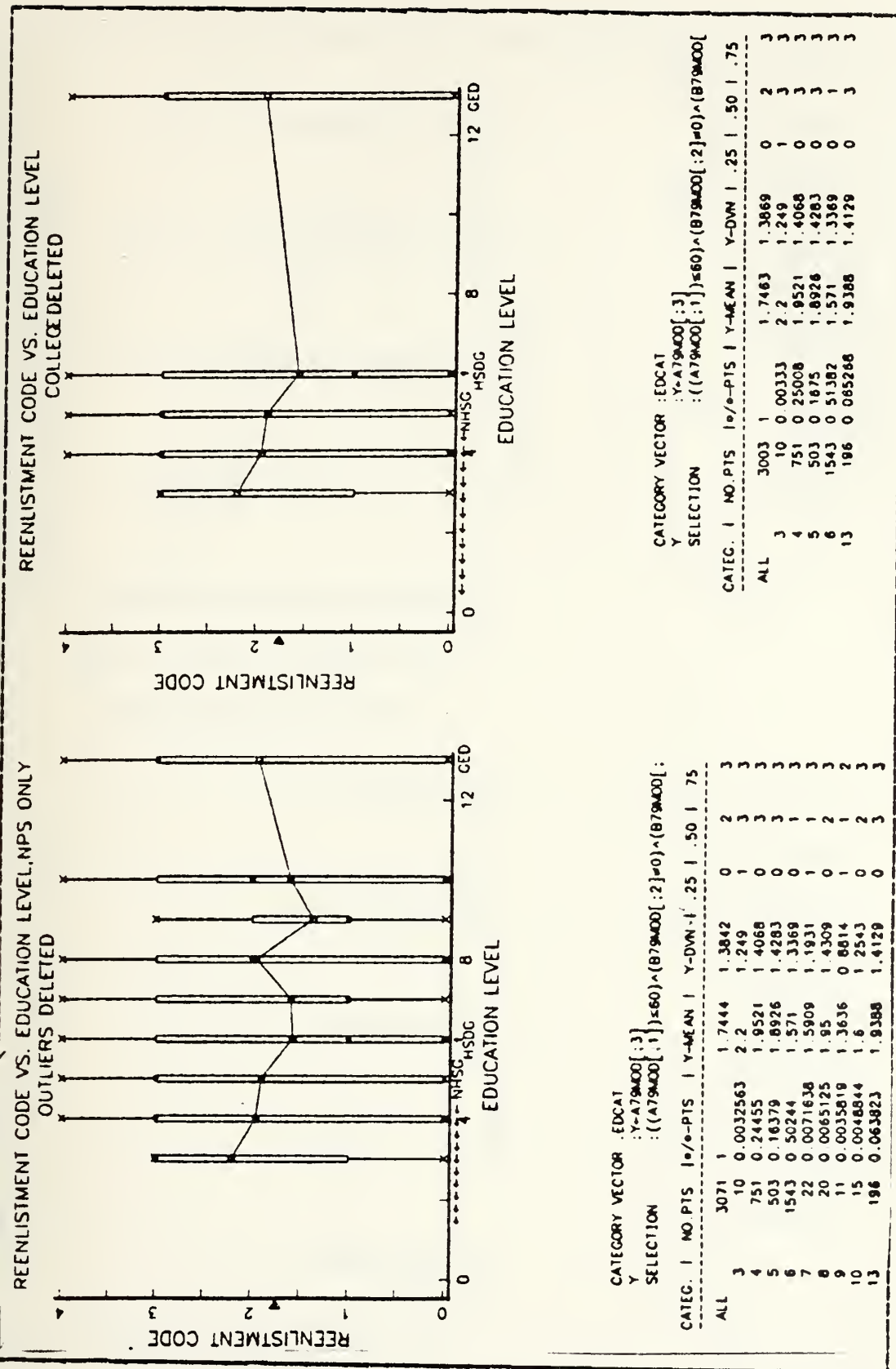
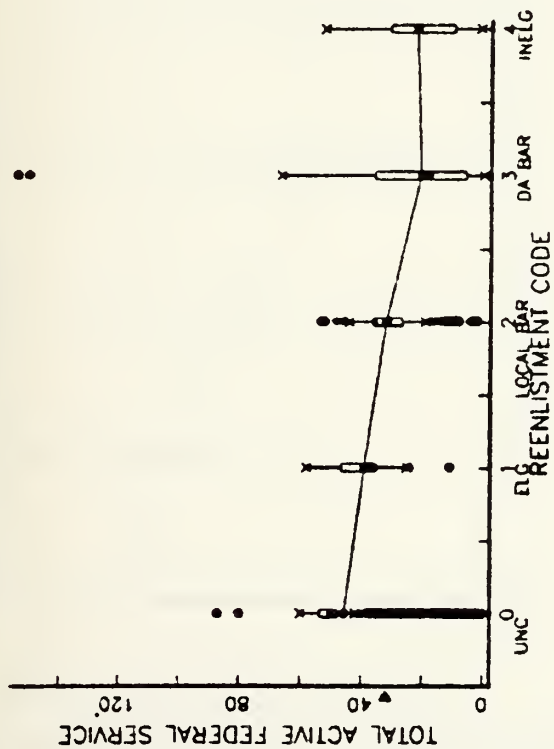


Figure H.38 Reenlistment Code vs. Education Level, II



# REENLISTMENT CODE VS. LENGTH OF SERVICE



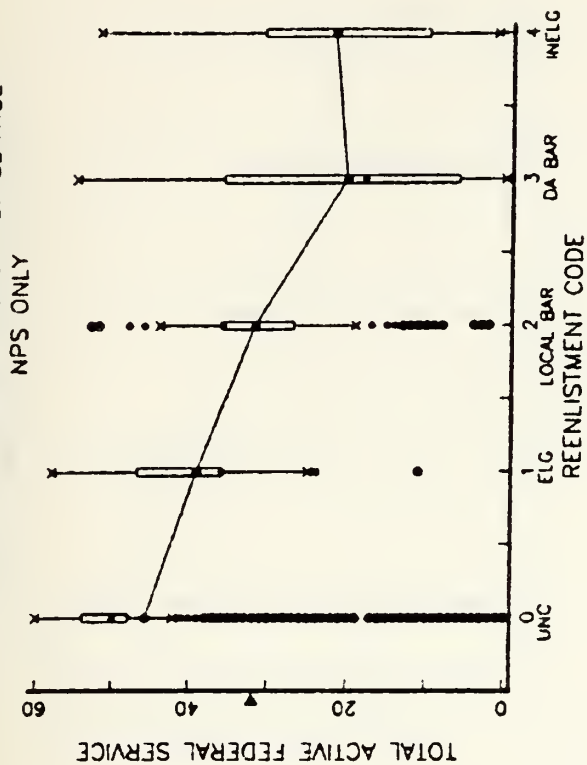
CATEGORY VECTOR :RCAT  
Y :Y-A79MOD[:1]  
SELECTION :ALL

X LABEL  
Y LABEL  
NO. OF ELEMENTS :30

RE :RE  
TO :TO  
:30

CATEG.	NO. PTS	1/e-PTS	Y-MEAN	Y-DVN	1.25	.50	.75
ALL	3078	1	31.975	17.838	16	36	48
0	926	0.30084	45.677	14.225	48	50	54
1	523	0.16992	39.143	5.7839	38	38	47
2	179	0.058155	31.816	9.5937	27	38	36
3	1309	0.42528	20.523	18.281	6	18	38
4	141	0.045809	21.908	13.395	10	22	31

# REENLISTMENT CODE VS. LENGTH OF SERVICE



CATEGORY VECTOR :RCAT  
Y :Y-A79MOD[:1]  
SELECTION :Y=60

X LABEL  
Y LABEL  
NO. OF ELEMENTS :30

RE :RE  
TO :TO  
:30

CATEG.	NO. PTS	1/e-PTS	Y-MEAN	Y-DVN	1.25	.50	.75
ALL	3073	1	31.852	17.528	16	36	48
0	924	0.30068	45.595	14.13	48	50	54
1	523	0.17019	39.143	5.7839	36	36	47
2	179	0.058249	31.816	9.5937	27	36	36
3	1306	0.42499	20.287	15.391	6	18	36
4	141	0.045884	21.908	13.395	10	22	31

Figure H.39 Reenlistment Code vs. Service,I



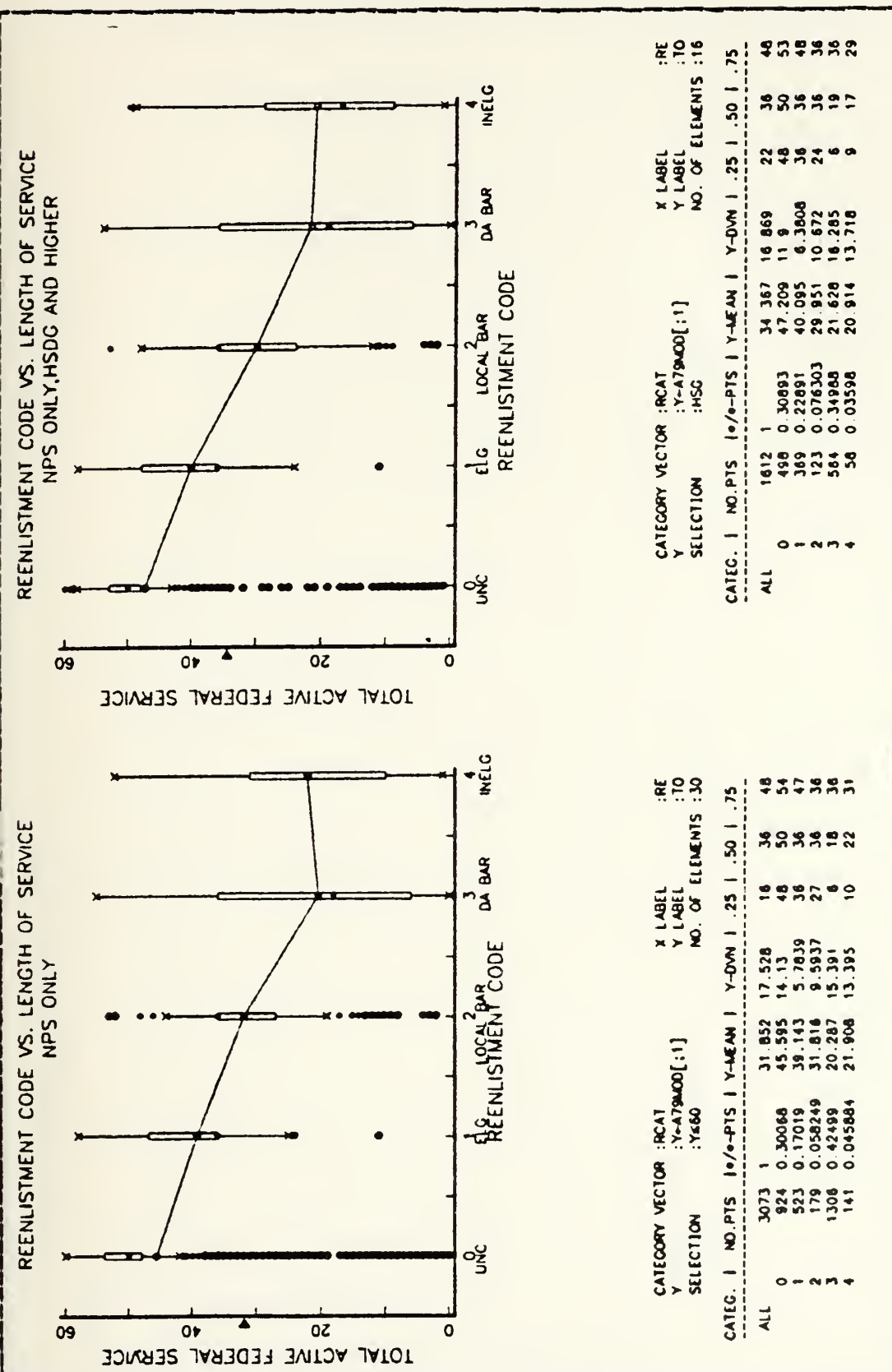
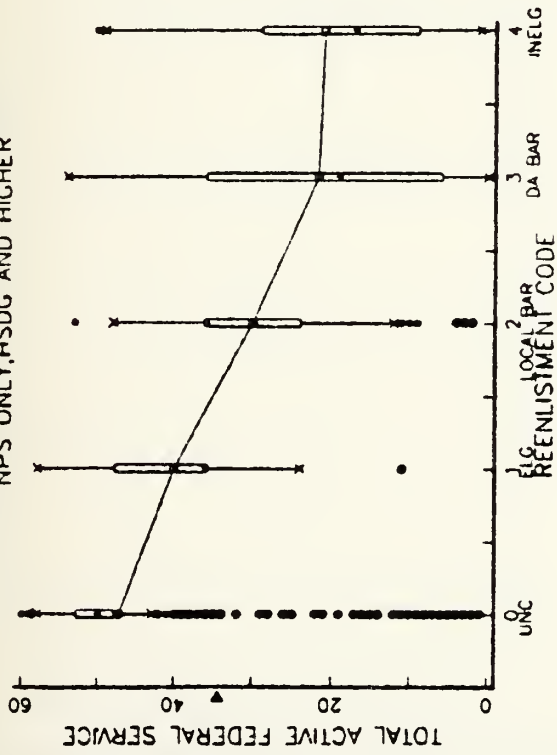


Figure H.40 Reenlistment Code vs. Service,II





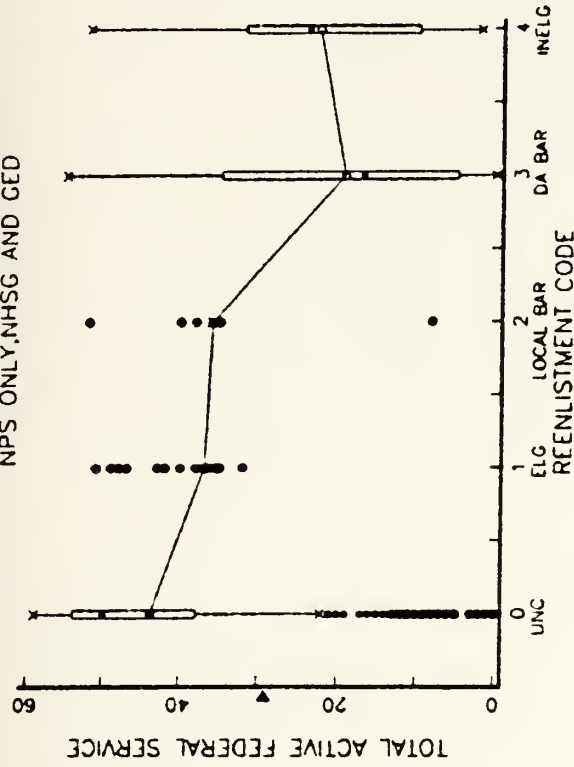
REENLISTMENT CODE VS. LENGTH OF SERVICE  
NPS ONLY, HSDG AND HIGHER



CATEGORY VECTOR :RCAT :RE  
Y :Y-A79M00[:1] :TO  
SELECTION :HSG :NO. OF ELEMENTS :16

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	25	50	75
ALL	1812	1	34.367	16.869	22	36	48
0	498	0.30893	47.209	11.9	48	50	53
1	389	0.22891	40.095	8.3808	36	36	48
2	123	0.076303	29.951	10.672	24	36	36
3	564	0.34988	21.628	16.285	6	19	36
4	58	0.03598	20.914	13.718	9	17	29

REENLISTMENT CODE VS. LENGTH OF SERVICE  
NPS ONLY, NHSG AND GED



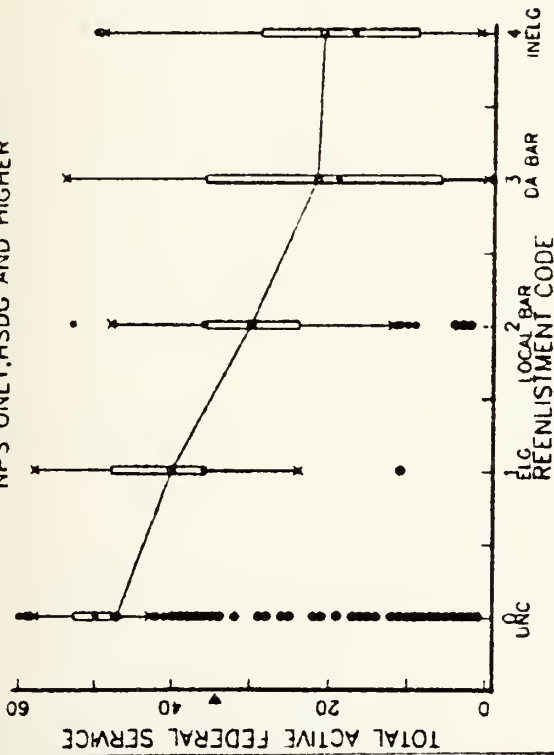
CATEGORY VECTOR :RCAT :R  
Y :Y-A79M00[:1] :T  
SELECTION :NHSGED :NO. OF ELEMENTS :1

CATEG.	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	25	50	75
ALL	1461	1	29.077	17.82	12	36	42
0	426	0.29158	43.709	16.153	38	50	54
1	154	0.10541	36.864	2.9477	36	36	36
2	56	0.03833	35.911	4.4291	36	36	36
3	742	0.50787	19.268	14.594	5	17	35
4	83	0.03681	22.602	13.12	10	24	32

Figure H.41 Reenlistment Code vs. Service, III



REENLISTMENT CODE VS. LENGTH OF SERVICE  
NPS ONLY, HSDG AND HIGHER



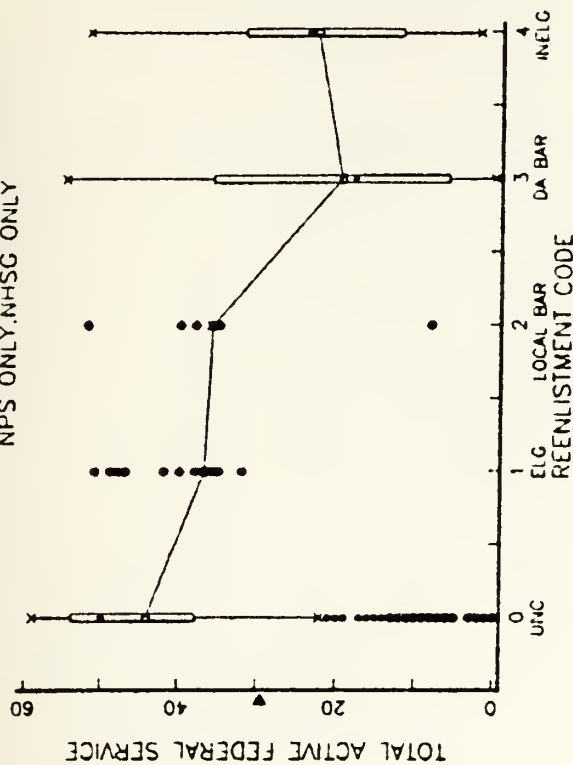
CATEGORY VECTOR :RCAT  
Y :Y-A79MOD[:1]  
SELECTION :HSG

X LABEL  
Y LABEL  
NO OF ELEMENTS :16

RE :RE  
TO :TO

CATEG	NO PTS	10/e-PTS	Y-MEAN	Y-DVN	25	50	75
ALL	1612	1	34.367	16.869	22	36	48
0	498	0.30893	47.209	11.9	48	50	53
1	369	0.22891	40.095	6.3808	36	36	48
2	123	0.078303	29.951	10.672	24	36	36
3	564	0.34988	21.628	16.285	6	19	36
4	58	0.03598	20.914	13.718	9	17	29

REENLISTMENT CODE VS. LENGTH OF SERVICE  
NPS ONLY, NHSG ONLY



CATEGORY VECTOR :RCAT  
Y :Y-A79MOD[:1]  
SELECTION :NHSG

X LABEL  
Y LABEL  
NO OF ELEMENTS :12

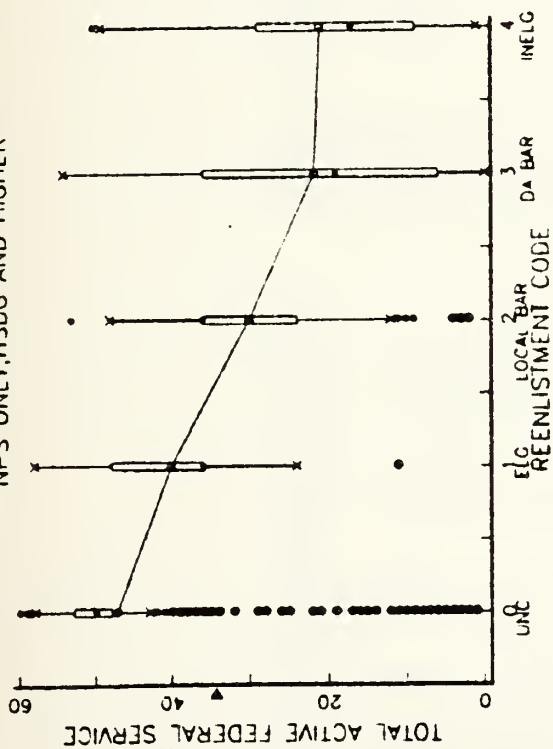
RE :RE  
TO :TO

CATEG	NO PTS	10/e-PTS	Y-MEAN	Y-DVN	25	50	75
ALL	1265	1	29.372	17.748	12	36	43
0	368	0.29091	44.087	16.014	38	50	54
1	136	0.10751	36.765	2.8472	36	36	36
2	48	0.037945	35.833	4.7449	36	36	36
3	640	0.50593	19.603	14.603	6	18	36
4	73	0.057708	22.808	12.878	12	24	32

Figure H.42 Reenlistment Code vs. Service, IV



# REENLISTMENT CODE VS. LENGTH OF SERVICE NPS ONLY, HSDG AND HIGHER



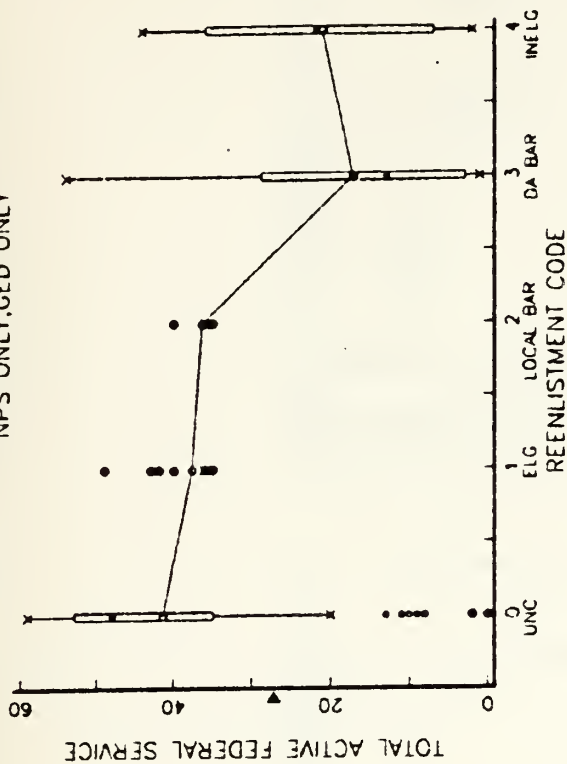
CATEGORY VECTOR :RCAT  
Y :Y-A79MOD[:1]  
SELECTION :HSC

X LABEL  
Y LABEL  
NO. OF ELEMENTS :16

:RE :TO

CATEG.	1	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	1	25	50	1	75
ALL	1612	1	34.367	16.869	22	36	48			
0	498	0.30893	47.209	11.9	48	50	53			
1	369	0.22891	40.095	6.3808	36	36	48			
2	123	0.076303	29.951	10.672	24	36	36			
3	564	0.34988	21.628	16.285	6	19	36			
4	58	0.03598	20.914	13.718	9	17	29			

# REENLISTMENT CODE VS. LENGTH OF SERVICE NPS ONLY, GED ONLY



CATEGORY VECTOR :RCAT  
Y :Y-A79MOD[:1]  
SELECTION :GED

X LABEL  
Y LABEL  
NO. OF ELEMENTS :19

:RE :TO

CATEG.	1	NO. PTS	10/e-PTS	Y-MEAN	Y-DVN	1	25	50	1	75
ALL	196	1	27.173	18.159	10	30	40			
0	58	0.29592	41.31	16.813	35	48	53			
1	18	0.091837	37.611	3.5299	36	36	36			
2	8	0.040816	36.375	1.4087	36	36	36			
3	102	0.52041	17.167	14.358	3	13	29			
4	10	0.05102	21.1	14.68	7	22	36			

Figure H.43 Reenlistment Code vs. Service, V



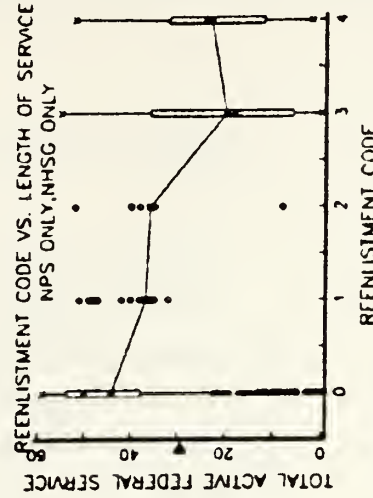
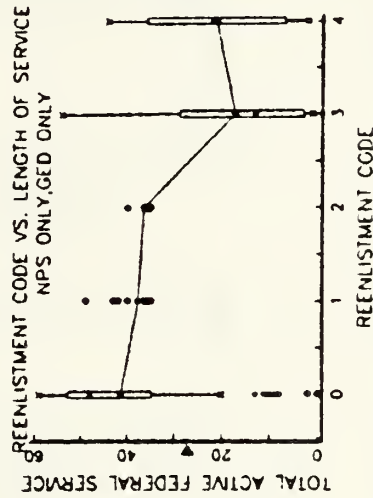
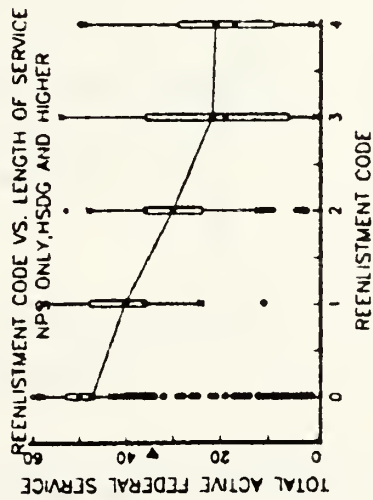


Figure H.44 Reenlistment Code vs. Service, VI









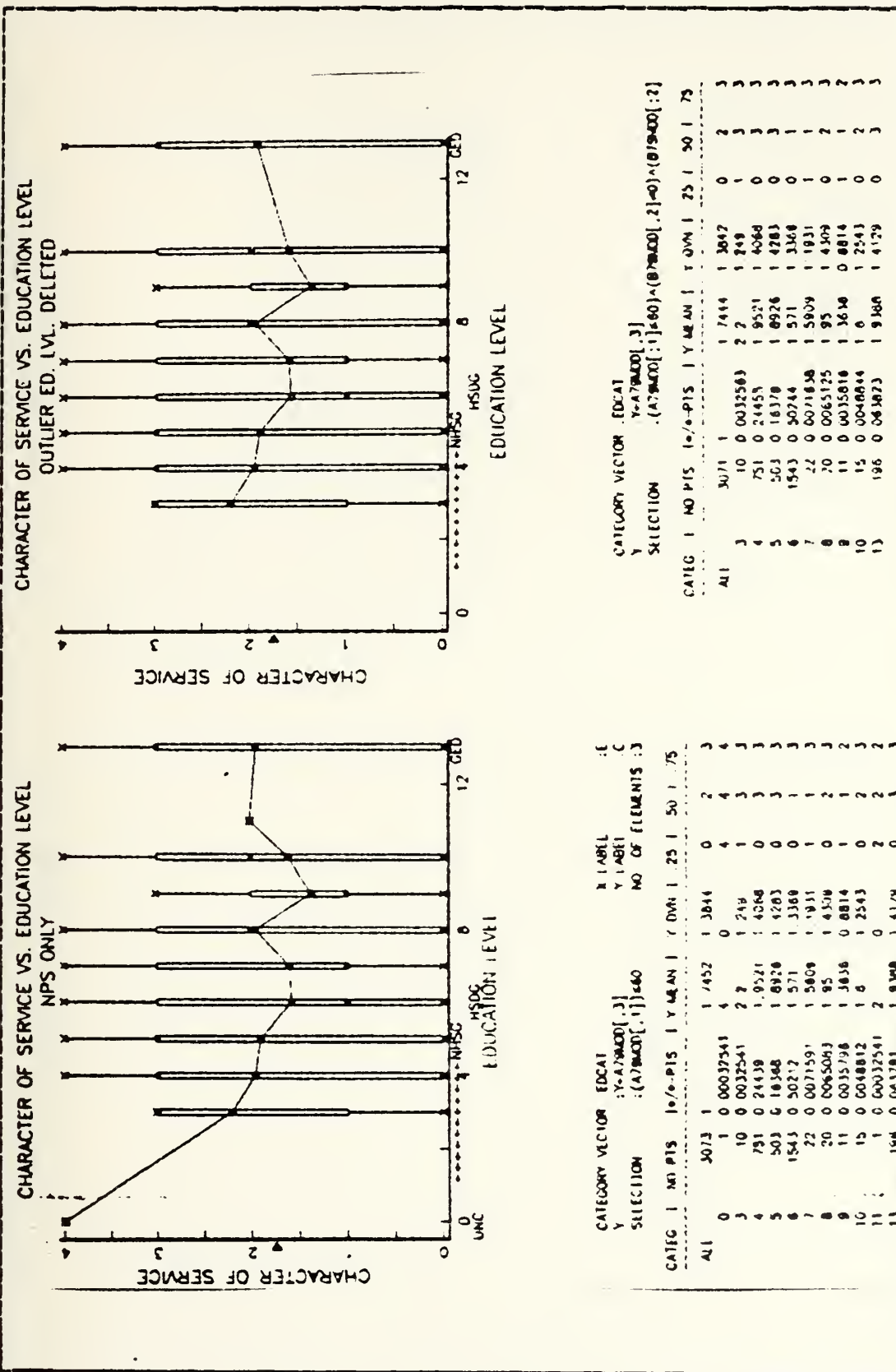
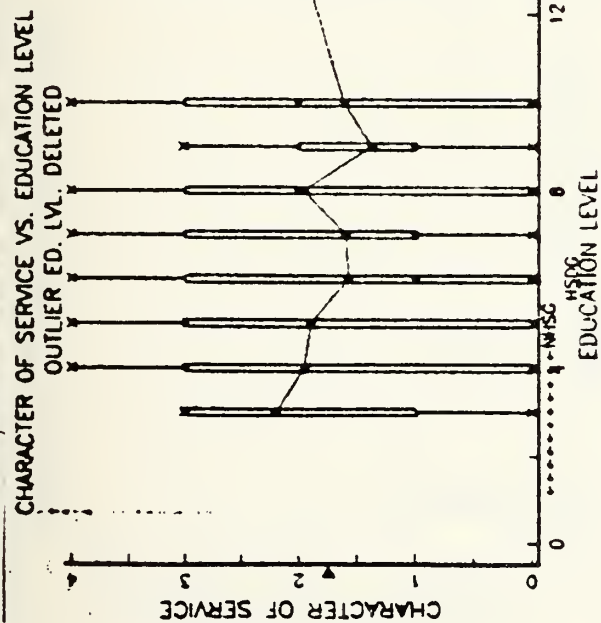


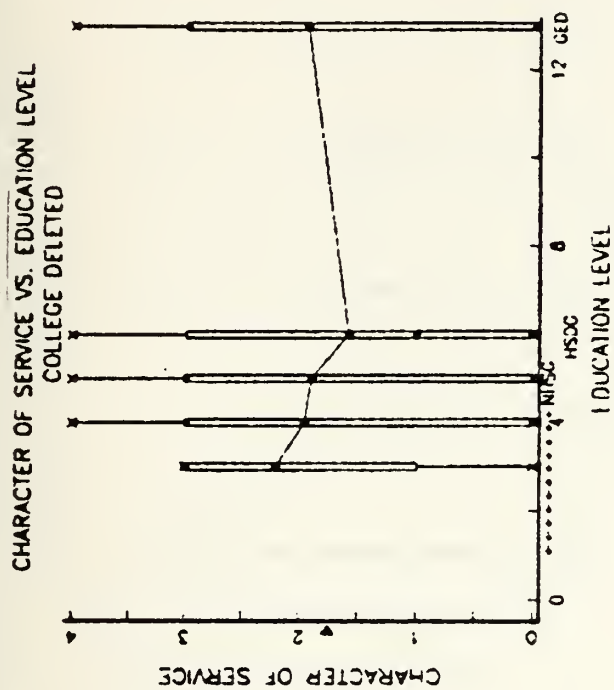
Figure H.46 Character of Service vs. Education Level, II





CATEGORY VECTOR : EDUCAT  
Y  
Y-A79M000[.3]  
SELECTION : (A79M000[.1])660)-(B79M000[.2])40)-(B79M000[.2])

CATEG.	NO	PTS	10/6-PTS	Y MEAN	Y DVN	25	50	75
ALL	3071	1	1.7444	1.3642	0	2	3	3
3	10	0.0032543	2.2	1.249	1	3	3	3
4	751	0.24455	1.9521	1.4068	0	3	3	3
5	503	0.18378	1.8928	1.4283	0	3	3	3
6	1543	0.50244	1.571	1.3589	0	1	3	3
7	22	0.0071638	1.5909	1.1831	1	1	3	3
8	20	0.0045125	1.95	1.4308	0	2	3	3
9	11	0.0015819	1.3636	0.8814	1	1	2	3
10	15	0.0048844	1.8	1.2543	0	2	3	3
13	196	0.063823	1.8568	1.4128	0	3	3	3



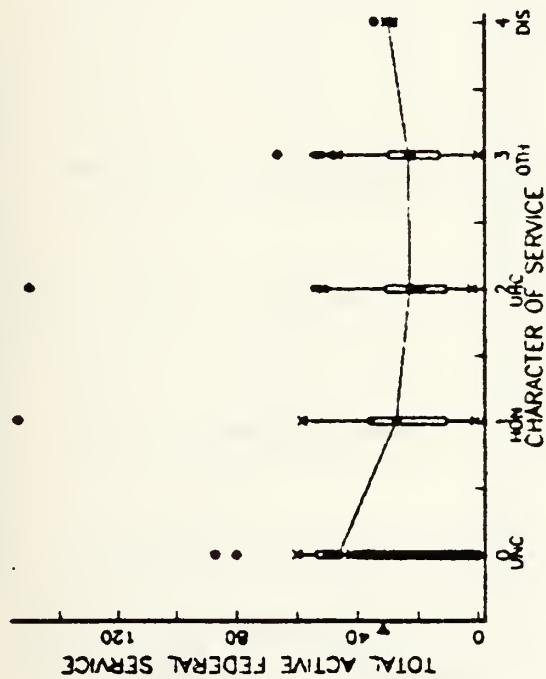
CATEGORY VECTOR : EDUCAT  
Y  
Y-A79M000[.3]  
SELECTION : (A79M000[.1])660)-(B79M000[.2])40)-(B79M000[.2])

CATEG.	NO	PTS	10/6-PTS	Y MEAN	Y DVN	25	50	75
ALL	3003	1	1.7493	1.3669	0	2	3	3
3	10	0.00333	2.2	1.249	1	3	3	3
4	751	0.25008	1.9521	1.4068	0	3	3	3
5	503	0.1875	1.8928	1.4283	0	3	3	3
6	1543	0.51382	1.571	1.3589	0	1	3	3
13	196	0.065268	1.8568	1.4128	0	3	3	3

Figure H.47 Character of Service vs. Education Level, III

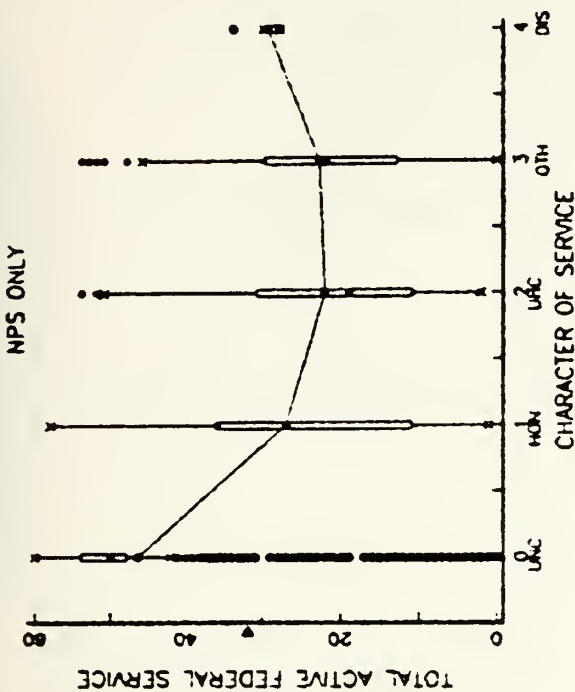


# CHARACTER OF SERVICE VS. LENGTH OF SERVICE



CATEGORY VECTOR :CHCAT		X LABEL		CHA			
Y	Y-A7/MOD[:1]	Y LABEL	NO OF ELEMENTS	TOT			
SELECTION	ALL			307			
CATEG	NO PTS	1/e-PTS	Y-MEAN	Y-DIV	25	50	75
ALL	3078	1	31 975	17 836	16	36	48
0	880	0	28915	46 43	13 97	46	50
1	1684	0	54711	27 069	16 199	11	36
2	253	0	082186	22 548	15 372	11	19
3	245	0	079597	22 971	11 887	13	22
4	6	0	0018493	29 5	2 1409	28	30

# CHARACTER OF SERVICE VS. LENGTH OF SERVICE



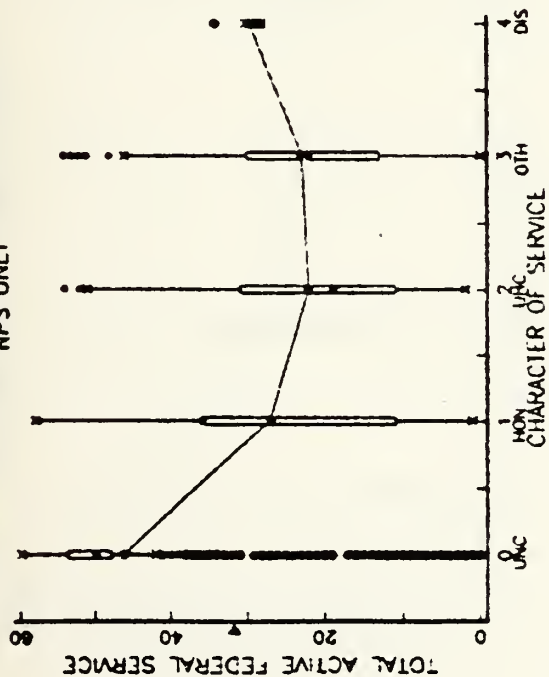
CATEGORY VECTOR :CHCAT		X LABEL		CHA					
Y	Y-A7/MOD[:1]	Y LABEL	NO. OF ELEMENTS	TOT					
SELECTION	ALL			307					
CATEG	1	NO PTS	1	PTS	Y-MEAN	Y-DIV	25	50	75
ALL	3073	1	31 852	17 528	16	36	48		
0	808	0	28897	46 347	13 874	48	50	54	
1	1683	0	54787	26 864	15 805	11	36	36	
2	252	0	082005	22 044	13 134	11	19	31	
3	244	0	079401	22 795	11 88	13	22	30	
4	6	0	0018525	29 5	2 1409	28	28	30	

Figure H.48 Character of Service vs. Service,I

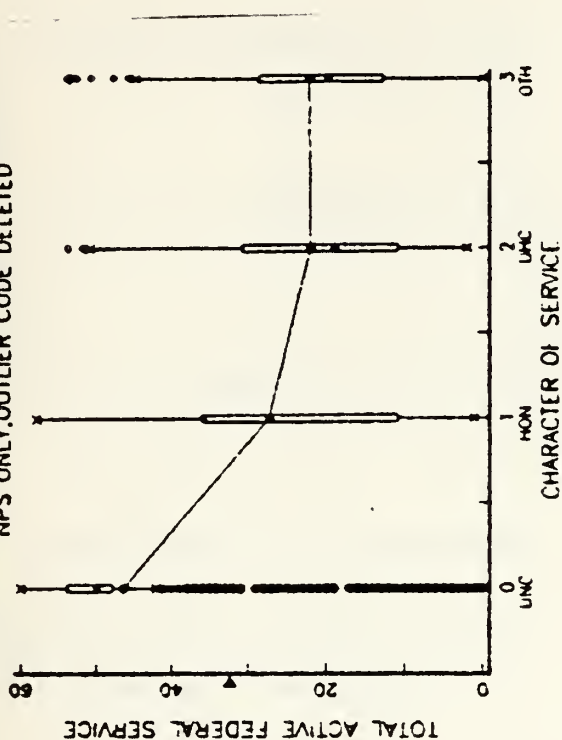




CHARACTER OF SERVICE VS. LENGTH OF SERVICE  
NPS ONLY



CHARACTER OF SERVICE VS. LENGTH OF SERVICE  
NPS ONLY, OUTLIER CODE DELETED



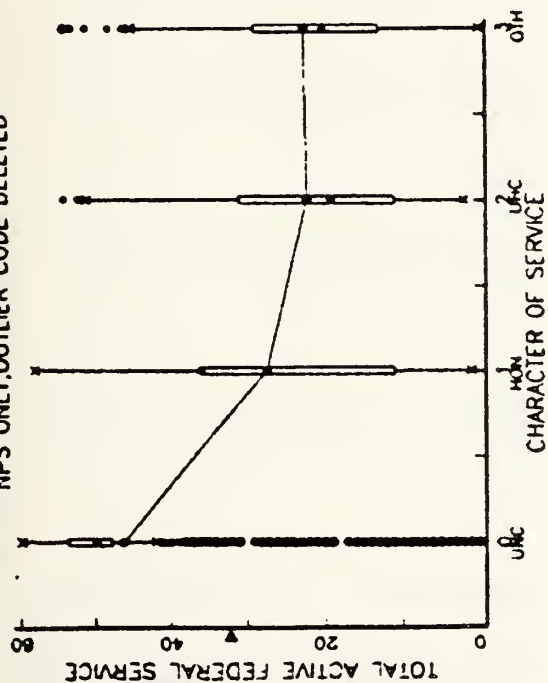
CATEGORY VECTOR		:CAT		X LABEL		:OHA				
Y		:Y-A7MOD[:1]		Y LABEL		:TOT				
SELECTION		:Y=60		NO OF ELEMENTS		:307				
CATEG	NO PTS	1st	PTS	Y-MEAN	Y-DVN	25	50	75		
ALL	3073	1	31	852	17.528	16	36	48		
0	868	0	26897	46	347	13	874	48	54	
1	1683	0	54787	26	984	15	905	11	36	34
2	292	0	082005	22	044	13	134	11	19	31
3	244	0	079401	22	795	11	69	13	22	30
4	4	0	0018525	29	5	2	1409	28	28	30

CATEGORY VECTOR :CAT		X LABEL					
Y	Y-A7MOD(:1)	Y LABEL					
SELECTION	:(Y=60)-(A7MOD(:3))=4	NO. OF ELE					
CATEG.	NO PTS	1st PTS	Y-MEAN	Y-DVN	25	50	75
ALL	2932	1	32 33	17 581	17	36	48
0	868	0	30286	46 347	13 874	48	50 54
1	1816	0	55116	27 317	15 842	11	36 38
2	248	0	084584	22 088	13 134	11	18 31
3	180	0	081382	22 372	11 707	13	20 29

Figure H.49 Character of Service vs. Service, II

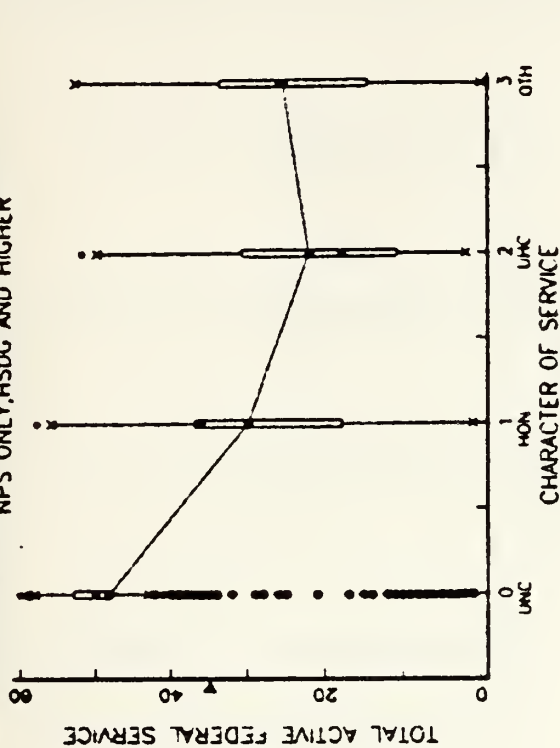


# CHARACTER OF SERVICE VS. LENGTH OF SERVICE NPS ONLY, OUTLIER CODE DELETED



CATEGORY VECTOR :CHCAT		X LABEL		Y LABEL		NO OF ELE	
Y	SELECTION	Y-A/10000(.1)	Y-A/10000(.3)	Y-A/10000(.3)	Y-A/10000(.3)	Y-DWN	Y-UPN
ALL	2932	1	32.33	17.561	17	36	48
0	898	0.30788	48.347	13.874	48	50	54
1	1816	0.55116	27.317	15.862	11	38	34
2	248	0.084584	22.068	13.134	11	19	31
3	180	0.061502	22.322	11.707	13	20	28

# CHARACTER OF SERVICE VS. LENGTH OF SERVICE NPS ONLY, HSDG AND HIGHER

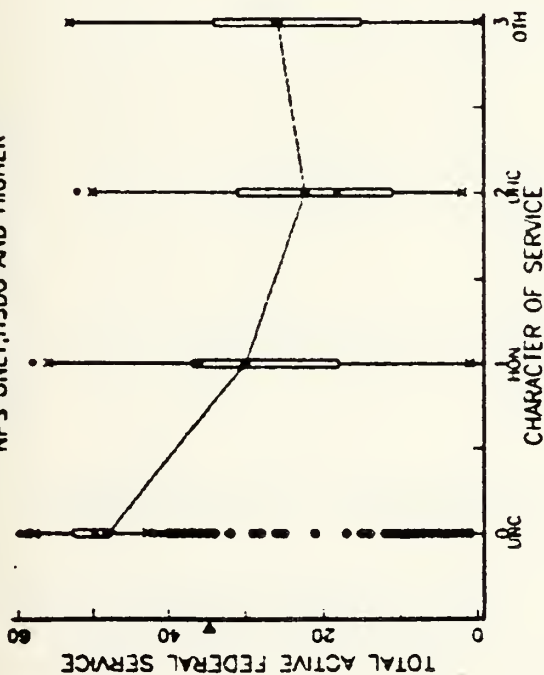


CATEGORY VECTOR :CHCAT		X LABEL		Y LABEL		NO OF ELE	
Y	SELECTION	Y-A/10000(.1)	Y-A/10000(.3)	Y-A/10000(.3)	Y-A/10000(.3)	Y-DWN	Y-UPN
ALL	1534	1	34.868	18.767	24	36	48
0	471	0.30309	48.212	11.35	48	50	53
1	939	0.60425	28.845	15.513	18	36	37
2	83	0.038848	22.118	13.194	11	18	31
3	51	0.032819	25.569	12.434	15	26	34

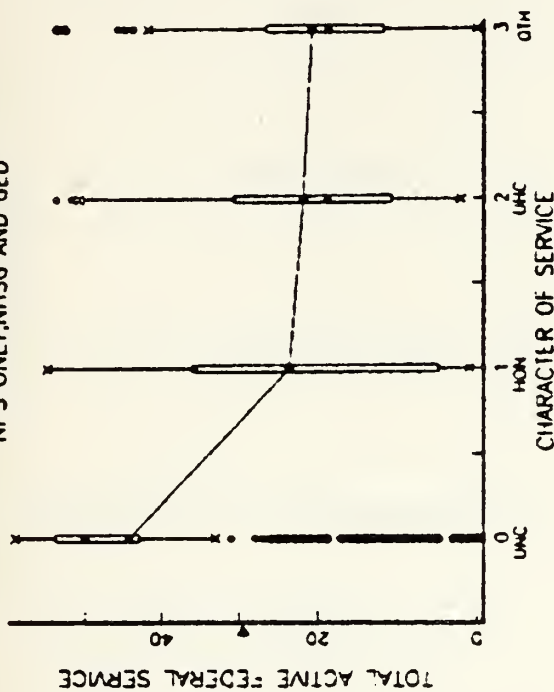
Figure H.50 Character of Service vs. Service, III



CHARACTER OF SERVICE VS. LENGTH OF SERVICE  
NPS ONLY, HSDG AND HIGHER



CHARACTER OF SERVICE VS. LENGTH OF SERVICE  
NPS ONLY, NHSG AND GED



CATEGORY VECTOR :CHCAT  
Y :Y-A7M000[.1]

SELECTION : (Y=60)^(A7M000[.5]^44)^(B7M000[.2]^46)^

CATEG	NO. PTS	1=0	PTS	Y MEAN	Y-DVN	25	50	75	
ALL	1544	1	34	689	16	767	24	36	48
0	471	0	30308	48	212	11	35	48	50
1	939	0	80475	29	845	15	513	18	36
2	83	0	059846	22	118	13	186	11	18
3	51	0	032818	25	589	12	434	15	26

CATEGORY VECTOR :CHCAT

Y :Y-A7M000[.1]

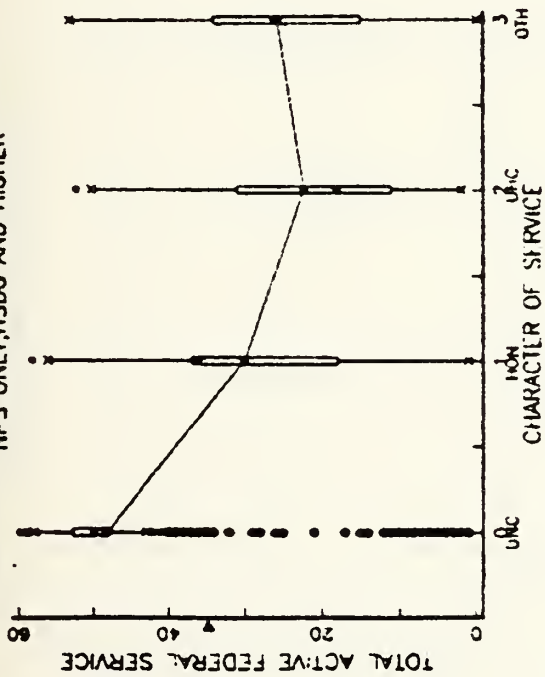
SELECTION : (Y=60)^(A7M000[.3]^44)^(B7M000[.2]^45)^

CATEG	NO PTS	1=0	PTS	Y-MEAN	Y-DVN	25	50	75		
ALL	1378	1	29	487	17	99	12	36	45	
0	417	0	30281	44	24	16	43	50	54	
1	677	0	49128	23	674	15	618	5	36	36
2	155	0	11248	22	038	13	097	11	19	31
3	129	0	083814	21	038	11	15	12	18	27

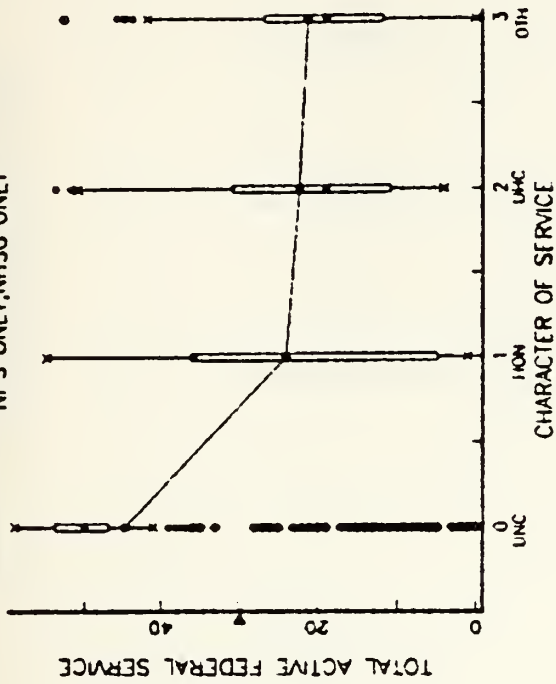
Figure H. 51 Character of Service vs. Service, IV



CHARACTER OF SERVICE VS. LENGTH OF SERVICE  
NPS ONLY, HSDG AND HIGHER



CHARACTER OF SERVICE VS. LENGTH OF SERVICE  
NPS ONLY, NHSG ONLY



CATEGORY VECTOR :CHCAT

Y :Y-A79000(.1)

SELECTION : (Y=60)~(A79000(.3)+1)~(B79000(.2)+1)~

CATEG | NO PTS | 10/e-PTS | Y-MEAN | Y-DVN | 25 | 50 | 75

ALL	1554	1	34.889	16.767	74	38	48
0	471	0.30309	48.212	11.35	48	50	53
1	939	0.60425	29.945	15.513	18	36	37
2	93	0.05846	22.118	13.196	11	18	31
3	51	0.032818	25.569	12.434	15	26	34

CATEGORY VECTOR :CHCAT

Y :Y-A79000(.1)

SELECTION : (Y=60)~(A79000(.3)+1)~(B79000(.2)+1)~

CATEG | NO PTS | 10/e-PTS | Y-MEAN | Y-DVN | 25 | 50 | 75

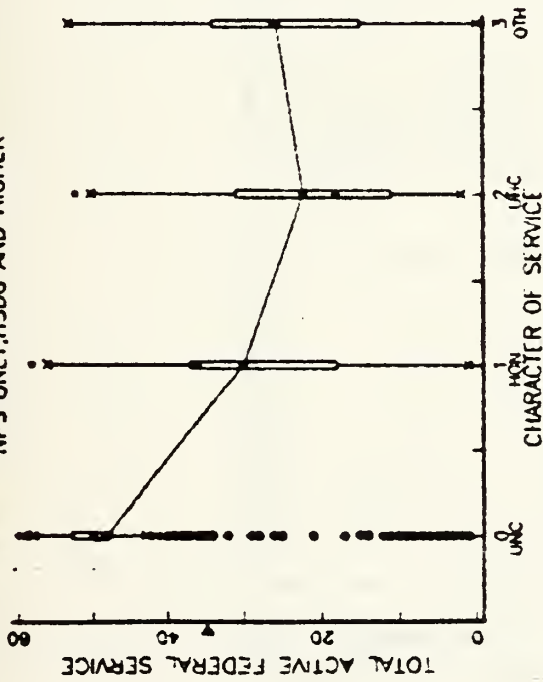
ALL	1197	1	29.773	17.928	12	38	48
0	360	0.30201	44.65	15.805	47	50	54
1	583	0.48809	23.947	15.504	5	36	36
2	141	0.11629	22.328	13.116	11	19	31
3	108	0.090604	21.361	11.282	12	19	27

Figure H.52 Character of Service vs. Service, V





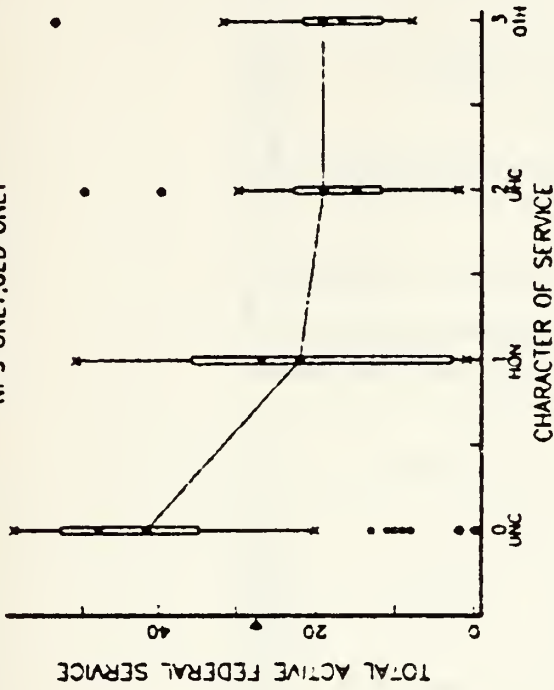
# CHARACTER OF SERVICE VS. LENGTH OF SERVICE NPS ONLY, HSDG AND HIGHER



CATEGORY VECTOR :CHCAT  
Y :Y-A79ACD[.1]  
SELECTION :((Y=60)^(A79ACD[.3]#44)^(B79ACD[.2]#26)^

CATEG	1	NO	PIS	10/0-PTS	Y-MEAN	Y-DWN	25	50	75
ALL	1554	1	34	869	16	767	24	34	48
0	471	0	30309	48	212	11	35	48	53
1	938	0	60425	28	945	15	513	18	36
2	93	0	058846	22	110	13	196	11	18
3	51	0	037019	25	588	12	434	15	26

# CHARACTER OF SERVICE VS. LENGTH OF SERVICE NPS ONLY, CED ONLY



CATEGORY VECTOR :CHCAT  
Y :Y-A79ACD[.1]  
SELECTION :((Y=60)^(A79ACD[.3]#44)^(B79ACD[.2]#13)

CATEG	1	NO	PIS	10/0-PTS	Y-MEAN	Y-DWN	25	50	75
ALL	186	1	27	5	18	27	11	31	42
0	57	0	30845	41	848	16	951	35	48
1	84	0	50538	21	878	16	192	3	27
2	14	0	075269	18	143	12	341	12	15
3	21	0	1128	18	301	10	384	12	17

Figure H.53 Character of Service vs. Service, VI



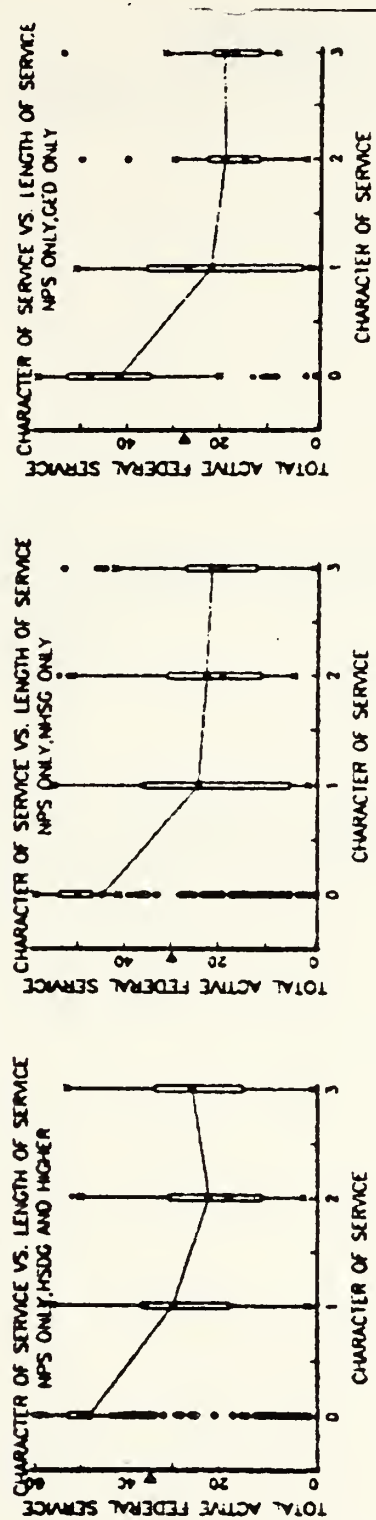


Figure H.54 Character of Service vs. Service, VII



APPENDIX I  
APL PROGRAMS TO PERFORM ONE-WAY ANOVA

```

      ▽ ANOVA[ ] ▽
      ▽ Z←ANOVA YY;N;K;MAX;BTSS;TSS;YD
[1]  'ANOVA WAS UPDATED 1/3/79, SEE ANOVAHOW FOR CHANGES.'
[2]  →ENTERX{1=ρ,YY
[3]  N←+∕MISS≠Y←YY
[4]  MAX←⌈/N
[5]  K←1↓ρY
[6]  →SUM
[7]  ENTER;INPUT
[8]  SUM;→SKIPX{(OPTION=1)∨0=+∕+/ (Y=MISS)}
[9]  →0Xρρ[]←'RUN ABORTED; NO MISSING VALUES ALLOWED WHEN OPTION=2.'
[10] SKIP;YD←YX(MISS≠Y)
[11] SUMSQ
      ▽

```



```

      VSUMSQ[ ] V
V SUMSQ;C;NUMBER;B;BLDF;BLOCK;BLSS;EDF;F;MSBL;MSE;MSR;T;TDF;WTSS;Y

      BAR
[1]  T←+YD
[2]  TSS←(+/(+/YD*2))-C←((+/T)*2)÷NUMBER←+/N
[3]  BLSS←(+/(+(B←+/YD)*2)÷K))-C
[4]  MSBL←BLSS÷BLDF←MAX-1
[5]  →7X1(OPTION=2)
[6]  BLSS←BLDF←0
[7]  WTSS←TSS-BLSS+BTSS←(+/(T*2)÷N))-C
[8]  MSR←BTSS÷K-1
[9]  TDF←NUMBER-1
[10] F←MSR÷MSE←WTSS÷EDF←TDF-BLDF+K-1
[11] BLOCK←(B÷K)-YBAR←(+/T)÷NUMBER
[12] '          ANOVA TABLE'
[13] '  SOURCE      DF      SS      MS      F'
[14] CH←''
[15] '0  TREATMENT0,15,F13.2,F11.2,F8.2' FMT(K-1),BTSS,MSR,F
[16] →(OPTION=1)/L5
[17] '0  BLOCKS0,18,F13.2,F11.2,F8.2' FMT(MAX-1),BLSS,MSBL,(MSBL÷MSE
)
[18] L5;'0  ERROR0,19,F13.2,F11.2' FMT EDF,WTSS,MSE
[19] '0  TOTAL0,19,F13.2' FMT TDF,TSS
[20] '0R-SQUARE = 0,F5.3' FMT(BTSS+BLSS)÷TSS
[21] '0OVERALL MEAN = 0,F10.2' FMT YBAR
[22] '0TREATMENT EFFECTS 0,F6.2' FMT BTSS←(T÷N)-YBAR
[23] Z←(MISS≠Y)XZ←Y-(MAX,K)PT÷N
[24] →(OPTION=1)/0
[25] '0BLOCK EFFECTS 0,F6.2' FMT BLOCK
[26] Z←Y-YBAR+BLOCK÷K+BTSS
V

```





∇ FMT[ ] ∇

∇ OL ← E FMT R; S; W; Δ; G; X; T; K; J; M; Q; P; D; N; O; L; B; V; CH; H

```
[1] N ← R + 1 ↓ M ← P R ← (1 ↑ 2 ↑ P R) P R
[2] OL ← ((1 = 1 ↑ M) ↓ 1 0 X M ← M + 2 ↑ H ← 1 (P CH ← CH, ',') P Δ ← '0123456789.'
[3] → EX (N ≠ 0 = N) ∇ V + 1 ↓ P S ← E
[4] L0: → ∇ (V ∇ (X P ← 4 X R ← P K ← P X ← ' ') ∧ ∇ / ('A', O ← ' ') ∈ S
[5] → (L0 + (V ≠ 0 = P S ← J ↓ S) + (B ← M[2] + 1), L ← (X B ← O + , = K), P X ∇ 'A' ∈ K ← K, (J ← S) ',') ↑ S
[6] → E + X P S ← 'TEXT DELIMITER'
[7] → L3 ← 3 X X (P G ← K ← K ← (K ← 1 ↓ Δ) / K) L W ← P X ← (P K ← (K \ O) ↑ K) ↓ (- (Φ K) \ O) ↓ K
[8] L ← (D ← 1 ↑ G ← K ← Δ) / L3 ← 2 X (P K) ≠ W ← 1 ↑ O ← 'X A' ∈ K ← (K ← ' ', ') / K
[9] → L3 X \ (B ≠ + / G) ∇ X M[2] ← 10 \ 11 - Δ \ (B ← 11 - G \ O) ↑ K
[10] → L3 ← Φ O, - (L ← 'E F I' ∈ K) / X W ← 10 \ 11 - Δ \ (11 - G ← B \ ' ', ') ↑ B ← (1 - (Φ G) \ O) ↑ K
[11] B ← (1 ↓ P X ← ((1 ↑ P Δ) L (M[1] - H), W) ↑ Δ) Φ Δ
[12] L3: → (H D X \ H ∧ ∇ 'X' ∈ K), E ← P X ← W, D ← 0 P P ← ((M - H, O) X 1, W) P X
[13] → L4 ← 1 ↑ L, R ← 1 ↓ P R ← (0 1 X P P ← R; (M[2] ← R L M[2] [R X V Δ D]) ↓ R
[14] P ← P + 10 X L ← L 10 Δ | P + 0 = P
[15] → L3 X \ O ← J ← + / B ← ('B' ∈ K) Δ O ← P ← (L0.5 + N X, P) ← N ← 10 X D ← 10 \ 11 - Δ \ G ↓ B
[16] L4: → (P 1 ↓ P L) / P ← P P X ← (1 0 X P G ← J P T \ ' ') P J ← J, O ← V / T ≠ 0 > P ← B / P
[17] → (X L ← (O [L X J ← 'Z' ∈ K) Γ, X ∇ T ← (T + O ← 1 + L 10 Δ 1 Γ | P) > O + L ← W - D + O + ∇ 2 ↓ L) / L /
P, P, I
[18] → E + X P S ← 'FIELD WIDTH'
[19] → L4 + 1 + \ ((J[2] ← L V, < O) + O ← 1 + 10 Γ, L ← (B / , L) + T + 10 = | P) > W - D + O + 3
[20] T ← ∇ J ← P [T / \ 1 ↑ J] ← L ← P 1 P X ← 'E', ' + 0 - ' [J P 2 - X L], Δ [1 + Q (D P 10) T | L]
[21] P: → (J V 2 ↓ D X ∇ 'T' ∈ K) / I, N ← P X ← Δ [11, 1 + Q (D P 10) T Γ N X 1 | P], X
[22] D ←, (-N) ↑ (D Γ, X Q X [; 2 + D] ≠ 1 ↑ Δ) ∘, < D ← \ D - 1
[23] X ← N P X, X [D / \ P X ←, X] ← ' '
[24] I: → (J ← J V 0 = + / O ← 0 Γ L - O) / I + P D ← P P ← G, Δ [1 + Q (L P 10) T | P]
[25] P ← D P (, O ← G Φ O) \ (, O ← O ∘, < (-G) Φ \ L + G ← 1 ↓ P G) / , P
[26] → H D ← \ J V L ← ∇ 'L' ∈ K, P [T / \ D ← 1 ↑ X ← P P ← P, X; ] ← 'X'
[27] P ← X P (, Φ O) \ (, O ← ∇ X ↑ ∇ O) / , P
[28] → (∇ H) / E - N ← 1, D ← 0 P P ← B X (D, X ← W X 1 - 2 X L) ↑ P
[29] H D: CH ← (P K ← (1 ↑ D ← 0, (M[2] L P D) P D ← (' , ' = CH) / \ P CH) P CH) Φ CH
[30] D ←, (M[2], X) ↑ 0 1 ↓ (M[2], B) P (, Φ D ∘, L \ B ← Γ / D ← 1 ↓ D - 1 Φ D) \ K
[31] → (L0 - V ∧ X R), P O L ← O L, ((1 = 1 ↑ M) ↓ M X 1, W) P D, , P
[32] E: K ← 'NO VALID E, I, OR F PHRASE'
[33] (↑ 'FMT PROBLEM ', K), ↑ (1, P S) P S
```

∇



## APPENDIX J

### INPUT SCREEN FOR IBM GRAFSTAT CDF PROGRAM

```
CUMULATIVE DISTRIBUTIONS

TYPE OF PLOT      : SURVIVOR
DATA              : X
DISTRIBUTION      : (TO BE FIT)  PARAMETER SPECIFICATION: A
CENSORING         : 0              ESTIMATION METHOD       : A
                                   CONFIDENCE LEVEL(S)      : .95

SELECTION         : A
FREQUENCIES       : 1
K-S BOUNDS        : N              K-S CONFIDENCE LEVEL(S): 95
NORMALIZE (Y/N)   : Y

PLOT HEADER (IN QUOTES) : A
SCREEN HEADER (IN QUOTES): ''
X AXIS LABEL (IN QUOTES) : A
Y AXIS LABEL (IN QUOTES) : A
POSITION          : 1
SCALE X-AXIS      : LIN           SCALE Y-AXIS : LIN 0 YMAX
PARTIAL PLOT      : 1 1 1        LINE TYPES  : 1 1
AXES AND GRID CONTROL : 0 1 0 0

ENTER=00          PF: 1=HELP 2=VIEW GRAPHICS(3279) 3=RETURN 4=WRITE ON SCREEN
CLEAR=FF          5=LAST RESPONSES 6=ERASE 7=AXIS CONTROL 8=TABLE
RESPONSES         9=OUTPUT 10=STORE/RETRIEVE 11=INTO APL 12=SCREEN DISPLAY
```



## APPENDIX K

### SURVIVOR CURVES FOR 3 YEAR ENLISTEES

This Appendix contains survivor curves for FY79 3 year-obligated enlistees for the six candidate explanatory variables listed in Table XVII below. Tabular summaries of the analysis and discussion of the analysis is provided in Chapter 4 of this thesis.

TABLE XVII

Candidate Explanatory Variables

Sex  
Race  
Mental Category  
Marital Status/Number of Dependents  
Age  
Military Occupational Skill



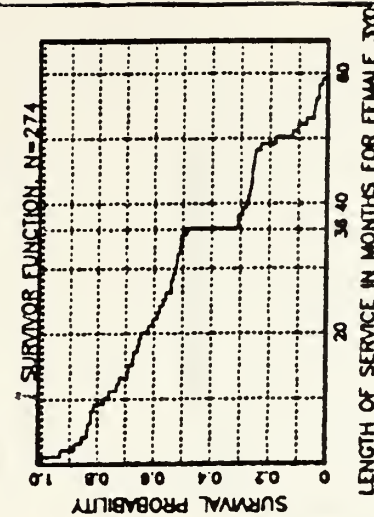
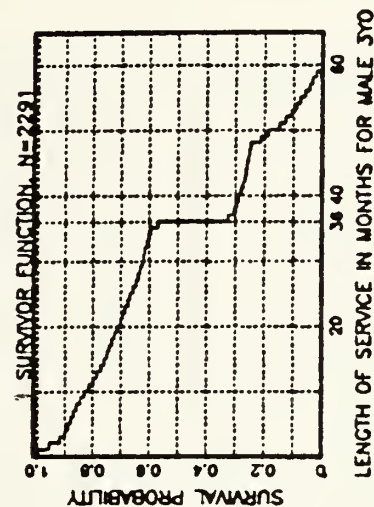
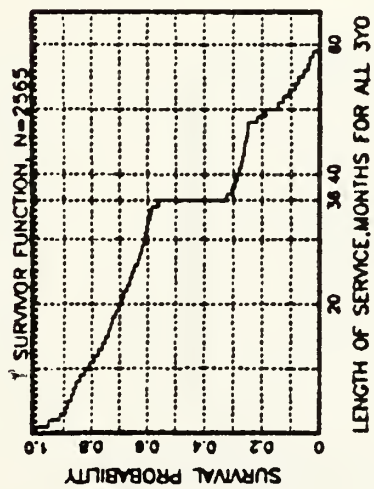


Figure K.1 Sex





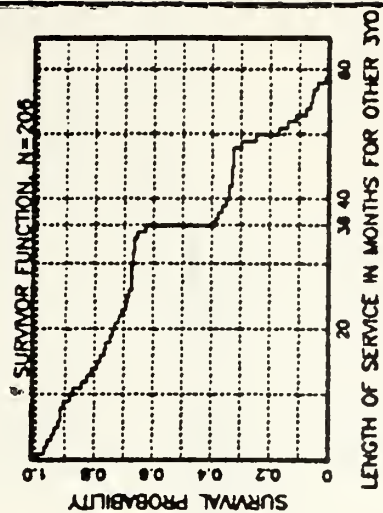
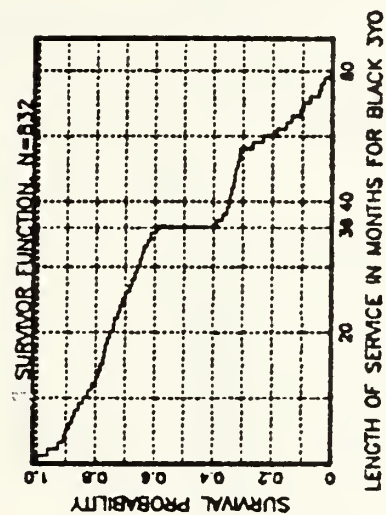
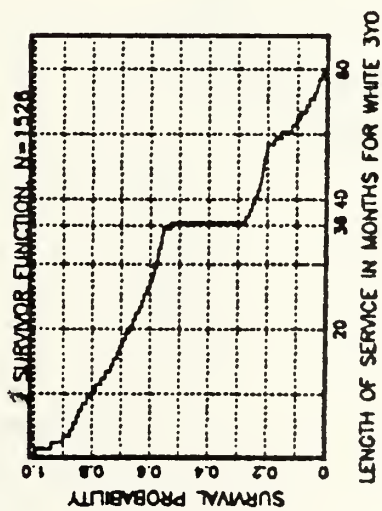
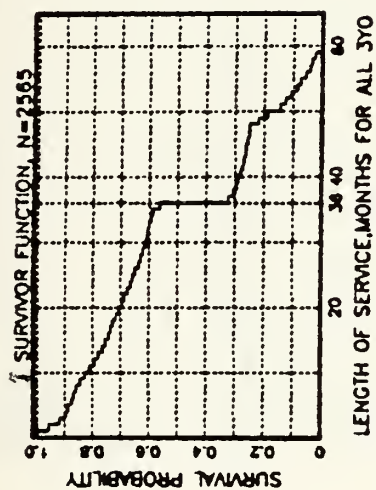


Figure K.2 Race



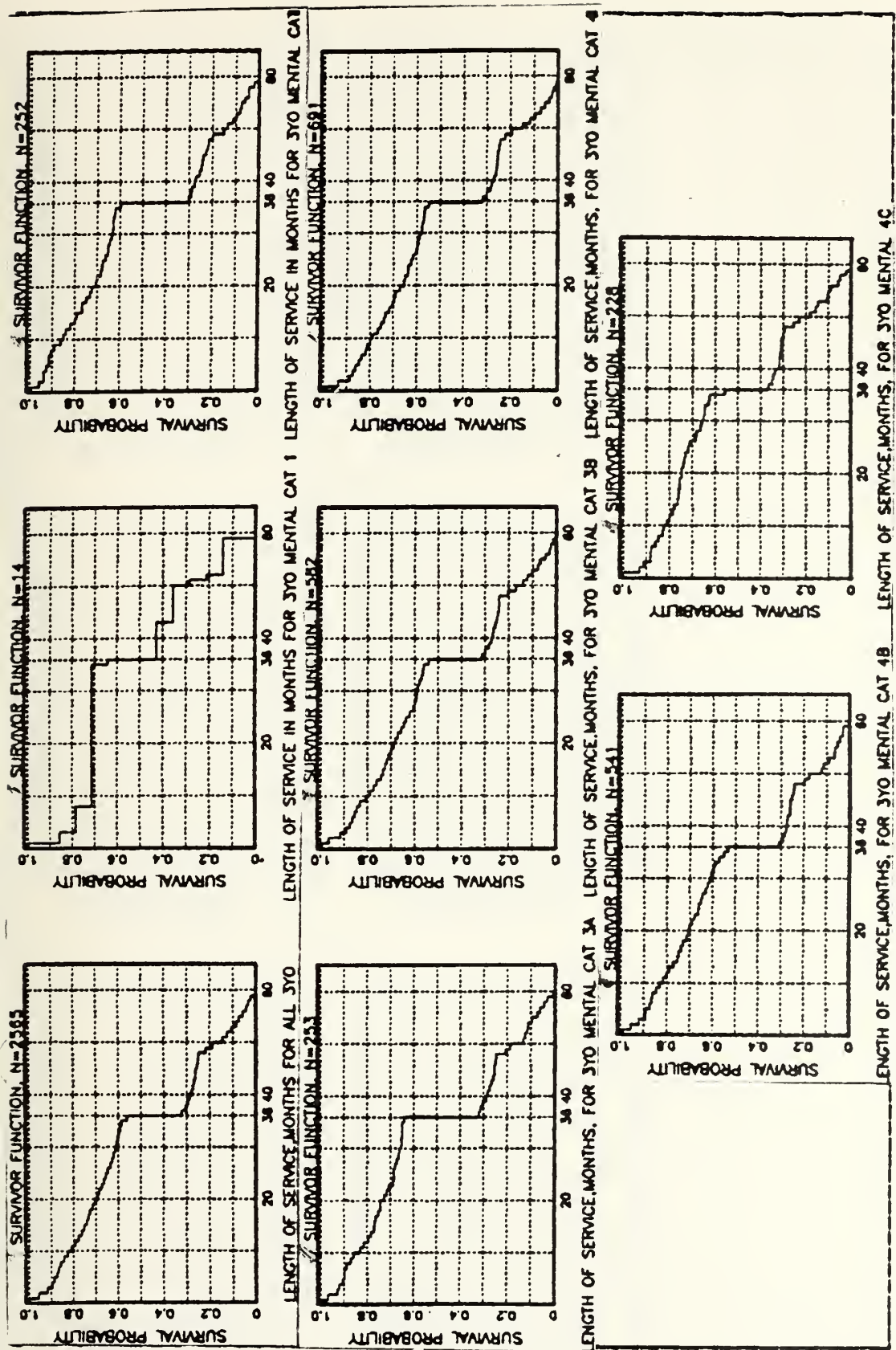


Figure K.3 Mental Category



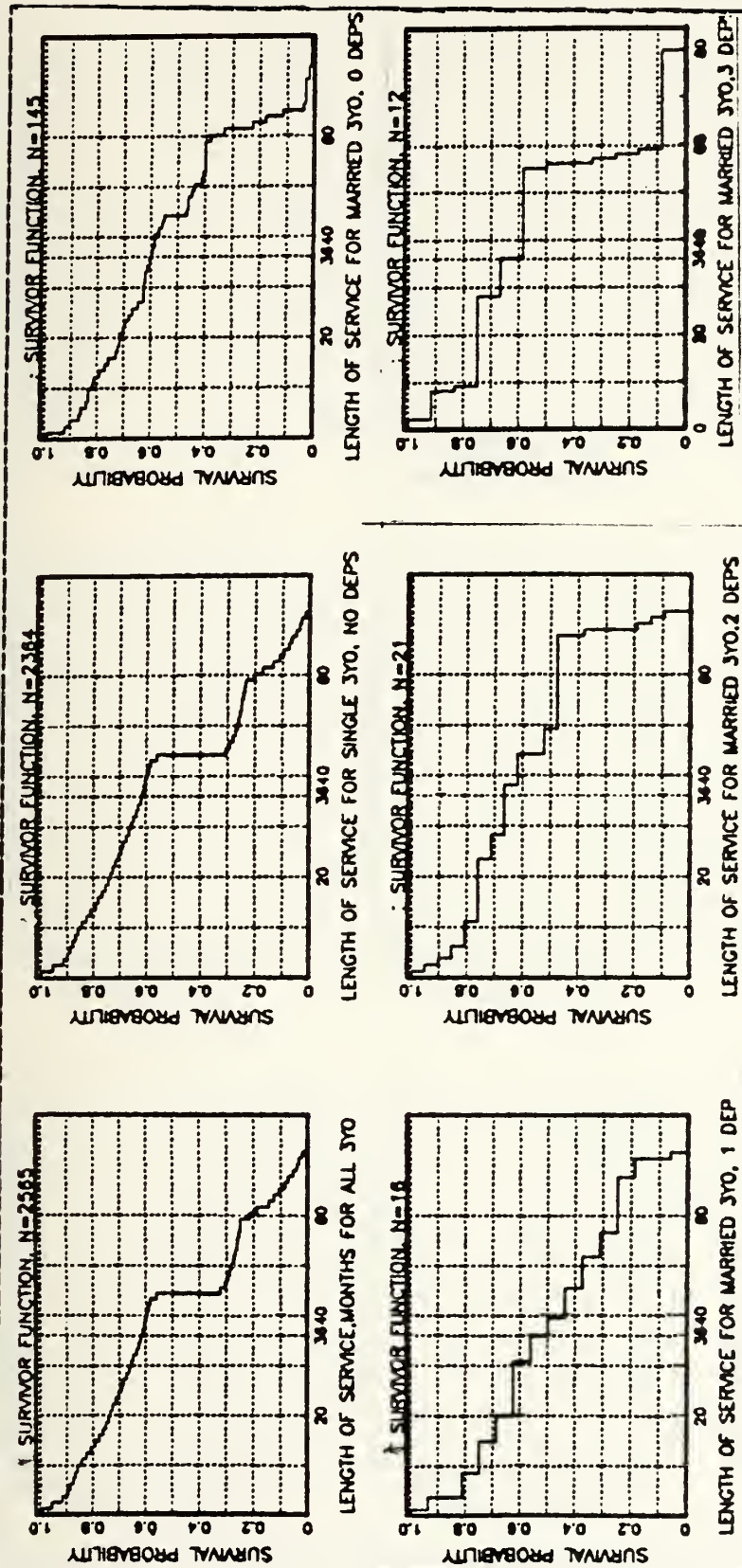


Figure K. 4 Marital Status/ Number of Dependents





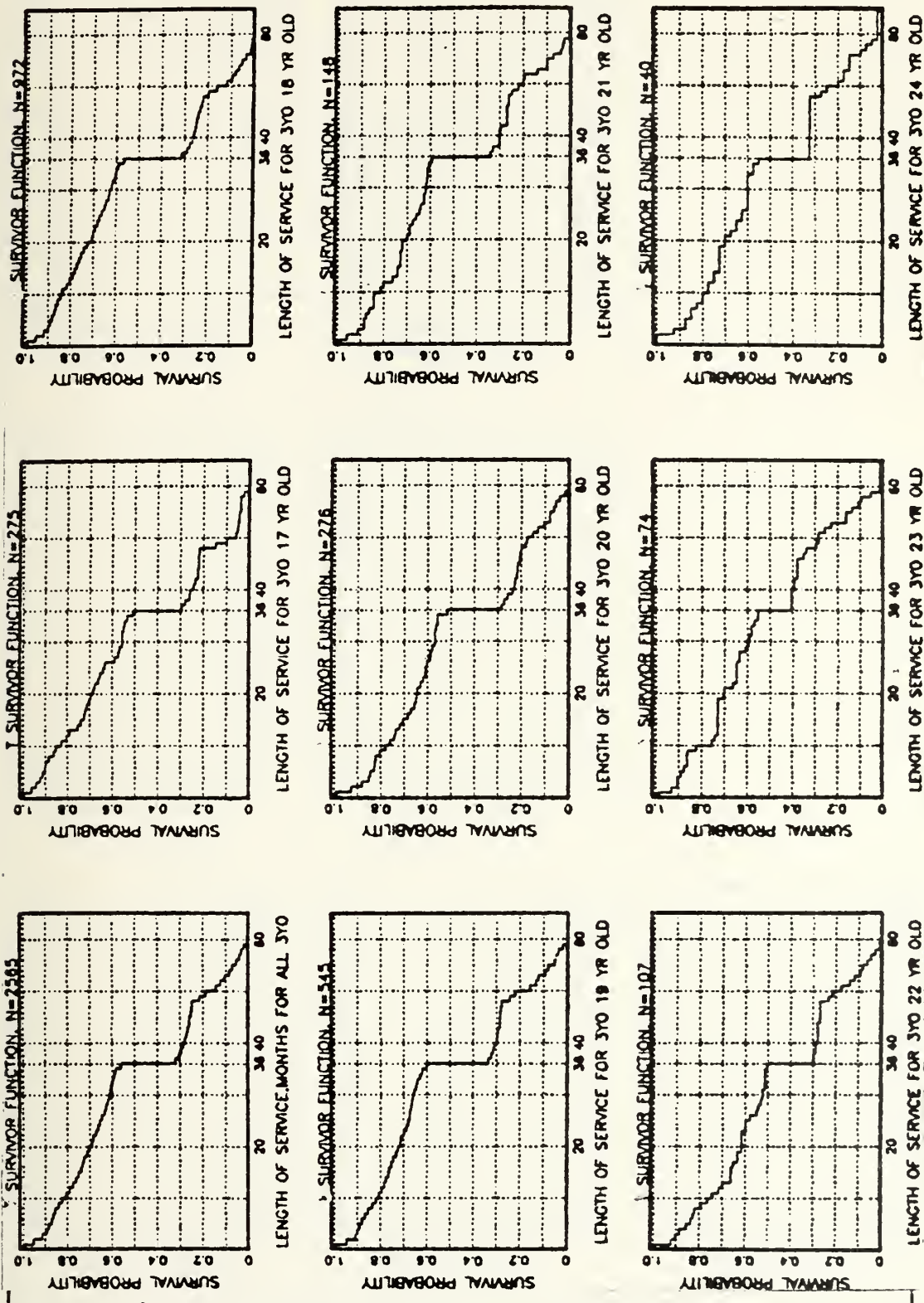


Figure K.5 Age I





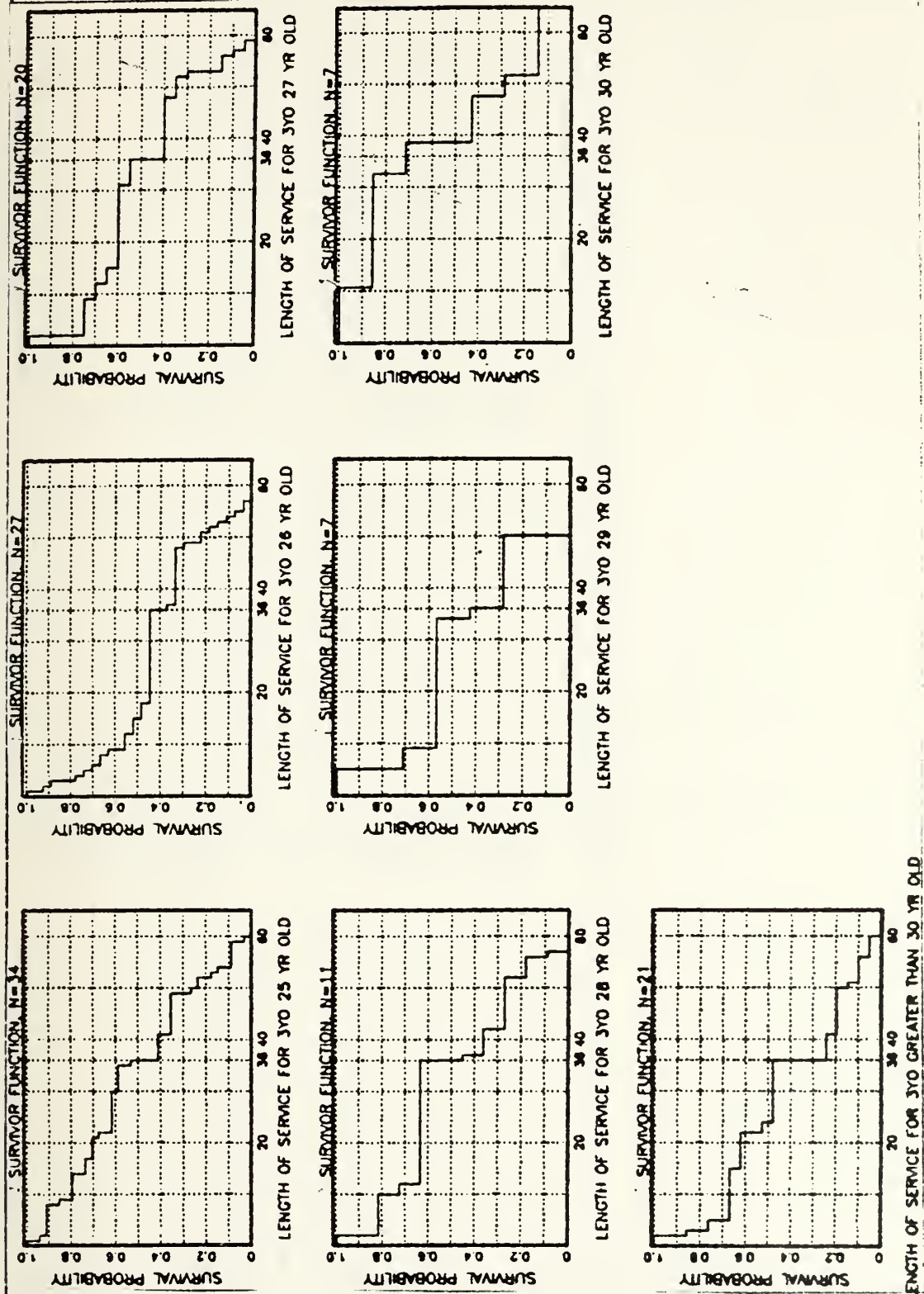


Figure K.6 Age II



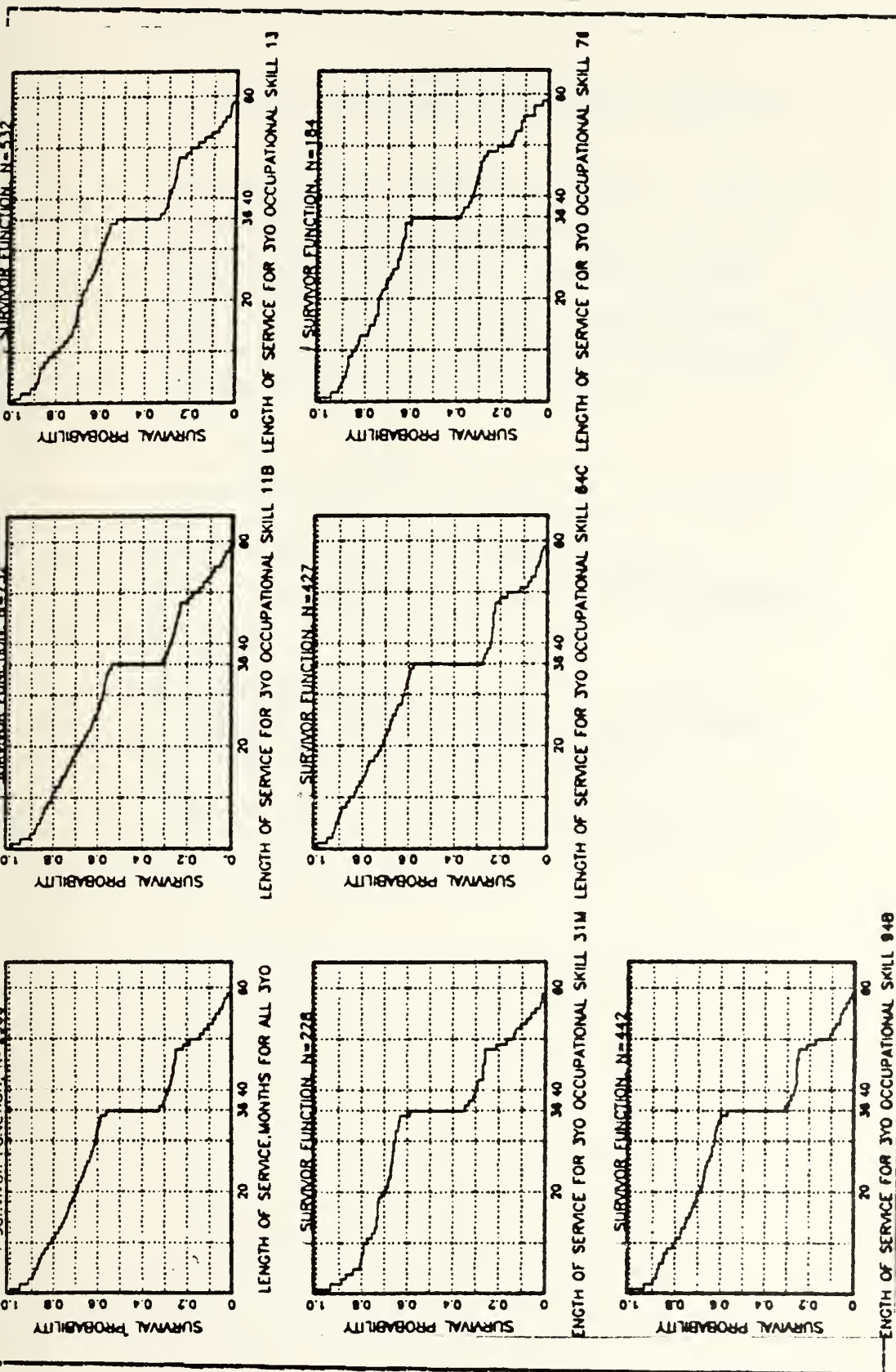


Figure K.7 Military Occupational Skill



## APPENDIX L

### SURVIVOR CURVES FOR 4 YEAR ENLISTEES

This Appendix contains survivor curves for FY79 4 year-obligated enlistees for the six candidate explanatory variables listed in Table XVII below. Tabular summaries of the analysis and discussion of the analysis is provided in Chapter 4 of this thesis.

TABLE XVIII

Candidate Explanatory Variables

Sex  
Race  
Mental Category  
Marital Status/Number of Dependents  
Age  
Military Occupational Skill



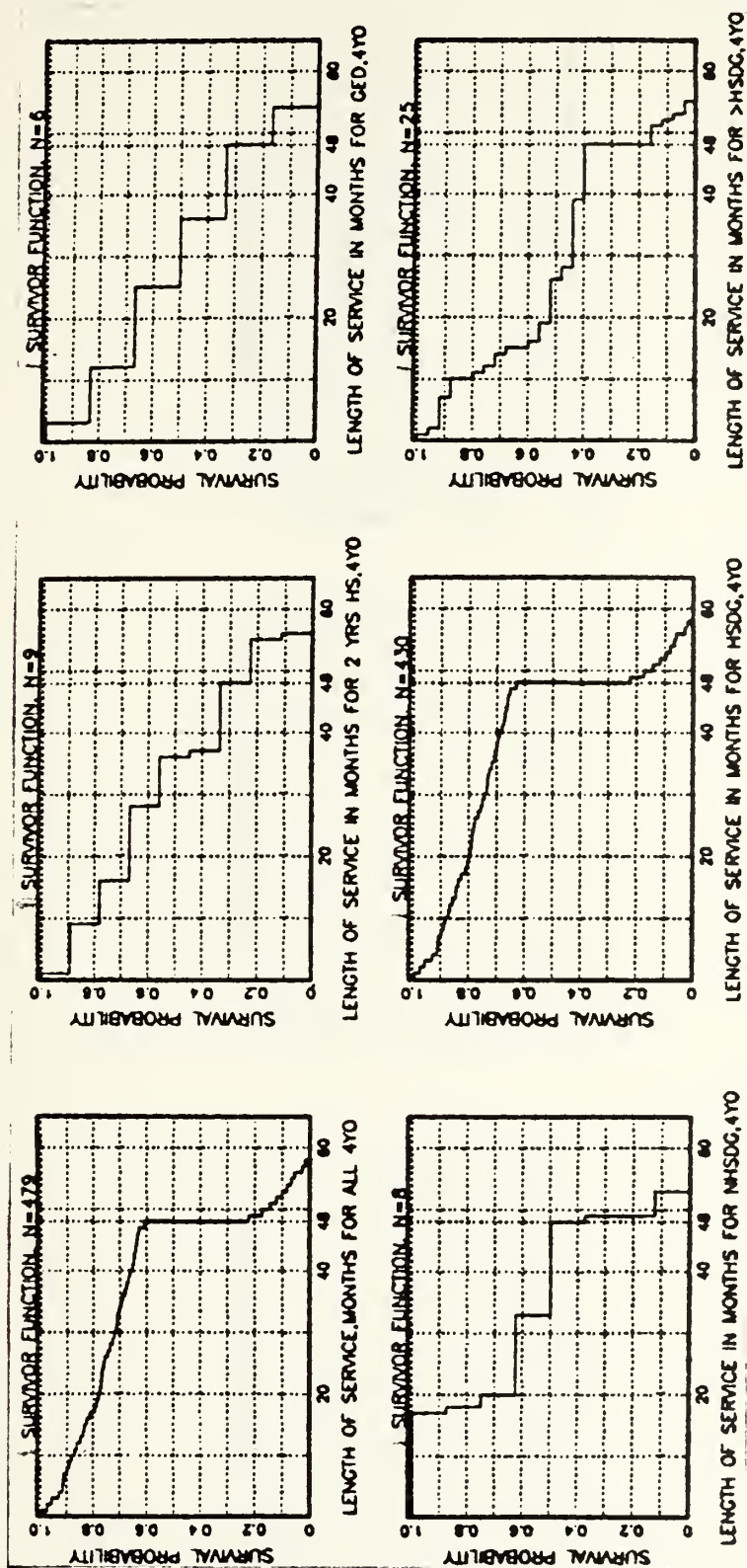


Figure L.1 Education Level





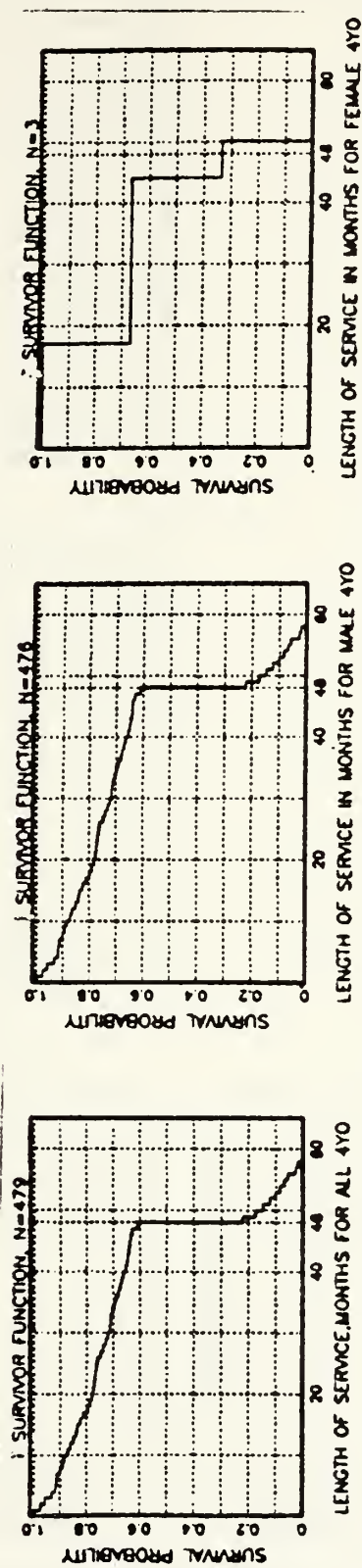


Figure L.2 Sex



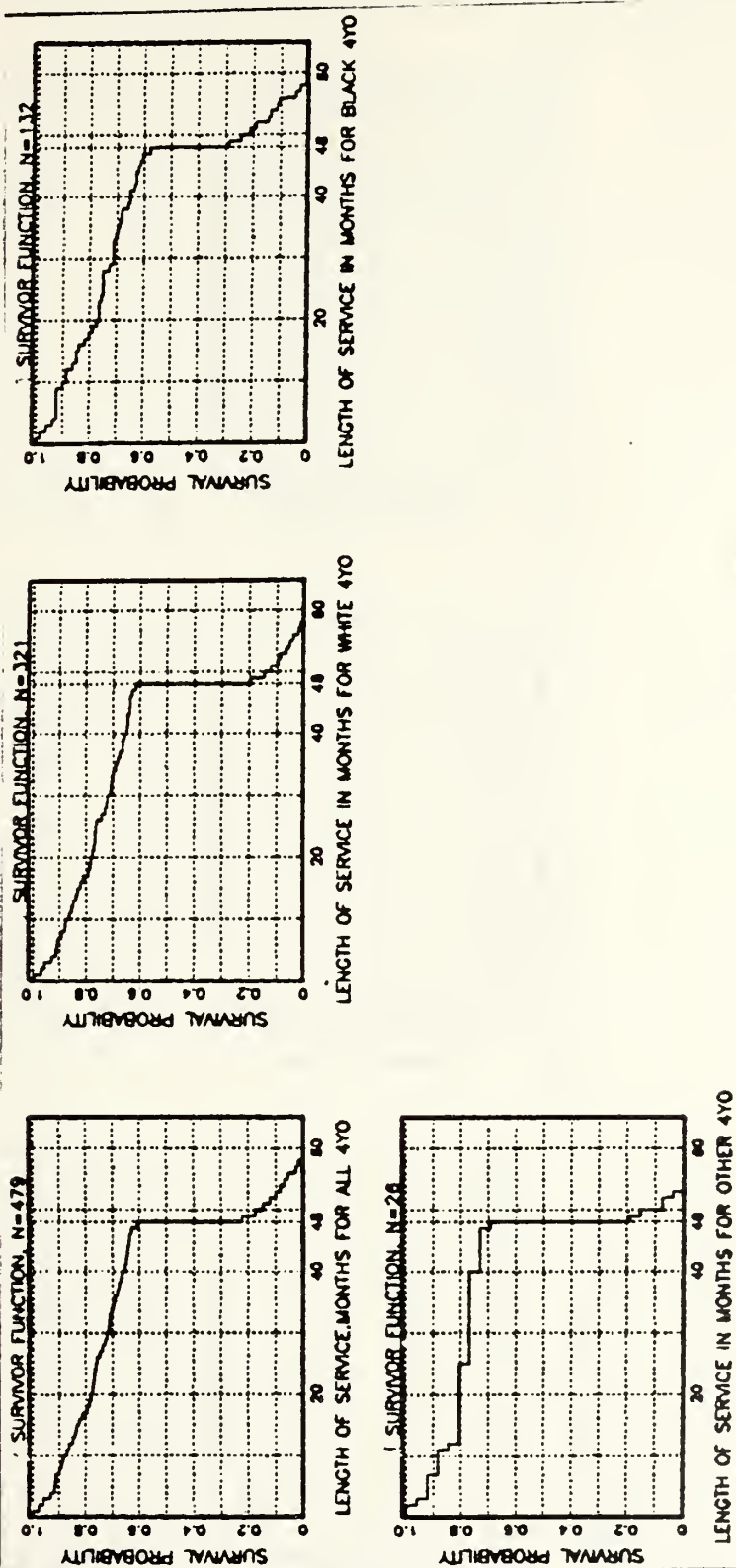


Figure L.3 Race



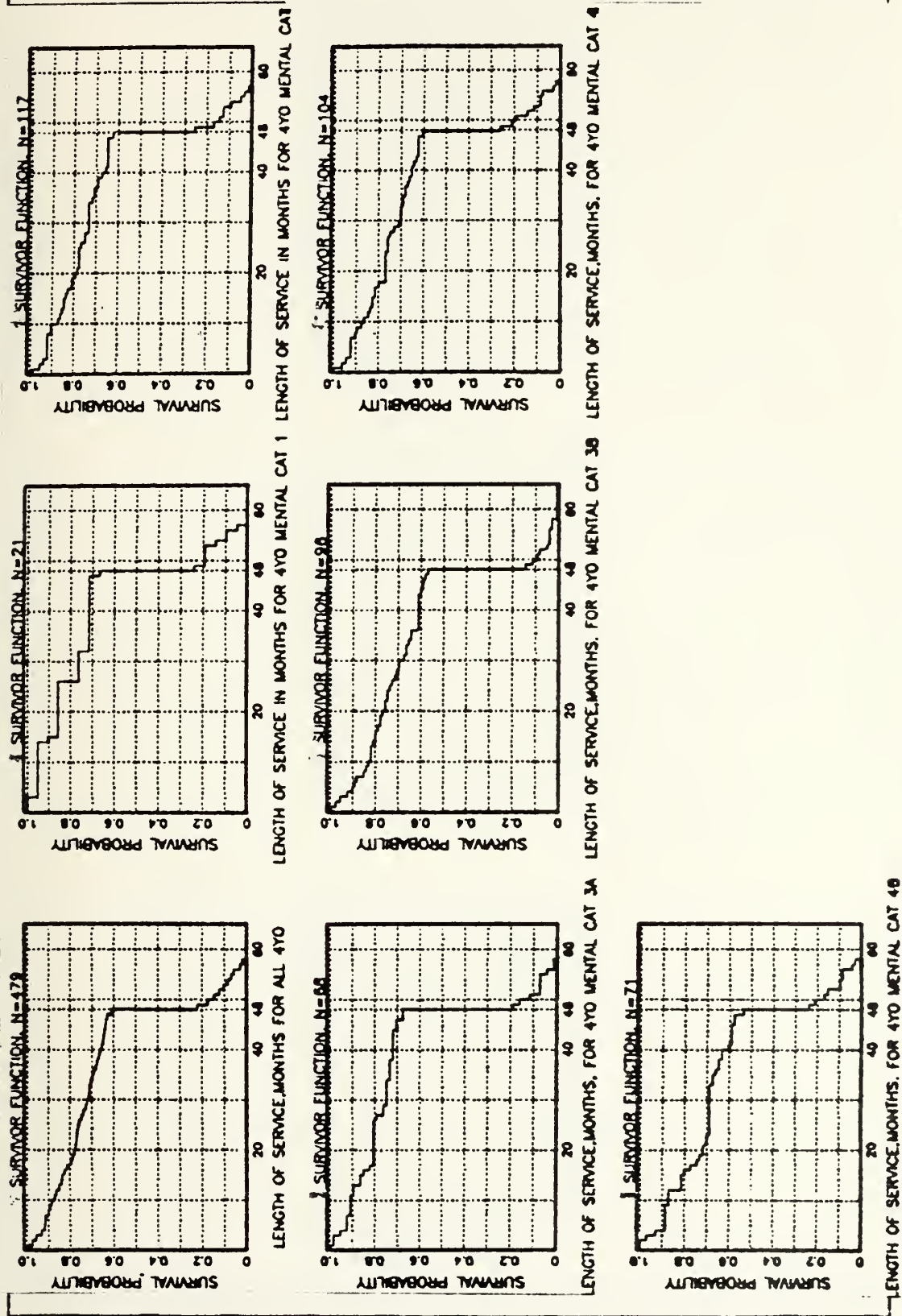


Figure L.4 Mental Category



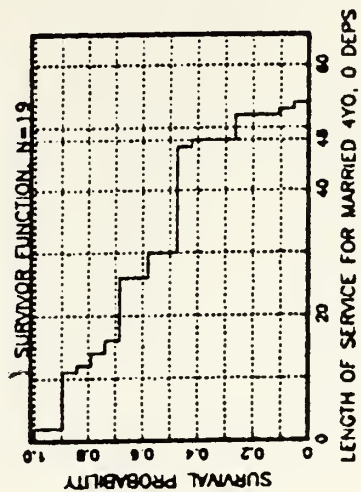
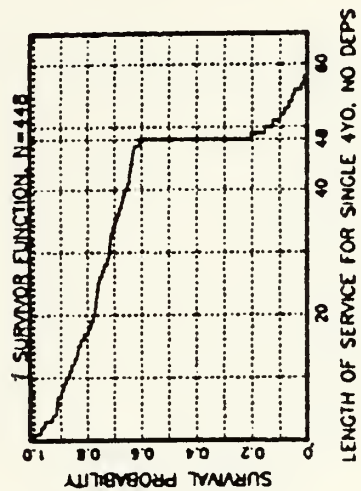
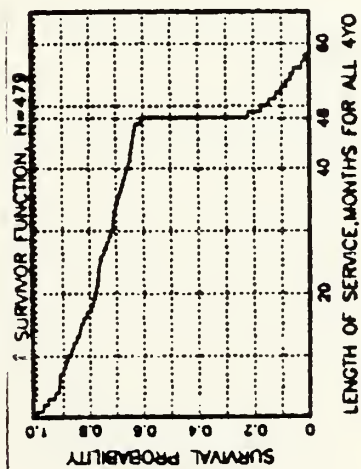


Figure L.5 Marital Status/ Number of Dependents





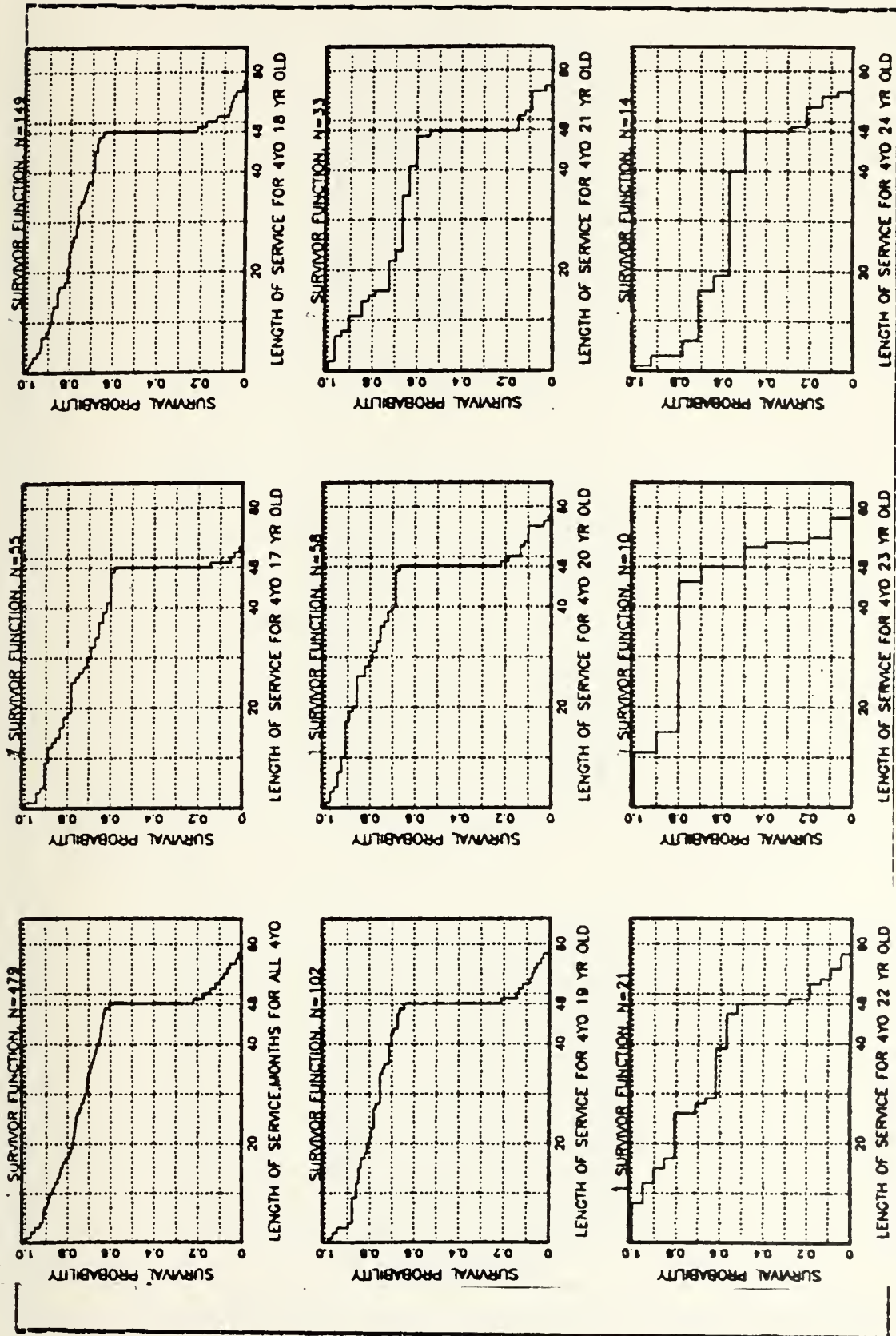


Figure L.6 Age I



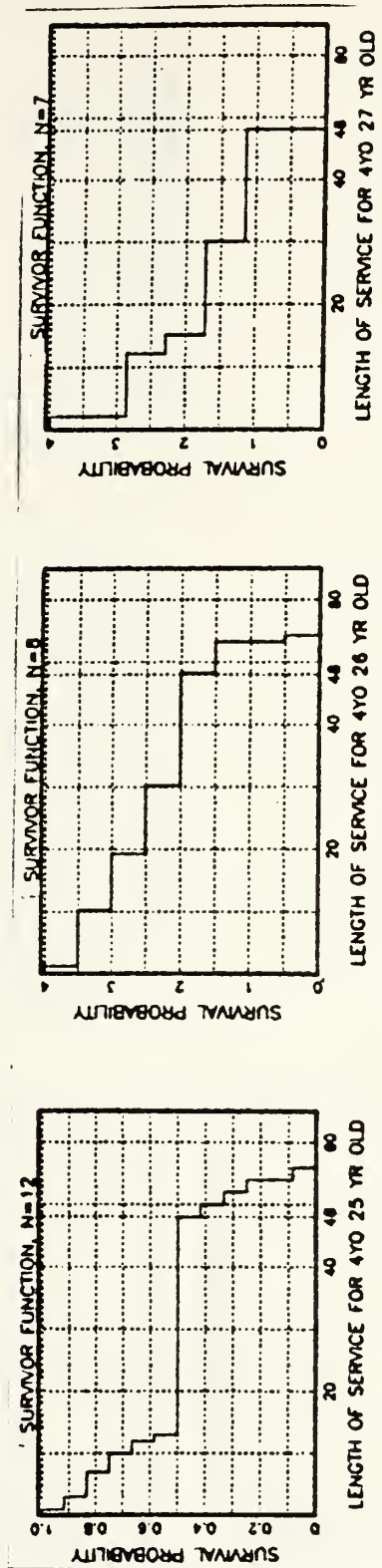


Figure L.7 Age II



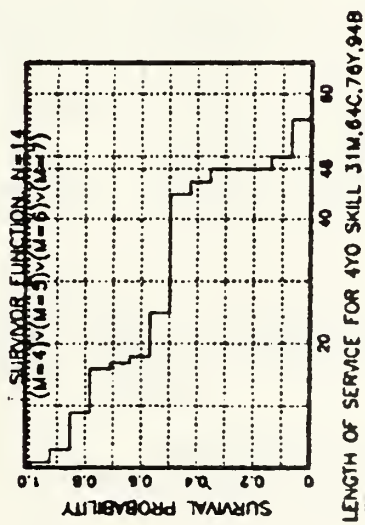
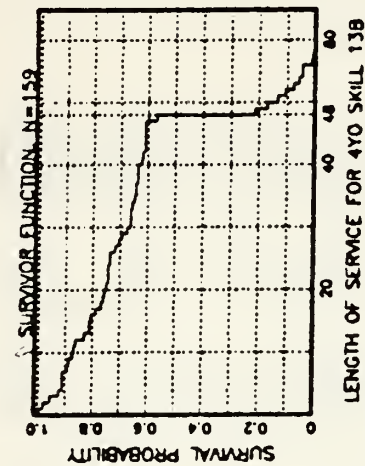
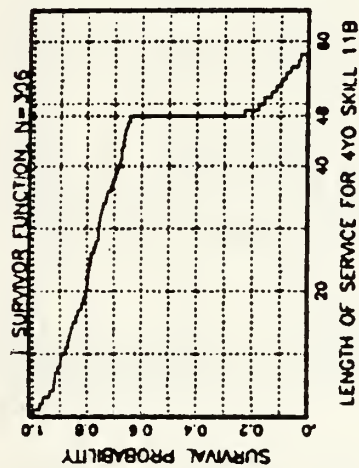
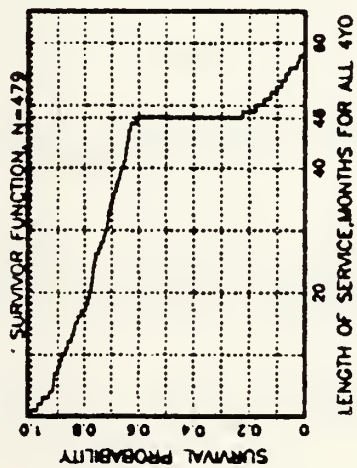


Figure L.8 Military Occupational Skill



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